



# SWELLENDAM MUNICIPALITY

Top Layer Service Delivery Budget  
Implementation Plan

2022/23

## Municipal Financial Management Act Section 53(1)(c)(ii) – Approval by the Mayor

The Top Layer Services Delivery Budget Implementation Plan, indicating how the budget and the strategic objectives of Council will be implemented, is herewith submitted in terms of Section 69(3) and 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA), MFMA Circular 13 and the Budgeting and Reporting for the necessary approval.

Print Name AUSTIN GROENEWALD

### Municipal Manager of Swellendam Municipality

Signature 

Date 14 JUNE 2022

Approval

The Top Layer Service Delivery Budget Implementation Plan is herewith approved in terms of Section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA).

Print Name FRANCOIS DU RAND

### Mayor of Swellendam Municipality

Signature 

Date 28 JUNE 2022



## Swellendam Municipality Top Layer Service Delivery and Budget Implementation Plan 2022/23



Ref	Directorate	KPI Name [R]	Unit of Measurement	IDP Objective	National KPA	Municipal KPA	Ward	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL1	Office of the Municipal Manager	Compile the Risk Based Audit Plan (RBAP) and submit to the Audit Committee by 30 June 2023	RBAP submitted to the Audit Committee by 30 June 2023	To promote good governance and community participation	Good Governance and Public Participation	Good governance and public participation	Whole Municipal Area: All	1	Number	1	0	0	0	1
TL2	Office of the Municipal Manager	90% of the RBAP for 2022/23 implemented by 30 June 2023 {(Number of audits and tasks completed for the period /Number of audits and tasks identified in the RBAP) x 100}	% of the RBAP implemented by 30 June 2023	To promote good governance and community participation	Good Governance and Public Participation	Good governance and public participation	Whole Municipal Area: All	90,00%	Percentage	90	15	40	60	90
TL3	Office of the Municipal Manager	Review the Growth and Development Strategy and submit to Council for approval by 30 June 2023	Strategy reviewed and submitted to Council for approval by 30 June 2023	To enhance economic development with focus on both first and second economies	Local Economic Development	Economic development	Whole Municipal Area: All	0	Number	1	0	0	0	1
TL4	Office of the Municipal Manager	Conduct annual customer care survey by 30 June 2023	Customer care survey conducted by 30 June 2023	To promote good governance and community participation	Good Governance and Public Participation	Good governance and public participation	Whole Municipal Area: All	1	Number	1	0	0	0	1
TL5	Office of the Municipal Manager	Compile and submit the draft 5th generation IDP for the 2023/24 financial year to Council by 31 March 2023	Draft IDP compiled and submitted to Council	To promote good governance and community participation	Good Governance and Public Participation	Good governance and public participation	Whole Municipal Area: All	1	Number	1	0	0	1	0






## Swellendam Municipality Top Layer Service Delivery and Budget Implementation Plan 2022/23



Ref	Directorate	KPI Name [R]	Unit of Measurement	IDP Objective	National KPA	Municipal KPA	Ward	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL6	Office of the Municipal Manager	Spend 95% of the capital budget allocated for the establishment of the Container Park in Barrydale by 30 June 2023 ((Actual capital expenditure on the project divided by the total approved capital budget) x100)	Spend 95% of the capital budget allocated for the establishment of the Container Park in Barrydale by 30 June 2023 ((Actual capital expenditure on the project divided by the total approved capital budget) x100)	To enhance economic development with focus on both first and second economies	Local Economic Development	Economic development	Whole Municipal Area: 2	0,00%	Percentage	95	0	0	40	95
TL7	Office of the Municipal Manager	Submit the draft Annual Report for 2021/22 in terms of the MFMA to Council by 31 January 2023	Draft report submitted to Council by 31 January 2023	To promote good governance and community participation	Good Governance and Public Participation	Good governance and public participation	Whole Municipal Area: All	1	Number	1	0	0	1	0
TL8	Office of the Municipal Manager	Complete the annual risk assessment and submit to the Audit Committee by 30 June 2023	Completed risk assessment submitted to the Audit Committee	To create a capacitated, people-centred institution	Municipal Transformation and Institutional Development	Institutional development and transformation	Whole Municipal Area: All	1	Number	1	0	0	0	1
TL9	Office of the Municipal Manager	Publish and distribute a summer (1) and winter (1) tourism broacher with maps by 30 June 2023	Number of publications distributed by 30 June 2023	To enhance economic development with focus on both first and second economies	Local Economic Development	Economic development	Whole Municipal Area: All	New KPI	Number	2	0	1	0	1



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Ref	Directorate	KPI Name [R]	Unit of Measurement	IDP Objective	National KPA	Municipal KPA	Ward	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL10	Office of the Municipal Manager	Implement 90% of the Event Schedule as the approved by Council by 30 June 2023 {(Number of events completed for the period /Number of events identified in the Events Schedule) x 100}	% of events implemented by 30 June 2023	To enhance economic development with focus on both first and second economies	Local Economic Development	Economic development	Whole Municipal Area: All	New KPI	Percentage	90	0	40	0	90
TL11	Financial Services	Number of residential properties that receive piped water that is connected to the municipal water infrastructure network as at 30 June 2023	Number of residential properties which are billed for water or have pre paid meters (Excluding availability charges) as at 30 June 2023	To enhance access to basic services and address maintenance backlogs	Basic Service Delivery	Basic service delivery	Whole Municipal Area: All	6 629	Number	6 629	0	6 629	0	6 629
TL12	Financial Services	Number of residential properties connected to the municipal electrical infrastructure network (credit and prepaid electrical metering and excluding Eskom areas) as at 30 June 2023	Number of residential properties which are billed for electricity or have pre paid meters (Excluding Eskom areas and availability charges) as at 30 June 2023	To enhance access to basic services and address maintenance backlogs	Basic Service Delivery	Basic service delivery	Whole Municipal Area: All	6 852	Number	6 598	0	6 598	0	6 598
TL13	Financial Services	Number of residential properties connected which have access to a sewerage network or septic tank irrespective of the number of water closets (toilets) as at 30 June 2023	Number of residential properties which are billed for sewerage (Excluding availability charges) as at 30 June 2023	To enhance access to basic services and address maintenance backlogs	Basic Service Delivery	Basic service delivery	Whole Municipal Area: All	6 235	Number	6 560	0	6 560	0	6 560



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Ref	Directorate	KPI Name [R]	Unit of Measurement	IDP Objective	National KPA	Municipal KPA	Ward	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL14	Financial Services	Number of residential properties for which refuse is removed once per week as at 30 June 2023	Number of residential properties which are billed for refuse removal as at 30 June 2023	To enhance access to basic services and address maintenance backlogs	Basic Service Delivery	Basic service delivery	Whole Municipal Area: All	6 356	Number	6 200	0	6 200	0	6 200
TL15	Financial Services	Provide access of 6kl free basic water to indigent and poor households in terms of the approved indigent policy	Number of registered indigent and poor households receiving or that have access to free basic water	To enhance access to basic services and address maintenance backlogs	Basic Service Delivery	Basic service delivery	Whole Municipal Area: All	2 379	Number	2 291	0	2 291	0	2 291
TL16	Financial Services	Provide access of 50kwh free basic electricity to indigent households in terms of the approved indigent policy	Number of registered indigent households receiving or that have access to free basic electricity	To enhance access to basic services and address maintenance backlogs	Basic Service Delivery	Basic service delivery	Whole Municipal Area: All	2 041	Number	1 967	0	1 967	0	1 967
TL17	Financial Services	Provide access of 20kwh free basic electricity to poor households in terms of the approved indigent policy	Number of registered poor households receiving or that have access to free basic electricity	To enhance access to basic services and address maintenance backlogs	Basic Service Delivery	Basic service delivery	Whole Municipal Area: All	338	Number	324	0	324	0	324
TL18	Financial Services	Provide free basic sanitation to indigent households in terms of the approved indigent policy	Number of registered indigent households receiving free basic sanitation	To enhance access to basic services and address maintenance backlogs	Basic Service Delivery	Basic service delivery	Whole Municipal Area: All	2 041	Number	1 967	0	1 967	0	1 967

  




## Swellendam Municipality Top Layer Service Delivery and Budget Implementation Plan 2022/23



Ref	Directorate	KPI Name [R]	Unit of Measurement	IDP Objective	National KPA	Municipal KPA	Ward	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL19	Financial Services	Provide discounted basic sanitation to poor households in terms of the approved indigent policy (50% discount)	Number of registered poor households receiving discounted basic sanitation	To enhance access to basic services and address maintenance backlogs	Basic Service Delivery	Basic service delivery	Whole Municipal Area: All	338	Number	324	0	324	0	324
TL20	Financial Services	Provide free basic refuse removal to indigent households in terms of the approved indigent policy	Number of registered indigent households receiving free basic refuse removal	To enhance access to basic services and address maintenance backlogs	Basic Service Delivery	Basic service delivery	Whole Municipal Area: All	2 041	Number	1 967	0	1 967	0	1 967
TL21	Financial Services	Provide discounted basic refuse removal to poor households in terms of the approved indigent policy (50% discount)	Number of registered poor households receiving discounted basic refuse removal	To enhance access to basic services and address maintenance backlogs	Basic Service Delivery	Basic service delivery	Whole Municipal Area: All	338	Number	324	0	324	0	324
TL22	Financial Services	The percentage of the municipality's capital budget actually spent by 30 June 2023 [(Amount actually spent on capital projects/ Amount budgeted for capital projects) x100]	% of capital budget spent by 30 June 2023	To improve financial viability and management	Municipal Financial Viability and Management	Financial management	Whole Municipal Area: All	90.00%	Percentage	90	0	20	40	90
TL23	Financial Services	Financial viability measured in terms of the municipality's ability to meet its service debt obligations as at 30 June 2023 ((Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / Total Operating Revenue - Operating Conditional Grant) x 100	Debt to revenue as at 30 June 2023	To improve financial viability and management	Municipal Financial Viability and Management	Financial management	Whole Municipal Area: All	25.00%	Percentage	25.30	0	0	0	25.30



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Ref	Directorate	KPI Name [R]	Unit of Measurement	IDP Objective	National KPA	Municipal KPA	Ward	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL24	Financial Services	Financial viability measured in terms of the outstanding service debtors as at 30 June 2023 $\{(\text{Total outstanding service debtors} / \text{revenue received for services}) \times 100\}$	Service debtors to revenue as at 30 June 2023	To improve financial viability and management	Municipal Financial Viability and Management	Financial management	Whole Municipal Area: All	18,00%	Percentage	18	0	0	0	18
TL25	Financial Services	Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2023 $\{(\text{Cash and Cash Equivalents} - \text{Unspent Conditional Grants} - \text{Overdraft}) + \text{Short Term Investment}\} / \text{Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets)}$	Cost coverage as at 30 June 2023	To improve financial viability and management	Municipal Financial Viability and Management	Financial management	Whole Municipal Area: All	3,66%	Percentage	10,8	0	0	0	1,8
TL26	Financial Services	Limit unaccounted for water to less than 25% by 30 June 2023 $\{(\text{Number of Kilolitres Water Purchased or Purified} - \text{Number of Kilolitres Water Sold}) / \text{Number of Kilolitres Water Purchased or Purified} \times 100\}$	% Unaccounted for water by 30 June 2023	To enhance access to basic services and address maintenance backlogs	Basic Service Delivery	Basic service delivery	Whole Municipal Area: All	25,00%	Percentage	25	0	25	0	25
TL27	Financial Services	Limit unaccounted for electricity to less than 12% by 30 June 2023 $\{(\text{Number of Electricity Units Purchased and/or Generated} - \text{Number of Electricity Units Sold}) / \text{Number of Electricity Units Purchased and/or Generated}\} \times 100\}$	% Unaccounted for electricity by 30 June 2023	To enhance access to basic services and address maintenance backlogs	Basic Service Delivery	Basic service delivery	Whole Municipal Area: All	12,00%	Percentage	12	0	12	0	12

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Ref	Directorate	KPI Name [R]	Unit of Measurement	IDP Objective	National KPA	Municipal KPA	Ward	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL28	Financial Services	Achieve a debtors payment percentage of 95% by 30 June 2023 {(Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off) / Billed Revenue } x 100}	Debtors' payment percentage as at 30 June 2023	To improve financial viability and management	Municipal Financial Viability and Management	Financial management	Whole Municipal Area: All	95,00%	Percentage	95	95	95	95	95
TL29	Financial Services	Approve an action plan to address all the issues raised in the management letter of the Auditor-General by 31 December 2022	Action plan approved by the MM by 31 December 2022	To improve financial viability and management	Municipal Financial Viability and Management	Financial management	Whole Municipal Area: All	1	Number	1	0	0	1	0
TL30	Financial Services	Achieve an Unqualified Audit Opinion for the 2021/22 financial year	Unqualified Audit Opinion Achieved	To create a capacitated, people-centred institution	Municipal Transformation and Institutional Development	Institutional development and transformation	Whole Municipal Area: All	New KPI	Number	1	0	1	0	0
TL31	Corporate Services	The number of people from employment equity target groups employed in the three highest levels of management in compliance with the equity plan by 30 June 2023	Number of people employed	To create a capacitated, people-centred institution	Municipal Transformation and Institutional Development	Institutional development and transformation	Whole Municipal Area: All	1	Number	1	0	0	0	1
TL32	Corporate Services	The percentage of the municipality's personnel budget actually spent on implementing its workplace skills plan by 30 June 2023 {(Actual amount spent on training/total personnel budget) x100}	% of the personnel budget spent on implementing the workplace skills plan	To create a capacitated, people-centred institution	Municipal Transformation and Institutional Development	Institutional development and transformation	Whole Municipal Area: All	0,50%	Percentage	0,50	0	0	0	0,50



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Ref	Directorate	KPI Name [R]	Unit of Measurement	IDP Objective	National KPA	Municipal KPA	Ward	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL33	Corporate Services	Limit quarterly vacancy rate to less than 10% of funded posts {(Number of funded posts vacant / number of funded posts) x100}	% Quarterly vacancy rate	To create a capacitated, people-centred institution	Municipal Transformation and Institutional Development	Institutional development and transformation	Whole Municipal Area: All	10,00%	Percentage	10	10	10	10	10
TL34	Corporate Services	Create temporary work opportunities in terms of EPWP by 30 June 2023	Number of temporary work opportunities created	To enhance economic development with focus on both first and second economies	Local Economic Development	Economic development	Whole Municipal Area: All	353	Number	210	45	55	55	55
TL35	Corporate Services	Review the Spatial Development Framework and submit to Council for consideration by 31 May 2023	SDF review and submitted to Council for consideration	To create a safe and healthy living environment	Good Governance and Public Participation	Good governance and public participation	Whole Municipal Area: All	1	Number	1	0	0	1	0
TL36	Infrastructure Services	Spend 90% of the roads and stormwater maintenance (excluding general vehicles-streets) budget by 30 June 2023 {(Actual expenditure on maintenance divided by the total approved maintenance budget) x100}	% of the maintenance budget spent	To enhance access to basic services and address maintenance backlogs	Basic Service Delivery	Basic service delivery	Whole Municipal Area: All	88,00%	Percentage	90	10	30	60	90



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Ref	Directorate	KPI Name [R]	Unit of Measurement	IDP Objective	National KPA	Municipal KPA	Ward	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL37	Infrastructure Services	Spend 90% of the electricity maintenance (excluding general vehicles-electricity) budget by 30 June 2023 {(Actual expenditure on maintenance divided by the total approved maintenance budget) x100}	% of the maintenance budget spent	To enhance access to basic services and address maintenance backlogs	Basic Service Delivery	Basic service delivery	Whole Municipal Area: All	86,00%	Percentage	90	10	30	60	90
TL38	Infrastructure Services	Spend 90% of the waste water maintenance (excluding general vehicles-sewerage network & general vehicles sewerage administration) budget by 30 June 2023 {(Actual expenditure on maintenance divided by the total approved maintenance budget) x100}	% of the maintenance budget spent	To enhance access to basic services and address maintenance backlogs	Basic Service Delivery	Basic service delivery	Whole Municipal Area: All	82,00%	Percentage	90	10	30	60	90
TL39	Infrastructure Services	Spend 90% of the water maintenance (excluding general vehicles-water purification, general vehicles-irrigation water & vehicle costs-water dams) budget by 30 June 2023 {(Actual expenditure on maintenance divided by the total approved maintenance budget)	% of the maintenance budget spent	To enhance access to basic services and address maintenance backlogs	Basic Service Delivery	Basic service delivery	Whole Municipal Area: All	83,00%	Percentage	90	10	30	60	90
TL40	Infrastructure Services	Spend 95% of the MIG funding allocated for completion of projects by 30 June 2023 {(Actual expenditure on MIG funding received divided by the total MIG funding received) x100}	% of MIG funding received spent	To enhance access to basic services and address maintenance backlogs	Basic Service Delivery	Basic service delivery	Whole Municipal Area: All	99,27%	Percentage	95	0	40	60	95



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Ref	Directorate	KPI Name [R]	Unit of Measurement	IDP Objective	National KPA	Municipal KPA	Ward	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL41	Infrastructure Services	Spend 95% of the MIG allocation received for the Barrydale (Smitsville) upgrading of roads and stormwater infrastructure (Portion 3) by 30 June 2023 {(Actual expenditure on MIG funding received divided by the total MIG funding received for the project) x100}	% of the budget spent	To enhance access to basic services and address maintenance backlogs	Basic Service Delivery	Basic service delivery	Whole Municipal Area: All	90,00%	Percentage	95	0	40	95	0
TL42	Infrastructure Services	Spend 95% of the capital budget allocated for the upgrade of Barrydale Bulk Water Supply (Phase 2) by 30 June 2023 {(Actual capital expenditure on the project divided by the total approved capital budget for the project) x100}	% of the budget spent by 30 June 2023	To create a safe and healthy living environment	Basic Service Delivery	Basic service delivery	Whole Municipal Area: All	0,00%	Percentage	95	0	10	40	95
TL43	Infrastructure Services	Spend 90% of the capital budget allocated for the upgrade of Railton Bulk water Pipeline Phase 1 port by 30 June 2023 {(Actual capital expenditure on the project divided by the total approved capital budget for the project) x100}	% of the budget spent	To enhance access to basic services and address maintenance backlogs	Basic Service Delivery	Basic service delivery	Whole Municipal Area: All	0,00%	Percentage	90	0	10	40	90
TL44	Infrastructure Services	95% microbiological quality level achieved for water as per SANS 241	% Microbiological water quality level achieved as per SANS 241 criteria	To enhance access to basic services and address maintenance backlogs	Basic Service Delivery	Basic service delivery	Whole Municipal Area: All	95,90%	Percentage	95	95	95	95	95






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Ref	Directorate	KPI Name [R]	Unit of Measurement	IDP Objective	National KPA	Municipal KPA	Ward	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL45	Infrastructure Services	Spend 95% of the capital budget allocated for the construction of five a side football fields in Railton 30 June 2023 {{Actual capital expenditure on the project divided by the total approved capital budget for the project) x100}	% of the budget spent	To enhance access to basic services and address maintenance backlogs	Basic Service Delivery	Basic service delivery	Whole Municipal Area: 5;6	New KPI	Percentage	95	0	10	40	95
TL46	Infrastructure Services	Spend 90% of the capital budget allocated for the rehabilitation of streets 30 June 2023 {{Actual capital expenditure on the project divided by the total approved capital budget for the project) x100}	% of the budget spent	To enhance access to basic services and address maintenance backlogs	Basic Service Delivery	Basic service delivery	Whole Municipal Area: All	New KPI	Percentage	90	0	80	90	0
TL47	Infrastructure Services	Purchase and installation of the 3rd pump at N2 sewer pump station by 30 June 2023	Number of pumps installed by 30 June 2023	To enhance access to basic services and address maintenance backlogs	Basic Service Delivery	Basic service delivery	Whole Municipal Area:1	New KPI	Percentage	1	0	0	0	1
TL48	Infrastructure Services	Spend 95% of the capital budget allocated for the Railton sanitation upgrade street front sewer 30 June 2023 {{Actual capital expenditure on the project divided by the total approved capital budget for the project) x100}	% of the budget spent	To enhance access to basic services and address maintenance backlogs	Basic Service Delivery	Basic service delivery	Whole Municipal Area: 5;6	New KPI	Percentage	95	0	10	40	95

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Ref	Directorate	KPI Name [R]	Unit of Measurement	IDP Objective	National KPA	Municipal KPA	Ward	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL49	Infrastructure Services	Spend 90% of the capital budget allocated for the Infanta slipway beach groyne 30 June 2023 ((Actual capital expenditure on the project divided by the total approved capital budget for the project) x100)	% of the budget spent	To create a safe and healthy living environment	Basic Service Delivery	Basic service delivery	Whole Municipal Area: All	New KPI	Percentage	90	0	0	0	90
TL50	Community Services	Review the Disaster Management Plan and submit to Council by 31 May 2023	Disaster Management Plan reviewed and submitted to Council	To create a safe and healthy living environment	Good Governance and Public Participation	Good governance and public participation	Whole Municipal Area: All	1	Number	1	0	0	1	0
TL51	Community Services	Review the Human Settlements Plan and submit to Council by 31 May 2023	Human Settlements Plan reviewed and submitted to Council	To develop integrated and sustainable settlements with the view to correct spatial imbalances	Good Governance and Public Participation	Good governance and public participation	Whole Municipal Area: All	1	Number	1	0	0	1	0
TL52	Community Services	Develop Phase I of the draft Integrated Waste Management Plan and submit to Director by 30 June 2023	Phase I of the draft Integrated Waste Management Plan developed and submitted to Director	To promote good governance and community participation	Good Governance and Public Participation	Good governance and public participation	Whole Municipal Area: All	0	Number	1	0	0	0	1

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Ref	Directorate	KPI Name [R]	Unit of Measurement	IDP Objective	National KPA	Municipal KPA	Ward	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL53	Community Services	Spend 95% of the capital budget allocated for the Railton Human Settlement Development (including water reticulation, sewerage reticulation, roads) by 30 June 2023 {(Actual capital expenditure on the project divided by the total approved capital budget for the project) x100}	% of the budget spent	To develop integrated and sustainable settlements with the view to correct spatial imbalances	Basic Service Delivery	Basic service delivery	Whole Municipal Area: 2	0,00%	Percentage	95	0	0	60	95
TL54	Community Services	Review the Housing Selection Policy and submit to Council by 31 March 2023	Housing Selection Policy developed	To develop integrated and sustainable settlements with the view to correct spatial imbalances	Basic Service Delivery	Basic service delivery	Whole Municipal Area: All	1	Number	1	0	0	1	0





Monthly Cashflow for the 2022/23 financial year

Function [R] List	July			August			September			TOTAL		
	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Executive and council	4970018	1613249	0	462502	1750585	0	442898	1743148	0	R 27 314 118,00	R 30 880 692,00	R -
Finance and administration	9250070	3782810	3500	4918251	5361523	16000	4742373	5267742	117500	R 62 066 887,00	R 67 439 544,00	R 1 907 000,00
Internal audit	0	191005	0	0	220747	0	0	201293	0	R -	R 2 587 696,00	R -
Community and social services	1567735	606592	0	198552	828131	0	206496	796020	5000	R 7 122 810,00	R 9 863 174,00	R 120 000,00
Sport and recreation	96874	860087	0	137675	907438	0	62356	981769	280000	R 1 507 678,00	R 11 770 194,00	R 2 545 931,00
Public safety	190282	822978	0	541449	882123	0	12990490	10759865	0	R 55 187 477,00	R 50 586 801,00	R 450 000,00
Housing	1253500	237091	0	991300	1000109	0	991300	456828	0	R 34 860 000,00	R 7 765 931,00	R -
Health	0	0	0	0	0	0	0	0	0	R -	R -	R -
Planning and development	117946	512720	3000	183472	630794	0	65526	588540	0	R 1 310 512,00	R 7 533 286,00	R 3 000,00
Road transport	280745	1008052	13452000	337472	2082798	4617391	309084	2093521	3895652	R 7 163 207,00	R 22 436 121,00	R 27 503 055,00
Environmental protection	0	15490	0	0	128816	0	0	48889	0	R -	R 924 225,00	R -
Energy sources	10664500	1813236	0	10350446	11174075	0	10333957	12438162	0	R 115 903 712,00	R 109 475 836,00	R -
Water management	3539147	1405557	2683000	2565486	1606394	1885000	2841164	2343557	1700000	R 45 845 867,00	R 23 983 487,00	R 14 607 426,00
Waste water management	3269895	602876	5815000	1902252	935034	1800000	1889589	1535285	1002000	R 28 420 337,00	R 13 649 249,00	R 11 237 000,00
Waste management	2199607	539876	0	1182577	1401403	0	1171284	2021927	0	R 18 196 335,00	R 20 737 163,00	R 1 520 000,00
Other	0	89858	0	0	59858	0	0	107772	0	R -	R 1 347 150,00	R -
										0	0	0
	37400319	14101477	21956500	23771434	28969828	8318391	36046517	41384318	7000152	404898940	380980549	59893412

Monthly Cashflow for the 2022/23 financial year

Function [R]	October			November			December			TOTAL		
	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Executive and council	445298	1728337	0	456991	1730132	0	4542076	2573587	0	R 27 314 118,00	R 30 880 692,00	R -
Finance and administration	5180192	4987901	80000	4686713	4905571	200000	5700821	7142031	100000	R 62 066 887,00	R 67 439 544,00	R 1 907 000,00
Internal audit	0	198050	0	0	202146	0	0	295999	0	R -	R 2 587 696,00	R -
Community and social services	212600	704908	0	200202	714563	15000	1376014	1116521	0	R 7 122 810,00	R 9 863 174,00	R 120 000,00
Sport and recreation	79177	958505	880000	199701	897119	455000	264140	1505327	0	R 1 507 678,00	R 11 770 194,00	R 2 545 931,00
Public safety	348888	906814	0	320426	862615	0	12990599	11245559	0	R 55 187 477,00	R 50 586 801,00	R 450 000,00
Housing	1873600	401105	0	4226400	510007	0	9085200	516362	0	R 34 860 000,00	R 7 765 931,00	R -
Health	0	0	0	0	0	0	0	0	0	R -	R -	R -
Planning and development	65526	559895	0	183472	574424	0	144156	892827	0	R 1 310 512,00	R 7 533 286,00	R 3 000,00
Road transport	405565	1348445	2144478	822148	1408147	1344348	1678003	2304548	1344348	R 7 163 207,00	R 22 436 121,00	R 27 503 055,00
Environmental protection	0	36969	0	0	53669	0	0	39647	0	R -	R 924 225,00	R -
Energy sources	9154216	8771635	0	9162675	7517619	0	9509352	8153064	0	R 115 903 712,00	R 109 475 836,00	R -
Water management	3134909	1971750	1459260	3989048	1594068	1217391	6493559	2634675	1032174	R 45 845 867,00	R 23 983 487,00	R 14 607 426,00
Waste water management	1870089	899874	75000	1873002	757369	120000	3138519	1755043	625000	R 28 420 337,00	R 13 649 249,00	R 11 237 000,00
Waste management	1153644	909679	0	1156117	884142	0	2101703	2221052	0	R 18 196 335,00	R 20 737 163,00	R 1 520 000,00
Other	0	83744	0	0	77772	0	0	106244	0	R -	R 1 347 150,00	R -
										0	0	0
	23923704	24467611	4638738	27276895	22689363	3351739	57024142	42502486	3101522	404898940	380980549	59893412

Two handwritten signatures in black ink, one larger and more stylized, the other smaller and more linear.

Monthly Cashflow for the 2022/23 financial year

Function [R] List	January			February			March			TOTAL		
	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Executive and council	232910	1708840	0	451206	1835763	0	3250591	1684189	0	R 27 314 118,00	R 30 880 692,00	R -
Finance and administration	4701962	4687217	350000	4676110	6195865	350000	5391202	4867266	460000	R 62 066 887,00	R 67 439 544,00	R 1 907 000,00
Internal audit	0	197898	0	0	233670	0	0	202955	0	R -	R 2 587 696,00	R -
Community and social services	112932	680257	100000	179343	931997	0	1010205	802313	0	R 7 122 810,00	R 9 863 174,00	R 120 000,00
Sport and recreation	52636	889466	0	112535	926485	0	134926	974736	0	R 1 507 678,00	R 11 770 194,00	R 2 545 931,00
Public safety	418666	851309	0	362038	905166	0	12094418	10761334	0	R 55 187 477,00	R 50 586 801,00	R 450 000,00
Housing	54500	401007	0	1873600	1327259	0	3170300	511020	0	R 34 860 000,00	R 7 765 931,00	R -
Health	0	0	0	0	0	0	0	0	0	R -	R -	R -
Planning and development	78630	557490	0	117946	686001	0	117946	585267	0	R 1 310 512,00	R 7 533 286,00	R 3 000,00
Road transport	104474	1281633	40000	429371	2558748	230053	642458	2136620	434785	R 7 163 207,00	R 22 436 121,00	R 27 503 055,00
Environmental protection	0	36969	0	0	178915	0	0	53669	0	R -	R 924 225,00	R -
Energy sources	9150503	7474418	0	9172666	8535095	0	9407300	7790196	0	R 115 903 712,00	R 109 475 836,00	R -
Water management	2823395	1706641	0	3946789	2054412	494783	4610894	2660475	1043478	R 45 845 867,00	R 23 983 487,00	R 14 607 426,00
Waste water management	1810901	703014	500000	2521017	1054665	200000	2742167	1551737	100000	R 28 420 337,00	R 13 649 249,00	R 11 237 000,00
Waste management	1110572	753660	0	1161930	1752760	240000	1806121	2072598	0	R 18 196 335,00	R 20 737 163,00	R 1 520 000,00
Other	0	77772	0	0	65829	0	0	59858	0	R -	R 1 347 150,00	R -
										0	0	0
	20652081	22007591	990000	25004551	29242630	1514836	44378528	36714233	2038263	404898940	380980549	59893412

Monthly Cashflow for the 2022/23 financial year

Function [R] List	April			May			June			TOTAL		
	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Executive and council	448342	1670176	0	2600876	1818906	0	9010410	11023780	0	R 27 314 118,00	R 30 880 692,00	R -
Finance and administration	4809665	4480053	60000	4964232	5622994	75000	3045296	10138571	95000	R 62 066 887,00	R 67 439 544,00	R 1 907 000,00
Internal audit	0	203777	0	0	208909	0	0	231247	0	R -	R 2 587 696,00	R -
Community and social services	192861	710368	0	803491	801349	0	1062379	1170155	0	R 7 122 810,00	R 9 863 174,00	R 120 000,00
Sport and recreation	118459	885350	275000	118509	925681	0	130690	1058231	655931	R 1 507 678,00	R 11 770 194,00	R 2 545 931,00
Public safety	362763	855823	450000	1905329	887738	0	12662129	10845477	0	R 55 187 477,00	R 50 586 801,00	R 450 000,00
Housing	3050000	564145	0	3595000	673863	0	4695300	1167135	0	R 34 860 000,00	R 7 765 931,00	R -
Health	0	0	0	0	0	0	0	0	0	R -	R -	R -
Planning and development	91736	564813	0	79	609111	0	65526	771404	0	R 1 310 512,00	R 7 533 286,00	R 3 000,00
Road transport	636741	1454040	0	669	1719209	0	848220	3040360	0	R 7 163 207,00	R 22 436 121,00	R 27 503 055,00
Environmental protection	0	62018	0	-	82288	0	0	186886	0	R -	R 924 225,00	R -
Energy sources	9169452	7414902	0	9312405	8568331	0	10516240	19825103	0	R 115 903 712,00	R 109 475 836,00	R -
Water management	3655360	1442185	1579348	3862518	1518746	1304348	4383598	3045027	208644	R 45 845 867,00	R 23 983 487,00	R 14 607 426,00
Waste water management	1877958	764530	1000000	2738641	837836	0	2786307	2251986	0	R 28 420 337,00	R 13 649 249,00	R 11 237 000,00
Waste management	1160727	927101	1280000	1640957	1074680	0	2351096	6178285	0	R 18 196 335,00	R 20 737 163,00	R 1 520 000,00
Other	0	59858	0	0	119715	0	0	438870	0	R -	R 1 347 150,00	R -
										0	0	0
	25574064	22059139	4644348	32289514	25469356	1379348	51557191	71372517	959575	404898940	380980549	59893412

Revenue by Source for the 2022/23 financial year

Assist	Line Item (200 chars)	July	August	September	October	November	December	January	February	March	April	May	June	TOTAL
Ref	200 characters	Number	Number	Number	Number	Number	Number	Number	Number	Number	Number	Number	Number	
1	Property rates	7550455	4026910	4026910	4530275	4026910	4026910	4026910	4026910	4026910	4026910	4026910	2013459	50336379
2	Service charges - electricity revenue	10204646	10204646	10204646	9070794	9070794	9070794	9070794	9070794	9070794	9070794	9070794	10204654	113384944
3	Service charges - water revenue	1812422	1585868	1812422	1812422	1812422	1812422	2038974	2265527	2038974	2038974	1812422	1812418	22655267
4	Service charges - sanitation revenue	1711171	1711171	1711171	1711171	1711171	1711171	1711171	2352860	1711171	1711171	1925067	1711176	21389642
5	Service charges - refuse revenue	1030950	1030950	1030950	1030950	1030950	1030950	1030950	1030950	1030950	1030950	1030950	1546419	12886869
6	Service charges - other	0	0	0	0	0	0	0	0	0	0	0	0	0
7	Rental of facilities and equipment	119305	59653	74566	82022	59653	44739	44739	44739	59653	59653	44739	52195	745656
8	Interest earned - external investments	396824	545633	446427	446427	396824	446427	496030	396824	446427	545633	248015	148809	4960300
9	Interest earned - outstanding debtors	280176	525331	455287	245155	210132	280176	315199	315199	315199	315199	140088	105059	3502200
10	Dividends received	0	0	0	0	0	0	0	0	0	0	0	0	0
11	Fines, penalties and forfeits	0	0	12777242	0	0	12777242	0	0	11755062	0	1533269	12266150	51108965
12	Licences and permits	194265	208138	69380	69380	124883	97131	83256	111007	138761	83256	124883	83255	1387595
13	Agency services	0	343869	171935	286558	200590	143279	343869	257902	229246	286558	257902	343867	2865575
14	Transfers and subsidies	13283789	1155110	1155110	1155110	1155110	12128676	577557	1155110	8663340	1155110	6930672	9240904	57755598
15	Other revenue	332763	517632	184869	184869	517632	406709	221842	332763	332763	258816	221842	184866	3697366
16	Gains on disposal of PPE	483553	483553	552632	552632	552632	690790	690790	898027	898027	414474	345395	5894427	12456932
17	Transfers and subsidies - capital	0	1372970	1372970	2745939	6407192	12356726	0	2745939	3661251	4576566	4576566	5949533	45765652
X	<b>TOTAL</b>	R 37 400 319	R 23 771 434	R 36 046 517	R 23 923 704	R 27 276 895	R 57 024 142	R 20 652 081	R 25 004 551	R 44 378 528	R 25 574 064	R 32 289 514	R 51 557 191	R 404 898 940