

**Swellendam Municipality**  
**REVISED 2019/2020 TOP LAYER SDBIP**

**Municipal Manager**

| Ref | Strategic Objective   | KPI Name  | Description of Unit of Measurement                                       | Baseline | Original Annual Target | Revised Annual Target | Q1     | Q2     | Q3     | Q4     | Annual | Comment |
|-----|---|---|--|----------|------------------------|-----------------------|--------|--------|--------|--------|--------|---------|
|     |   |   |  |          |                        |                       | Target | Target | Target | Target | Target |         |
| TL1 | To promote good governance and community participation                        | Compile the Risk Based Audit Plan (RBAP) and submit to the Audit Committee by 30 June 2020  | RBAP submitted to the Audit Committee by 30 June 2020                    | 1        | 1                      | N/A                   | 0      | 0      | 0      | 1      | 1      | n/a     |
| TL2 | To promote good governance and community participation                        | 90% of the RBAP for 2019/20 implemented by 30 June 2020 [(Number of audits and tasks completed for the period /Number of audits and tasks identified in the RBAP ) x 100] | % of the RBAP implemented by 30 June 2020                                | 90.00%   | 90.00%                 | N/A                   | 0.00%  | 40.00% | 0.00%  | 90.00% | 90.00% | n/a     |
| TL3 | To enhance economic development with focus on both first and second economies | Develop a Growth and Development Strategy and submit to Council for approval by 30 June 2020  | Strategy developed and submitted to Council for approval by 30 June 2020 | 0        | 1                      | N/A                   | 0      | 0      | 0      | 1      | 1      | n/a     |
| NEW | To promote good governance and community participation                        | Review the Communication Strategy and submit to Council for approval by 30 June 2020  | Strategy reviewed and submitted by 30 June 2020                          | 1        | 0                      | 1                     | 0      | 0      | 0      | 1      | 1      | n/a     |
| NEW | To promote good governance and community participation                        | Conduct annual customer care survey by 30 June 2020   | Customer care survey conducted by 30 June 2020                           | 1        | 0                      | 1                     | 0      | 0      | 0      | 1      | 1      | n/a     |

**Financial Services**

| Ref  | Strategic Objective  | KPI Name   | Description of Unit of Measurement   | Baseline | Original Annual Target | Revised Annual Target | Q1     | Q2     | Q3     | Q4     | Annual | Comment |
|------|--|--|--|----------|------------------------|-----------------------|--------|--------|--------|--------|--------|---------|
|      |  |  |  |          |                        |                       | Target | Target | Target | Target | Target |         |
| TL15 | To enhance access to basic services and address maintenance backlogs | Number of residential properties that receive piped water that is connected to the municipal water infrastructure network as at 30 June 2020 | Number of residential properties which are billed for water or have pre paid meters as at 30 June 2020 | 6,429    | 6,429                  | n/a                   | 0      | 6,429  | 0      | 6,429  | 6,429  |         |

| Ref  | Strategic Objective  | KPI Name  | Description of Unit of Measurement   | Baseline | Original Annual Target | Revised Annual Target | Q1     | Q2     | Q3     | Q4     | Annual       | Comment |
|------|--|---|--|----------|------------------------|-----------------------|--------|--------|--------|--------|--------------|---------|
|      |  |   |  |          |                        |                       | Target | Target | Target | Target | Target       |         |
| TL16 | To enhance access to basic services and address maintenance backlogs | Number of residential properties connected to the municipal electrical infrastructure network (credit and prepaid electrical metering and excluding Eskom areas) as at 30 June 2020 | Number of residential properties which are billed for electricity or have pre paid meters (Excluding Eskom areas) as at 30 June 2020 | 6,300    | 6,300                  | n/a                   | 0      | 6,300  | 0      | 6,300  | <b>6,300</b> |         |
| TL17 | To enhance access to basic services and address maintenance backlogs | Number of residential properties connected which have access to a sewerage network or septic tank irrespective of the number of water closets (toilets) as at 30 June 2020          | Number of residential properties which are billed for sewerage as at 30 June 2020  | 6,425    | 6,425                  | n/a                   | 0      | 6,425  | 0      | 6,425  | <b>6,425</b> |         |
| TL18 | To enhance access to basic services and address maintenance backlogs | Number of residential properties for which refuse is removed once per week as at 30 June 2020   | Number of residential properties which are billed for refuse removal as at 30 June 2020  | 6,054    | 6,054                  | n/a                   | 0      | 6,054  | 0      | 6,054  | <b>6,054</b> |         |
| TL19 | To enhance access to basic services and address maintenance backlogs | Provide access of 6kl free basic water to indigent and poor households in terms of the approved indigent policy   | Number of indigent and poor households receiving or that have access to free basic water   | 1,975    | 1,975                  | n/a                   | 0      | 1,975  | 0      | 1,975  | <b>1,975</b> |         |
| TL20 | To enhance access to basic services and address maintenance backlogs | Provide access of 50kwh free basic electricity to indigent households in terms of the approved indigent policy  | Number of indigent households receiving or that have access to free basic electricity  | 1,811    | 1,811                  | n/a                   | 0      | 1,811  | 0      | 1,811  | <b>1,811</b> |         |
| TL21 | To enhance access to basic services and address maintenance backlogs | Provide access of 20kwh free basic electricity to poor households in terms of the approved indigent policy  | Number of poor households receiving or that have access to free basic electricity  | 164      | 164                    | n/a                   | 0      | 164    | 0      | 164    | <b>164</b>   |         |
| TL22 | To enhance access to basic services and address maintenance backlogs | Provide free basic sanitation to indigent households in terms of the approved indigent policy   | Number of indigent households receiving free basic sanitation  | 1,811    | 1,811                  | n/a                   | 0      | 1,811  | 0      | 1,811  | <b>1,811</b> | n/a     |

| Ref  | Strategic Objective  | KPI Name   | Description of Unit of Measurement   | Baseline | Original Annual Target | Revised Annual Target | Q1     | Q2     | Q3     | Q4     | Annual | Comment |
|------|--|--|--|----------|------------------------|-----------------------|--------|--------|--------|--------|--------|---------|
|      |  |  |  |          |                        |                       | Target | Target | Target | Target | Target |         |
| TL23 | To enhance access to basic services and address maintenance backlogs | Provide discounted basic sanitation to poor households in terms of the approved indigent policy (50% discount)   | Number of poor households receiving discounted basic sanitation  | 164      | 164                    | n/a                   | 0      | 164    | 0      | 164    | 164    | n/a     |
| TL24 | To enhance access to basic services and address maintenance backlogs | Provide free basic refuse removal to indigent households in terms of the approved indigent policy  | Number of indigent households receiving free basic refuse removal  | 1,811    | 1,811                  | n/a                   | 0      | 1,811  | 0      | 1,811  | 1,811  | n/a     |
| TL25 | To enhance access to basic services and address maintenance backlogs | Provide discounted basic refuse removal to poor households in terms of the approved indigent policy (50% discount)   | Number of poor households receiving free basic refuse removal  | 164      | 164                    | n/a                   | 0      | 164    | 0      | 164    | 164    | n/a     |
| TL26 | To improve financial viability and management                        | The percentage of the municipality's capital budget actually (excluding budget for purchase of Transnet land and new library) spent by 30 June 2020 [(Amount actually spent on capital projects/ Amount budgeted for capital projects)x100]                | % of capital budget (excluding budget for purchase of Transnet land and new library) spent by 30 June 2020 | 90.00%   | 90.00%                 | n/a                   | 0.00%  | 40.00% | 0.00%  | 90.00% | 90.00% |         |
| TL27 | To improve financial viability and management                        | Financial viability measured in terms of the municipality's ability to meet it's service debt obligations as at 30 June 2020 ((Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / Total Operating Revenue | Debt to revenue as at 30 June 2020   | 25.30%   | 25.30%                 | n/a                   | 0.00%  | 0.00%  | 0.00%  | 25.30% | 25.30% | n/a     |
| TL28 | To improve financial viability and management                        | Financial viability measured in terms of the outstanding service debtors as at 30 June 2020 (Total outstanding service debtors/ revenue received for services)   | Service debtors to revenue as at 30 June 2020  | 18.00%   | 18.00%                 | n/a                   | 0.00%  | 0.00%  | 0.00%  | 18.00% | 18.00% | n/a     |

| Ref  | Strategic Objective  | KPI Name  | Description of Unit of Measurement            | Baseline | Original Annual Target | Revised Annual Target | Q1     | Q2     | Q3     | Q4     | Annual | Comment |
|------|--|---|---|----------|------------------------|-----------------------|--------|--------|--------|--------|--------|---------|
|      |  |   |   |          |                        |                       | Target | Target | Target | Target | Target |         |
| TL29 | To improve financial viability and management                        | Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2020 ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excl | Cost coverage as at 30 June 2020              | 1.8      | 1.8                    | n/a                   | 0      | 0      | 0      | 1.8    | 1.8    | n/a     |
| TL30 | To enhance access to basic services and address maintenance backlogs | Limit unaccounted for water to less than 25% by 30 June 2020 {(Number of Kilolitres Water Purchased or Purified - Number of Kilolitres Water Sold) / Number of Kilolitres Water Purchased or Purified x 100}  | % unaccounted for water by 30 June 2020       | 25.00%   | 25.00%                 | n/a                   | 0.00%  | 25.00% | 0.00%  | 25.00% | 25.00% | n/a     |
| TL31 | To enhance access to basic services and address maintenance backlogs | Limit unaccounted for electricity to less than 12% by 30 June 2020 {(Number of Electricity Units Purchased and/or Generated - Number of Electricity Units Sold) / Number of Electricity Units Purchased and/or Generated) x100}                                 | % unaccounted for electricity by 30 June 2020 | 12.00%   | 12.00%                 | n/a                   | 0.00%  | 12.00% | 0.00%  | 12.00% | 12.00% | n/a     |
| TL32 | To improve financial viability and management                        | Achieve a debtors payment percentage of 95% by 30 June 2020 ((Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off) / Billed Revenue x 100) x 100   | Debtors payment percentage as at 30 June 2020 | 95.00%   | 95.00%                 | n/a                   | 95.00% | 95.00% | 95.00% | 95.00% | 95.00% | n/a     |

| Ref  | Strategic Objective                                 | KPI Name   | Description of Unit of Measurement                | Baseline | Original Annual Target | Revised Annual Target | Q1     | Q2     | Q3     | Q4     | Annual | Comment |
|------|---|--|---|----------|------------------------|-----------------------|--------|--------|--------|--------|--------|---------|
|      |   |  |   |          |                        |                       | Target | Target | Target | Target | Target |         |
| TL33 | To create a capacitated, people-centred institution | Approve an action plan to address all the issues raised in the management letter of the Auditor-General by 31 January 2020   | Action plan approved by the MM by 31 January 2020 | 1        | 1                      | n/a                   | 0      | 0      | 1      | 0      | 1      | n/a     |
| TL34 | To create a capacitated, people-centred institution | Spend 90% of the capital budget allocated for the upgrade of the ICT network by 30 June 2020 [(Amount actually spent on the project/ Amount budgeted for the project)x100]     | % of the budget spent by 30 June 2020             | 0.00%    | 90.00%                 | n/a                   | 0.00%  | 0.00%  | 0.00%  | 90.00% | 90.00% | n/a     |
| TL35 | To create a capacitated, people-centred institution | Spend 90% of the capital budget allocated for the purchase of computer equipment by 30 June 2020 [(Amount actually spent on the project/ Amount budgeted for the project)x100] | % of the budget spent by 30 June 2020             | 0.00%    | 90.00%                 | n/a                   | 0.00%  | 0.00%  | 0.00%  | 90.00% | 90.00% | n/a     |

### Corporate Services

| Ref | Strategic Objective                                 | KPI Name  | Description of Unit of Measurement  | Baseline | Original Annual Target | Revised Annual Target | Q1     | Q2     | Q3     | Q4     | Annual | Comment |
|-----|---|---|---|----------|------------------------|-----------------------|--------|--------|--------|--------|--------|---------|
|     |   |   |   |          |                        |                       | Target | Target | Target | Target | Target |         |
| TL4 | To create a capacitated, people-centred institution | The number of people from employment equity target groups employed in the three highest levels of management in compliance with the equity plan by 30 June 2020                               | Number of people employed   | 2        | 1                      | 0                     | 0      | 0      | 0      | 0      | 0      |         |
| TL5 | To create a capacitated, people-centred institution | The percentage of the municipality's personnel budget actually spent on implementing its workplace skills plan by 30 June 2020 [(Actual amount spent on training/total personnel budget)x100] | % of the personnel budget spent on implementing the workplace skills plan by 30 June 2020 | 0.46%    | 0.10%                  | n/a                   | 0.00%  | 0.00%  | 0.00%  | 0.10%  | 0.10%  | n/a     |

| Ref | Strategic Objective   | KPI Name  | Description of Unit of Measurement   | Baseline | Original Annual Target | Revised Annual Target | Q1     | Q2     | Q3     | Q4     | Annual | Comment |     |
|-----|---|---|--|----------|------------------------|-----------------------|--------|--------|--------|--------|--------|---------|-----|
|     |   |   |  |          |                        |                       | Target | Target | Target | Target | Target |         |     |
| TL6 | To create a capacitated, people-centred institution                           | Limit quarterly vacancy rate to less than 10% of funded posts [(Number of funded posts vacant / number of funded posts) x100] | % quarterly vacancy rate   | 30.00%   | 15.00%                 | 10.00%                | 10.00% | 10.00% | 10.00% | 10.00% | 10.00% | 10.00%  |     |
| TL7 | To promote good governance and community participation                        | Oversee the draft annual report i.t.o. the MFMA and submit to Council by 31 January 2020                                      | Draft report submitted to Council by 31 January 2020                       | 1        | 1                      | n/a                   | 0      | 0      | 1      | 0      | 1      | 1       | n/a |
| TL8 | To promote good governance and community participation                        | Complete the annual risk assessment and submit to the Audit Committee by 30 June 2020   | Completed risk assessment submitted to the Audit Committee by 30 June 2020 | 1        | 1                      | n/a                   | 0      | 0      | 0      | 1      | 1      | 1       | n/a |
| TL9 | To enhance economic development with focus on both first and second economies | Create temporary work opportunities in terms of EPWP by 30 June 2020  | Number of temporary work opportunities created by 30 June 2020             | 146      | 146                    | n/a                   | 36     | 36     | 39     | 35     | 146    | 146     | n/a |

### Community Services

| Ref  | Strategic Objective   | KPI Name  | Description of Unit of Measurement                    | Baseline | Original Annual Target | Revised Annual Target | Q1     | Q2     | Q3     | Q4     | Annual | Comment |  |
|------|---|---|---|----------|------------------------|-----------------------|--------|--------|--------|--------|--------|---------|--|
|      |   |   |   |          |                        |                       | Target | Target | Target | Target | Target |         |  |
| TL11 | To develop integrated and sustainable settlements with the view to correct spatial imbalances | Complete 87 serviced sites for Smitsville, Barrydale by 31 October 2019 | Number of serviced sites completed by 31 October 2019 | 0        | 87                     | N/A                   | 0      | 87     | 0      | 0      | 87     | 87      |  |
| TL12 | To develop integrated and sustainable settlements with the view to correct spatial imbalances | Complete 39 serviced sites for Buffeljagsrivier by 31 August 2019       | Number of serviced sites completed by 31 August 2019  | 0        | 39                     | N/A                   | 39     | 0      | 0      | 0      | 39     | 39      |  |
| TL13 | To develop integrated and sustainable settlements with the view to correct spatial imbalances | Conduct an EIA for the housing project in Railton by 30 June 2020       | EIA conducted by 30 June 2020                         | 0        | 1                      | N/A                   | 0      | 0      | 0      | 1      | 1      | 1       |  |

### Infrastructure Services

| Ref | Strategic Objective | KPI Name | Description of Unit of Measurement | Baseline | Original Annual Target | Revised Annual Target | Q1     | Q2     | Q3     | Q4     | Annual | Comment |
|-----|---------------------|----------|------------------------------------|----------|------------------------|-----------------------|--------|--------|--------|--------|--------|---------|
|     |                     |          |                                    |          |                        |                       | Target | Target | Target | Target | Target |         |

| Ref  | Strategic Objective  | KPI Name   | Description of Unit of Measurement                | Baseline | Original Annual Target | Revised Annual Target | Q1     | Q2     | Q3     | Q4     | Annual        | Comment |
|------|--|--|---|----------|------------------------|-----------------------|--------|--------|--------|--------|---------------|---------|
|      |  |  |   |          |                        |                       | Target | Target | Target | Target | Target        |         |
| TL36 | To enhance access to basic services and address maintenance backlogs | Spend 80% of the roads and stormwater maintenance (excluding general vehicles-streets) budget by 30 June 2020 {(Actual expenditure on maintenance divided by the total approved maintenance budget)x100}   | % of the maintenance budget spent by 30 June 2020 | 97.00%   | 80.00%                 | n/a                   | 15.00% | 30.00% | 60.00% | 80.00% | <b>80.00%</b> |         |
| TL37 | To enhance access to basic services and address maintenance backlogs | Spend 80% of the electricity maintenance (excluding general vehicles-electricity) budget by 30 June 2020 {(Actual expenditure on maintenance divided by the total approved maintenance budget)x100}  | % of the maintenance budget spent by 30 June 2020 | 94.00%   | 80.00%                 | n/a                   | 15.00% | 30.00% | 60.00% | 80.00% | <b>80.00%</b> |         |
| TL38 | To enhance access to basic services and address maintenance backlogs | Spend 80% of the waste water maintenance (excluding general vehicles-sewerage network & general vehicles sewerage administration) budget by 30 June 2020 {(Actual expenditure on maintenance divided by the total approved maintenance budget)x100}                | % of the maintenance budget spent by 30 June 2020 | 90.00%   | 80.00%                 | n/a                   | 15.00% | 30.00% | 60.00% | 80.00% | <b>80.00%</b> |         |
| TL39 | To enhance access to basic services and address maintenance backlogs | Spend 80% of the water maintenance (excluding general vehicles-water purification, general vehicles-irrigation water & vehicle costs-water dams) budget by 30 June 2020 {(Actual expenditure on maintenance divided by the total approved maintenance budget)x100} | % of the maintenance budget spent by 30 June 2020 | 90.00%   | 80.00%                 | n/a                   | 15.00% | 30.00% | 60.00% | 80.00% | <b>80.00%</b> |         |

| Ref  | Strategic Objective  | KPI Name  | Description of Unit of Measurement              | Baseline | Original Annual Target | Revised Annual Target | Q1     | Q2     | Q3     | Q4     | Annual | Comment |
|------|--|---|---|----------|------------------------|-----------------------|--------|--------|--------|--------|--------|---------|
|      |  |   |   |          |                        |                       | Target | Target | Target | Target | Target |         |
| TL40 | To enhance access to basic services and address maintenance backlogs | Spend 95% of the MIG funding allocated for completion of projects by 30 June 2020 {(Actual expenditure on MIG funding received divided by the total MIG funding received)x100}  | % of MIG funding received spent by 30 June 2020 | 100.00%  | 100.00%                | 95.00%                | 0.00%  | 40.00% | 0.00%  | 95.00% | 95.00% |         |
| TL41 | To enhance access to basic services and address maintenance backlogs | Spend 90% of the capital budget allocated to upgrade the Suurbraak Waste Water Treatment Works by 30 June 2020 {(Actual capital expenditure on the project divided by the total approved capital budget for the project)x100}           | % of the budget spent by 30 June 2020           | 0.00%    | 90.00%                 | n/a                   | 0.00%  | 0.00%  | 0.00%  | 90.00% | 90.00% | n/a     |
| TL42 | To enhance access to basic services and address maintenance backlogs | Spend 90% of the capital budget allocated to replace 2 pumps and equipment at the Hermitage Pump Station by 30 June 2020 {(Actual capital expenditure on the project divided by the total approved capital budget for the project)x100} | % of the budget spent by 30 June 2020           | 0.00%    | 90.00%                 | n/a                   | 0.00%  | 0.00%  | 0.00%  | 90.00% | 90.00% |         |
| TL43 | To enhance access to basic services and address maintenance backlogs | Spend 90% of the capital budget allocated for 2 high pressure filters (inclusive of pipe work) by 30 June 2020 {(Actual capital expenditure on the project divided by the total approved capital budget for the project)x100}           | % of the budget spent by 30 June 2020           | 0.00%    | 90.00%                 | n/a                   | 0.00%  | 0.00%  | 0.00%  | 90.00% | 90.00% | n/a     |



| Ref  | Strategic Objective  | KPI Name   | Description of Unit of Measurement                              | Baseline | Original Annual Target | Revised Annual Target | Q1     | Q2     | Q3     | Q4      | Annual  | Comment |
|------|--|--|---|----------|------------------------|-----------------------|--------|--------|--------|---------|---------|---------|
|      |  |  |   |          |                        |                       | Target | Target | Target | Target  | Target  |         |
| TL44 | To enhance access to basic services and address maintenance backlogs | Spend 90% of the capital budget allocated for the replacement of water pipes in Barrydale by 30 June 2020 {(Actual capital expenditure on the project divided by the total approved capital budget for the project)x100}             | % of the budget spent by 30 June 2020                           | 0.00%    | 90.00%                 | n/a                   | 0.00%  | 0.00%  | 0.00%  | 90.00%  | 90.00%  | n/a     |
| TL45 | To enhance access to basic services and address maintenance backlogs | Spend 90% of the capital budget allocated for the segmented paving 2x intersections by 30 June 2020 {(Actual capital expenditure on the project divided by the total approved capital budget for the project)x100}                   | % of the budget spent by 30 June 2020                           | 0.00%    | 90.00%                 | n/a                   | 0.00%  | 0.00%  | 0.00%  | 90.00%  | 90.00%  |         |
| TL46 | To enhance access to basic services and address maintenance backlogs | Spend 90% of the capital budget allocated to purchase a mini sub for the development of erven by 30 June 2020 {(Actual capital expenditure on the project divided by the total approved capital budget for the project)x100}         | Mini sub purchased by 30 June 2020                              | 0.00%    | 90.00%                 | 1                     | 0.00%  | 0.00%  | 0.00%  | 100.00% | 100.00% |         |
| TL47 | To enhance access to basic services and address maintenance backlogs | Spend 95% of the MIG allocation received for the Railton upgrade of gravel roads and stormwater Phase 2 by 30 June 2020 {(Actual expenditure on MIG funding received divided by the total MIG funding received for the project)x100} | % of MIG funding received for the project spent by 30 June 2020 | 0.00%    | 100.00%                | 95.00%                | 0.00%  | 0.00%  | 0.00%  | 95.00%  | 95.00%  |         |

| Ref  | Strategic Objective  | KPI Name  | Description of Unit of Measurement                                      | Baseline | Original Annual Target | Revised Annual Target | Q1     | Q2     | Q3     | Q4     | Annual | Comment |
|------|--|---|---|----------|------------------------|-----------------------|--------|--------|--------|--------|--------|---------|
|      |  |   |   |          |                        |                       | Target | Target | Target | Target | Target |         |
| TL48 | To enhance access to basic services and address maintenance backlogs | Spend 95% of the MIG allocation received for the upgrade of the Suurbraak water supply scheme phase 1B and 2A by 30 June 2020<br>{(Actual expenditure on MIG funding received divided by the total MIG funding received for the project)x100}       | % of MIG funding received for the project spent by 30 June 2020         | 0.00%    | 100.00%                | 95.00%                | 0.00%  | 0.00%  | 0.00%  | 95.00% | 95.00% |         |
| TL49 | To enhance access to basic services and address maintenance backlogs | Spend 95% of the INEP allocation received for the upgrade of the Railton bulk electrical infrastructure - Stage 3 by 30 June 2020<br>{(Actual expenditure on INEP funding received divided by the total INEP funding received for the project)x100} | % of INEP funding received for the project spent by 30 June 2020        | 0.00%    | 100.00%                | 95.00%                | 0.00%  | 0.00%  | 0.00%  | 95.00% | 95.00% |         |
| TL50 | To enhance access to basic services and address maintenance backlogs | 95% microbiological quality level achieved for water as per SANS 241  | % microbiological water quality level achieved as per SANS 241 criteria | 99.10%   | 95.00%                 | n/a                   | 95.00% | 95.00% | 95.00% | 95.00% | 95.00% | n/a     |

Capital Projects for the 2019/2020 financial year

| Sub-structure (A)   | Function (B)            | Direction                     | List   | Function (B) | Assist     | 40 characters   | 40 characters              | Project name (C) | Funding source (D) | Planned (2019/2020)       |                  | Planned (2020/2021) |            | 2019/2020 |                      | 2020/2021 |                  | 2021/2022 |                   |          |                  |          |                  |          |                  |          |                  |
|---------------------|-------------------------|-------------------------------|--------|--------------|------------|---|----------------------------|------------------|--------------------|---------------------------|------------------|---------------------|------------|-----------|----------------------|-----------|------------------|-----------|-------------------|----------|------------------|----------|------------------|----------|------------------|----------|------------------|
|                     |                         |                               |        |              |            |   |                            |                  |                    | YYYY/MM/DD                | YYYY/MM/DD       | YYYY/MM/DD          | YYYY/MM/DD | Total     | 2019/2020            | 2020/2021 | 2021/2022        | CR        | GRANT             | CR       | GRANT            | CR       | GRANT            |          |                  |          |                  |
| Engineering Service | Water Purification      | Water Management              | Assist | A            | 5010300033 | Suurbraak Upgrade Bulk Water Scheme- Pk1 Water Treatment Works                        | National Government        | 01/07/2019       | 30/06/2020         |                           |                  |                     |            | R         | 4,356,334            | R         | -                | R         | 4,356,334         | R        | -                | R        | -                | R        | -                | R        | -                |
| Community Services  | Housing                 | Housing                       |        | C            | 5010100055 | Purchase of land Swellendam Raiton Transnet   | Provincial Government      | 01/07/2019       | 30/06/2020         | Whole of the Municipality | WC034 Swellendam |                     |            | R         | 4,446,000            | R         | -                | R         | 4,446,000         | R        | -                | R        | -                | R        | -                | R        | -                |
| Engineering Service | Streets                 | Road Transport                |        | A            | 5010100160 | Railton Upgrade, gravel roads and stormwater phase 2                                  | National Government        | 01/07/2019       | 30/06/2020         | Whole of the Municipality | WC034 Swellendam |                     |            | R         | 5,548,666            | R         | -                | R         | 5,548,666         | R        | -                | R        | -                | R        | -                | R        | -                |
| Engineering Service | Streets                 | Road Transport                |        | A            | 5010100034 | Segmented Pavement Intersections  | Internally generated funds | 01/07/2019       | 30/06/2020         | Whole of the Municipality | WC034 Swellendam |                     |            | R         | 310,000              | R         | 330,000          | R         | -                 | R        | -                | R        | -                | R        | -                | R        | -                |
| Engineering Service | Streets                 | Road Transport                |        | A            | 5010100033 | Speedbumps  | Internally generated funds | 01/07/2019       | 30/06/2020         | Whole of the Municipality | WC034 Swellendam |                     |            | R         | 60,000               | R         | 60,000           | R         | -                 | R        | -                | R        | -                | R        | -                | R        | -                |
| Engineering Service | Streets                 | Road Transport                |        | A            | 5010100033 | Paving  | Internally generated funds | 01/07/2019       | 30/06/2020         | Whole of the Municipality | WC034 Swellendam |                     |            | R         | 200,000              | R         | 200,000          | R         | -                 | R        | -                | R        | -                | R        | -                | R        | -                |
| Corporate Services  | Office Buildings        | Finance and Administration    |        | F            | 5010100048 | Shade Nets x2   | Internally generated funds | 01/07/2019       | 30/06/2020         | Whole of the Municipality | WC034 Swellendam |                     |            | R         | 30,000               | R         | 30,000           | R         | -                 | R        | -                | R        | -                | R        | -                | R        | -                |
| Engineering Service | Sewerage Administration | Waste Water Management        |        | A            | 5010100074 | Replace Sewer Line Midblock, Edelwitz Street  | Internally generated funds | 01/07/2019       | 30/06/2020         | Swellendam                | WC034 Swellendam |                     |            | R         | 69,996               | R         | 70,000           | R         | -                 | R        | -                | R        | -                | R        | -                | R        | -                |
| Engineering Service | Electricity Network     | Energy Sources                |        | A            | 5010100117 | Upgrading of Raiton Bulk Electrical Infrastructure - Stage 3, 4 and 5                 | National Government        | 01/07/2019       | 30/06/2020         | Whole of the Municipality | WC034 Swellendam |                     |            | R         | 2,608,696            | R         | -                | R         | 2,608,696         | R        | -                | R        | -                | R        | -                | R        | -                |
| Engineering Service | Water Network           | Water Management              |        | A            | 5010300251 | Bulk water meters   | Provincial Government      | 01/09/2019       | 30/06/2020         | Whole of the Municipality | WC034 Swellendam |                     |            | R         | 399,664              | R         | -                | R         | 399,664           | R        | -                | R        | -                | R        | -                | R        | -                |
| Engineering Service | Sewerage Purification   | Waste Water Management        |        | A            | 5010300251 | Suurbraak Upgrading Waste Water Treatment Works (Counterfunding) (MIG - Prof.) - Suur | Internally generated funds | 01/07/2019       | 30/06/2020         | Suurbraak                 | WC034 Swellendam |                     |            | R         | 836,975              | R         | 836,975          | R         | -                 | R        | -                | R        | -                | R        | -                | R        | -                |
| Engineering Service | Engineers Services      | Road Transport                |        | A            | 5010100054 | Emergency Capital   | Internally generated funds | 01/07/2019       | 30/06/2020         | Whole of the Municipality | WC034 Swellendam |                     |            | R         | 267,100              | R         | 267,100          | R         | -                 | R        | -                | R        | -                | R        | -                | R        | -                |
| Community Services  | Cemeteries              | Community and Social Services |        | A            | 5010100042 | Trailer Toilets x2  | Internally generated funds | 01/07/2019       | 30/06/2020         | Swellendam                | WC034 Swellendam |                     |            | R         | 120,000              | R         | 120,000          | R         | -                 | R        | -                | R        | -                | R        | -                | R        | -                |
| Community Services  | Parks                   | Sport and Recreation          |        | C            | 5010100043 | Playground Equipment  | Internally generated funds | 01/07/2019       | 30/06/2020         | Whole of the Municipality | WC034 Swellendam |                     |            | R         | 50,000               | R         | 50,000           | R         | -                 | R        | -                | R        | -                | R        | -                | R        | -                |
| Community Services  | Traffic                 | Public Safety                 |        | G            | 5010100091 | Flat Screen TV  | Internally generated funds | 01/07/2019       | 30/06/2020         | Whole of the Municipality | WC034 Swellendam |                     |            | R         | 4,500                | R         | 4,500            | R         | -                 | R        | -                | R        | -                | R        | -                | R        | -                |
| Engineering Service | Water Network           | Water Management              |        | A            | 5010200011 | Upgrading of Heritage Mains Raw Water Pumpstation                                     | Internally generated funds | 01/07/2019       | 30/06/2020         | Whole of the Municipality | WC034 Swellendam |                     |            | R         | 697,000              | R         | 697,000          | R         | -                 | R        | -                | R        | -                | R        | -                | R        | -                |
| Engineering Service | Water Network           | Water Management              |        | A            | 5010200024 | Swellendam Water treatment works - High Pressure Filters                              | Internally generated funds | 01/07/2019       | 30/06/2020         | Whole of the Municipality | WC034 Swellendam |                     |            | R         | 253,000              | R         | 253,000          | R         | -                 | R        | -                | R        | -                | R        | -                | R        | -                |
| Engineering Service | Water Network           | Water Management              |        | A            | 5010200041 | Replacement of Water Pipes - Barrydale  | Internally generated funds | 01/07/2019       | 30/06/2020         | Whole of the Municipality | WC034 Swellendam |                     |            | R         | 238,000              | R         | 238,000          | R         | -                 | R        | -                | R        | -                | R        | -                | R        | -                |
| Corporate Services  | Office Buildings        | Finance and Administration    |        | G            | 5010100109 | Air conditioners x4   | Internally generated funds | 01/07/2019       | 30/06/2020         | Swellendam                | WC034 Swellendam |                     |            | R         | 25,000               | R         | 25,000           | R         | -                 | R        | -                | R        | -                | R        | -                | R        | -                |
| Engineering Service | Sewerage Purification   | Waste Water Management        |        | A            | 5010300011 | Mixer Paddle - Anoxic Section   | Internally generated funds | 01/07/2019       | 30/06/2020         | Swellendam                | WC034 Swellendam |                     |            | R         | 100,000              | R         | 100,000          | R         | -                 | R        | -                | R        | -                | R        | -                | R        | -                |
| Corporate Services  | Council General         | Executive and Council         |        | G            | 5010100011 | Flat Screen TV  | Internally generated funds | 01/07/2019       | 30/06/2020         | Whole of the Municipality | WC034 Swellendam |                     |            | R         | 4,500                | R         | 4,500            | R         | -                 | R        | -                | R        | -                | R        | -                | R        | -                |
| Community Services  | Traffic                 | Public Safety                 |        | A            | 5010100088 | Law Enforcement Equipment   | Internally generated funds | 01/07/2019       | 30/06/2020         | Whole of the Municipality | WC034 Swellendam |                     |            | R         | 6,000                | R         | 6,000            | R         | -                 | R        | -                | R        | -                | R        | -                | R        | -                |
| Corporate Services  | Town Planning           | Planning and Development      |        | G            | 5010100017 | Flat Screen TV and monitors   | Internally generated funds | 01/07/2019       | 30/06/2020         | Whole of the Municipality | WC034 Swellendam |                     |            | R         | 26,500               | R         | 26,500           | R         | -                 | R        | -                | R        | -                | R        | -                | R        | -                |
| Engineering Service | Engineers Services      | Finance and Administration    |        | G            | 5010100015 | Flat Screen TV  | Internally generated funds | 01/07/2019       | 30/06/2020         | Whole of the Municipality | WC034 Swellendam |                     |            | R         | 4,200                | R         | 4,200            | R         | -                 | R        | -                | R        | -                | R        | -                | R        | -                |
| Corporate Services  | Human Resources         | Finance and Administration    |        | G            | 5010100141 | Flat Screen TV  | Internally generated funds | 01/07/2019       | 30/06/2020         | Whole of the Municipality | WC034 Swellendam |                     |            | R         | 4,700                | R         | 4,700            | R         | -                 | R        | -                | R        | -                | R        | -                | R        | -                |
| Community Services  | Library                 | Community and Social Services |        | A            | 5010100047 | New Library Swellendam (2019/20)  | Provincial Government      | 01/07/2019       | 30/06/2020         | Whole of the Municipality | WC034 Swellendam |                     |            | R         | 3,478,260            | R         | -                | R         | 3,478,260         | R        | -                | R        | -                | R        | -                | R        | -                |
| Community Services  | Sports and Recreation   | Sport and Recreation          |        | A            | 5010100046 | New Turf Cricketveld  | Provincial Government      | 01/07/2019       | 30/06/2020         | Whole of the Municipality | WC034 Swellendam |                     |            | R         | 143,478              | R         | -                | R         | 143,478           | R        | -                | R        | -                | R        | -                | R        | -                |
| Corporate Services  | Office Buildings        | Finance and Administration    |        | F            | 5010100013 | Blinds  | Internally generated funds | 01/07/2019       | 30/06/2020         | Whole of the Municipality | WC034 Swellendam |                     |            | R         | 8,500                | R         | 9,500            | R         | -                 | R        | -                | R        | -                | R        | -                | R        | -                |
| Finance Service     | Financial Services      | Finance and Administration    |        | F            | 5010101821 | Computer equipment (2019/20)  | Internally generated funds | 01/07/2019       | 30/06/2020         | Whole of the Municipality | WC034 Swellendam |                     |            | R         | 480,000              | R         | 480,000          | R         | -                 | R        | -                | R        | -                | R        | -                | R        | -                |
| Finance Service     | Financial Services      | Finance and Administration    |        | F            | 5010101721 | Office furniture - All departments (2019/20)  | Internally generated funds | 01/07/2019       | 30/06/2020         | Whole of the Municipality | WC034 Swellendam |                     |            | R         | 150,000              | R         | 150,000          | R         | -                 | R        | -                | R        | -                | R        | -                | R        | -                |
| Finance Service     | Financial Services      | Finance and Administration    |        | F            | 5010100179 | KT network (2019/20)  | Internally generated funds | 01/07/2019       | 30/06/2020         | Whole of the Municipality | WC034 Swellendam |                     |            | R         | 320,000              | R         | 320,000          | R         | -                 | R        | -                | R        | -                | R        | -                | R        | -                |
| Engineering Service | Water Network           | Water Management              |        | A            | 5010200081 | Pressure Release Valves   | Internally generated funds | 01/07/2019       | 30/06/2020         | Swellendam                | WC034 Swellendam |                     |            | R         | 120,000              | R         | 120,000          | R         | -                 | R        | -                | R        | -                | R        | -                | R        | -                |
| Engineering Service | Streets                 | Road Transport                |        | A            | New vote   | Road Rehab Bleskoom- and Geeshoutaan  | Internally generated funds | 01/03/2020       | 30/06/2020         | Swellendam                | WC034 Swellendam |                     |            | R         | 500,000              | R         | 500,000          | R         | -                 | R        | -                | R        | -                | R        | -                | R        | -                |
| Engineering Service | Engineers Services      | Road Transport                |        | F            | New vote   | Vehicles  | Internally generated funds | 01/03/2020       | 30/06/2020         | Whole of the Municipality | WC034 Swellendam |                     |            | R         | 300,000              | R         | 300,000          | R         | -                 | R        | -                | R        | -                | R        | -                | R        | -                |
| Engineering Service | Water Network           | Water Management              |        | A            | New vote   | Upgrading of Water Catchment Junction Box - Swellendam                                | Internally generated funds | 01/03/2020       | 30/06/2020         | Swellendam                | WC034 Swellendam |                     |            | R         | 110,000              | R         | 110,000          | R         | -                 | R        | -                | R        | -                | R        | -                | R        | -                |
|                     |                         |                               |        |              |            |   |                            |                  |                    |                           |                  |                     |            | <b>R</b>  | <b>26,274,009.00</b> | <b>R</b>  | <b>5,336,975</b> | <b>R</b>  | <b>20,937,038</b> | <b>R</b> | <b>1,530,000</b> | <b>R</b> | <b>1,739,130</b> | <b>R</b> | <b>1,530,000</b> | <b>R</b> | <b>4,347,826</b> |

## Revenue by Source for the 2019/2020 financial year

| Line Item (200 chars)                  | July                | August              | September           | October             | November            | December            | January             | February            | March               | April               | May                 | June                | TOTAL                |
|--|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|----------------------|
| 200 characters                         | Number              | Number              | Number              | Number              | Number              | Number              | Number              | Number              | Number              | Number              | Number              | Number              |                      |
| Property rates                         | R 5,595,952         | R 3,118,340         | R 3,121,890         | R 3,116,045         | R 3,105,539         | R 3,124,638         | R 3,347,402         | R 3,355,059         | R 3,382,963         | R 3,366,221         | R 3,377,383         | R 2,076,238         | R 40,087,669         |
| Service charges - electricity revenue  | R 7,018,806         | R 7,078,259         | R 7,126,682         | R 7,072,992         | R 7,015,820         | R 6,994,226         | R 6,623,480         | R 6,351,614         | R 7,852,000         | R 7,120,000         | R 7,649,455         | R 7,758,561         | R 85,661,895         |
| Service charges - water revenue        | R 1,264,575         | R 1,250,768         | R 1,544,385         | R 1,647,976         | R 1,491,601         | R 1,566,483         | R 1,498,081         | R 1,985,000         | R 1,223,237         | R 1,238,855         | R 1,251,675         | R 1,431,384         | R 17,394,020         |
| Service charges - sanitation revenue   | R 1,261,278         | R 1,279,201         | R 1,276,705         | R 1,277,059         | R 1,287,634         | R 1,291,360         | R 1,238,130         | R 2,445,000         | R 1,204,751         | R 1,270,736         | R 1,287,744         | R 1,048,421         | R 16,168,019         |
| Service charges - refuse revenue       | R 789,178           | R 790,437           | R 784,269           | R 788,593           | R 790,106           | R 788,761           | R 706,122           | R 720,074           | R 764,222           | R 732,485           | R 748,786           | R 385,830           | R 8,788,864          |
| Service charges - other                | R -                 | R -                 | R -                 | R -                 | R -                 | R -                 | R -                 | R -                 | R -                 | R -                 | R -                 | R -                 | R -                  |
| Rental of facilities and equipment     | R 94,453            | R 71,269            | R 54,930            | R 63,375            | R 58,933            | R 55,937            | R 58,232            | R 55,275            | R 42,000            | R 44,632            | R 45,814            | R 45,881            | R 690,730            |
| Interest earned - external investments | R 271,133           | R 590,227           | R 5,300             | R 515,049           | R 678,261           | R 483,958           | R 421,458           | R 354,000           | R 371,952           | R 384,329           | R 401,000           | R 489,732           | R 4,966,400          |
| Interest earned - outstanding debtors  | R 108,233           | R 111,220           | R 112,590           | R 114,665           | R 113,613           | R 117,652           | R 77,071            | R 92,507            | R 75,000            | R 92,507            | R 92,507            | R 92,520            | R 1,200,086          |
| Dividends received                     | R -                 | R -                 | R -                 | R -                 | R -                 | R -                 | R -                 | R -                 | R -                 | R -                 | R -                 | R -                 | R -                  |
| Fines, penalties and forfeits          | R 920,214           | R 743,418           | R 681,878           | R 766,979           | R 704,978           | R 665,146           | R 3,751,610         | R 6,618,000         | R 7,583,000         | R 9,793,000         | R 6,064,000         | R 7,221,717         | R 45,513,940         |
| Licences and permits                   | R 165,363           | R 134,563           | R 135,300           | R 151,381           | R 160,165           | R 92,981            | R 123,277           | R 98,000            | R 52,000            | R 92,000            | R 95,000            | R 71,605            | R 1,371,636          |
| Agency services                        | R -                 | R 315,333           | R 155,053           | R 260,218           | R 165,617           | R 114,570           | R 144,814           | R 164,727           | R 170,949           | R 152,281           | R 156,015           | R 180,423           | R 1,980,000          |
| Transfers and subsidies - Operational  | R 13,683,529        | R 3,785,893         | R 5,089,975         | R 3,432,167         | R 2,251,814         | R 13,033,846        | R 2,490,376         | R 2,120,000         | R 11,128,000        | R 2,452,000         | R 1,245,000         | R 1,693,407         | R 62,406,007         |
| Other revenue                          | R 420,301           | R 339,258           | R 727,558           | R 331,337           | R 305,623           | R 193,906           | R 342,422           | R 330,864           | R 332,000           | R 326,000           | R 336,765           | R 188,272           | R 4,174,306          |
| Gains on disposal of PPE               | R -                 | R -                 | R -                 | R -                 | R 165,725           | R 166,760           | R -                 | R -                 | R 121,000           | R 250,000           | R 250,000           | R 46,515            | R 1,000,000          |
| Transfers and subsidies - Capital      | R -                 | R -                 | R -                 | R 389,846           | R 527,292           | R 3,172,853         | R 1,136,923         | R 2,452,000         | R 2,948,000         | R 2,947,834         | R 2,447,834         | R 4,914,456         | R 20,937,038         |
| <b>TOTAL</b>                           | <b>R 31,593,015</b> | <b>R 19,608,186</b> | <b>R 20,816,516</b> | <b>R 19,927,681</b> | <b>R 18,822,720</b> | <b>R 31,863,077</b> | <b>R 21,959,398</b> | <b>R 27,142,120</b> | <b>R 37,251,075</b> | <b>R 30,262,880</b> | <b>R 25,448,978</b> | <b>R 27,644,964</b> | <b>R 312,340,610</b> |

## Monthly Cashflow for the 2019/2020 financial year

| Function [R]                  | July                |                     |              | August              |                     |                  | September           |                     |                  | October             |                     |                  |
|-------------------------------|---------------------|---------------------|--------------|---------------------|---------------------|------------------|---------------------|---------------------|------------------|---------------------|---------------------|------------------|
| List                          | Revenue             | Operational Exp.    | Capital Exp. | Revenue             | Operational Exp.    | Capital Exp.     | Revenue             | Operational Exp.    | Capital Exp.     | Revenue             | Operational Exp.    | Capital Exp.     |
| Executive and council         | R 13,207,322        | R 1,228,619         | R -          | R 29,668            | R 1,076,493         | R -              | R 35,153            | R 2,203,289         | R 4,000          | R 40,019            | R 1,177,482         | R -              |
| Finance and administration    | R 6,172,784         | R 3,784,408         | R -          | R 4,109,222         | R 3,613,874         | R 133,000        | R 3,946,799         | R 4,769,192         | R 13,000         | R 4,743,451         | R 5,417,801         | R 3,000          |
| Internal audit                | R -                 | R 54,656            | R -          | R -                 | R 54,556            | R -              | R -                 | R 92,263            | R -              | R -                 | R 130,348           | R -              |
| Community and social services | R 489,435           | R 494,065           | R -          | R 477,410           | R 517,154           | R -              | R 447,683           | R 507,499           | R 11,000         | R 466,732           | R 584,679           | R -              |
| Sport and recreation          | R 64,035            | R 690,958           | R -          | R 90,502            | R 703,044           | R -              | R 91,732            | R 851,125           | R -              | R 66,025            | R 786,544           | R -              |
| Public safety                 | R 1,166,466         | R 477,049           | R -          | R 1,268,968         | R 508,758           | R -              | R 1,021,173         | R 505,804           | R -              | R 1,234,633         | R 592,738           | R -              |
| Housing                       | R -                 | R 144,834           | R -          | R 3,142,949         | R 3,289,551         | R -              | R 4,400,000         | R 4,546,808         | R -              | R 2,300,000         | R 2,562,643         | R -              |
| Health                        | R -                 | R -                 | R -          | R -                 | R -                 | R -              | R -                 | R -                 | R -              | R -                 | R -                 | R -              |
| Planning and development      | R 120,251           | R 290,105           | R -          | R 59,818            | R 383,554           | R -              | R 109,418           | R 302,756           | R -              | R 80,359            | R 319,323           | R -              |
| Road transport                | R 1,710             | R 1,065,462         | R -          | R -                 | R 898,599           | R -              | R 1,110             | R 981,722           | R -              | R 1,110             | R 1,354,641         | R 246,000        |
| Environmental protection      | R -                 | R -                 | R -          | R -                 | R -                 | R -              | R -                 | R -                 | R -              | R -                 | R -                 | R -              |
| Energy sources                | R 7,039,813         | R 1,259,298         | R -          | R 7,109,244         | R 8,303,384         | R -              | R 7,144,699         | R 8,615,104         | R 329,000        | R 7,268,333         | R 6,145,564         | R -              |
| Water management              | R 1,264,575         | R 483,948           | R -          | R 1,250,768         | R 542,110           | R -              | R 1,544,385         | R 600,194           | R -              | R 1,647,976         | R 883,338           | R 321,000        |
| Waste water management        | R 1,277,446         | R 722,524           | R -          | R 1,279,201         | R 822,319           | R -              | R 1,290,095         | R 856,290           | R -              | R 1,290,449         | R 1,750,854         | R -              |
| Waste management              | R 789,178           | R 277,329           | R -          | R 790,437           | R 460,731           | R -              | R 784,269           | R 456,620           | R -              | R 788,593           | R 612,200           | R -              |
| Other                         | R -                 | R 233,658           | R -          | R -                 | R 233,658           | R -              | R -                 | R 12,741            | R -              | R -                 | R 56,000            | R -              |
|                               | <b>R 31,593,015</b> | <b>R 11,206,912</b> | <b>R -</b>   | <b>R 19,608,186</b> | <b>R 21,407,785</b> | <b>R 133,000</b> | <b>R 20,816,516</b> | <b>R 25,301,407</b> | <b>R 357,000</b> | <b>R 19,927,681</b> | <b>R 22,374,154</b> | <b>R 570,000</b> |

## Monthly Cashflow for the 2019/2020 financial year

| Function [R]                  | November            |                     |                  | December            |                     |                    | January             |                     |                    |
|-------------------------------|---------------------|---------------------|------------------|---------------------|---------------------|--------------------|---------------------|---------------------|--------------------|
| List                          | Revenue             | Operational Exp.    | Capital Exp.     | Revenue             | Operational Exp.    | Capital Exp.       | Revenue             | Operational Exp.    | Capital Exp.       |
| Executive and council         | R 338,047           | R 1,071,611         | R -              | R 10,736,364        | R 1,649,514         | R -                | R 903,840           | R 1,684,332         | R -                |
| Finance and administration    | R 4,841,707         | R 4,312,785         | R 12,000         | R 7,633,896         | R 5,773,756         | R -                | R 4,418,325         | R 4,317,761         | R 79,000           |
| Internal audit                | R -                 | R 133,638           | R -              | R -                 | R 154,681           | R -                | R -                 | R 107,141           | R -                |
| Community and social services | R 457,059           | R 528,300           | R -              | R 713,036           | R 849,782           | R 9,000            | R 787,357           | R 540,890           | R 615,000          |
| Sport and recreation          | R 82,466            | R 768,766           | R -              | R 56,684            | R 1,251,532         | R -                | R 84,188            | R 881,319           | R -                |
| Public safety                 | R 1,098,167         | R 514,484           | R -              | R 898,477           | R 784,129           | R -                | R 4,124,861         | R 3,131,822         | R -                |
| Housing                       | R 1,330,350         | R 1,349,427         | R -              | R 1,100,000         | R 1,343,835         | R -                | R 1,096,992         | R 864,663           | R -                |
| Health                        | R -                 | R -                 | R -              | R -                 | R -                 | R -                | R -                 | R -                 | R -                |
| Planning and development      | R 87,495            | R 386,268           | R -              | R 41,419            | R 500,533           | R -                | R 85,950            | R 386,156           | R 9,000            |
| Road transport                | R -                 | R 919,997           | R 246,000        | R -                 | R 3,253,741         | R -                | R 4,849             | R 1,181,161         | R 217,391          |
| Environmental protection      | R -                 | R -                 | R -              | R -                 | R -                 | R -                | R -                 | R -                 | R -                |
| Energy sources                | R 7,018,088         | R 5,839,651         | R -              | R 7,036,598         | R 6,603,904         | R 1,110,000        | R 6,968,784         | R 6,503,772         | R 563,000          |
| Water management              | R 1,491,601         | R 769,804           | R 243,000        | R 1,566,483         | R 1,204,516         | R 1,821,000        | R 1,536,376         | R 690,188           | R 282,341          |
| Waste water management        | R 1,287,634         | R 861,203           | R 108,000        | R 1,291,360         | R 2,000,293         | R 544,863          | R 1,241,754         | R 1,049,645         | R 354,000          |
| Waste management              | R 790,106           | R 518,378           | R -              | R 788,761           | R 929,436           | R -                | R 706,122           | R 651,528           | R -                |
| Other                         | R -                 | R 56,000            | R -              | R -                 | R 12,000            | R -                | R -                 | R 33,505            | R -                |
|                               | <b>R 18,822,720</b> | <b>R 18,030,311</b> | <b>R 609,000</b> | <b>R 31,863,077</b> | <b>R 26,311,653</b> | <b>R 3,484,863</b> | <b>R 21,959,398</b> | <b>R 22,023,883</b> | <b>R 2,119,732</b> |

## Monthly Cashflow for the 2019/2020 financial year

| Function [R]                  | February     |                  |              |
|-------------------------------|--------------|------------------|--------------|
| List                          | Revenue      | Operational Exp. | Capital Exp. |
| Executive and council         | R 38,842     | R 2,902,000      | R -          |
| Finance and administration    | R 4,453,481  | R 4,272,606      | R 95,000     |
| Internal audit                | R -          | R 115,366        | R -          |
| Community and social services | R 1,340,955  | R 550,043        | R -          |
| Sport and recreation          | R 81,708     | R 974,768        | R -          |
| Public safety                 | R 8,488,000  | R 6,933,000      | R -          |
| Housing                       | R 1,754,810  | R 738,259        | R -          |
| Health                        | R -          | R -              | R -          |
| Planning and development      | R 83,039     | R 412,105        | R -          |
| Road transport                | R 2,382      | R 1,243,251      | R 967,565    |
| Environmental protection      | R -          | R -              | R -          |
| Energy sources                | R 7,483,355  | R 7,029,493      | R 156,000    |
| Water management              | R 1,546,904  | R 1,775,871      | R 302,274    |
| Waste water management        | R 1,148,479  | R 2,115,548      | R -          |
| Waste management              | R 720,074    | R 1,711,000      | R -          |
| Other                         | R -          | R 44,255         | R -          |
|                               | R 27,142,029 | R 30,817,564     | R 1,520,839  |

## Monthly Cashflow for the 2019/2020 financial year

| Function [R]<br>List          | March               |                     |                    | April               |                     |                    | May                 |                     |                    |
|-------------------------------|---------------------|---------------------|--------------------|---------------------|---------------------|--------------------|---------------------|---------------------|--------------------|
|                               | Revenue             | Operational Exp.    | Capital Exp.       | Revenue             | Operational Exp.    | Capital Exp.       | Revenue             | Operational Exp.    | Capital Exp.       |
| Executive and council         | R 7,452,000         | R 9,510,000         | R -                | R 285,279           | R 1,360,497         | R -                | R 286,084           | R 1,707,000         | R -                |
| Finance and administration    | R 5,633,006         | R 4,448,266         | R 95,000           | R 5,984,000         | R 4,235,660         | R 95,000           | R 4,532,129         | R 8,389,000         | R 72,645           |
| Internal audit                | R -                 | R 115,327           | R -                | R -                 | R 115,628           | R -                | R -                 | R 117,225           | R -                |
| Community and social services | R 2,512,000         | R 630,000           | R 1,028,000        | R 1,281,062         | R 548,470           | R 1,245,000        | R 782,462           | R 563,570           | R -                |
| Sport and recreation          | R 85,911            | R 995,132           | R 193,000          | R 80,476            | R 966,431           | R -                | R 84,055            | R 1,024,484         | R -                |
| Public safety                 | R 8,428,000         | R 3,182,000         | R 10,000           | R 9,254,000         | R 8,723,000         | R -                | R 8,210,624         | R 3,687,248         | R -                |
| Housing                       | R 2,126,407         | R 733,000           | R -                | R 2,692,201         | R 714,168           | R -                | R 192,201           | R 912,934           | R -                |
| Health                        | R -                 | R -                 | R -                | R -                 | R -                 | R -                | R -                 | R -                 | R -                |
| Planning and development      | R 83,345            | R 428,000           | R -                | R 81,864            | R 408,635           | R -                | R 84,520            | R 431,369           | R -                |
| Road transport                | R 11,651            | R 1,707,000         | R 1,167,884        | R 1,949             | R 1,227,101         | R 953,000          | R 1,971             | R 1,416,847         | R 2,211,000        |
| Environmental protection      | R -                 | R -                 | R -                | R -                 | R -                 | R -                | R -                 | R -                 | R -                |
| Energy sources                | R 7,722,598         | R 5,910,258         | R -                | R 7,556,805         | R 7,745,402         | R -                | R 8,183,000         | R 9,348,647         | R -                |
| Water management              | R 1,123,237         | R 1,054,458         | R 1,148,000        | R 1,138,855         | R 1,769,079         | R 845,000          | R 1,151,675         | R 843,822           | R 452,000          |
| Waste water management        | R 1,308,265         | R 1,817,208         | R -                | R 1,174,187         | R 2,109,376         | R -                | R 1,191,308         | R 1,208,635         | R -                |
| Waste management              | R 764,222           | R 898,878           | R -                | R 732,485           | R 1,708,551         | R -                | R 748,786           | R 767,000           | R -                |
| Other                         | R -                 | R 98,000            | R -                | R -                 | R 33,521            | R -                | R -                 | R 33,532            | R -                |
|                               |                     |                     |                    |                     |                     |                    |                     |                     |                    |
|                               | <b>R 37,250,643</b> | <b>R 31,527,527</b> | <b>R 3,641,884</b> | <b>R 30,263,165</b> | <b>R 31,665,520</b> | <b>R 3,138,000</b> | <b>R 25,448,814</b> | <b>R 30,451,314</b> | <b>R 2,735,645</b> |



## Monthly Cashflow for the 2019/2020 financial year

| Function [R]<br>List          | June         |                  |              | TOTAL         |                  |              |
|-------------------------------|--------------|------------------|--------------|---------------|------------------|--------------|
|                               | Revenue      | Operational Exp. | Capital Exp. | Revenue       | Operational Exp. | Capital Exp. |
| Executive and council         | R 396,254    | R 4,139,458      | R 500        | R 33,748,871  | R 29,710,295     | R 4,500      |
| Finance and administration    | R 6,073,677  | R 4,460,313      | R 725,755    | R 62,542,478  | R 57,795,421     | R 1,323,400  |
| Internal audit                | R -          | R 307,234        | R -          | R -           | R 1,498,064      | R -          |
| Community and social services | R 675,900    | R 1,084,543      | R 690,260    | R 10,431,090  | R 7,398,995      | R 3,598,260  |
| Sport and recreation          | R 241,887    | R 1,853,658      | R 478        | R 1,109,670   | R 11,747,760     | R 193,478    |
| Public safety                 | R 4,875,936  | R 9,352,350      | R 500        | R 50,069,306  | R 38,392,380     | R 10,500     |
| Housing                       | R 635,004    | R 1,022,727      | R 4,446,000  | R 20,770,915  | R 18,222,850     | R 4,446,000  |
| Health                        | R -          | R -              | R -          | R -           | R -              | R -          |
| Planning and development      | R 50,020     | R 970,257        | R 17,500     | R 967,497     | R 5,219,060      | R 26,500     |
| Road transport                | R 31,353     | R 3,726,495      | R 852,926    | R 58,085      | R 18,976,016     | R 6,861,766  |
| Environmental protection      | R -          | R -              | R -          | R -           | R -              | R -          |
| Energy sources                | R 9,242,893  | R 9,691,245      | R 450,696    | R 89,774,210  | R 82,995,721     | R 2,608,696  |
| Water management              | R 2,590,730  | R 2,414,454      | R 779,323    | R 17,853,565  | R 13,031,782     | R 6,193,938  |
| Waste water management        | R 2,445,882  | R 2,701,902      | R 112        | R 16,226,059  | R 18,015,797     | R 1,006,975  |
| Waste management              | R 385,830    | R 1,342,852      | R -          | R 8,788,864   | R 10,334,503     | R -          |
| Other                         | R -          | R 24,441         | R -          | R -           | R 871,310        | R -          |
|                               | R 27,645,366 | R 43,091,929     | R 7,964,050  | R 312,340,610 | R 314,209,957    | R 26,274,013 |