

Toplayer Service Delivery Budget Implementation Plan for 2019/20

Assist	Directorate [R]	National Outcome [R]	National KPA [R]	NDP Objective [R]	IDP Objective [R]	Municipal KPA [R]	KPI Name [R]	Unit of Measurement	Ward [R]	KPI Owner [R]	Baseline	POE	Target Type [R]	Annual Target	Q1	Q2	Q3	Q4
1	Municipal Manager	A responsive and accountable, effective and efficient local government system	Good Governance and Public Participation	Developing a capable and Development State	To promote good governance and community participation	Good governance and public participation	Compile the Risk Based Audit Plan (RBAP) and submit to the Audit Committee by 30 June 2020	RBAP submitted to the Audit Committee by 30 June 2020	All	Municipal Manager	1	Minutes of Audit Committee	Number	1	0	0	0	1
2	Municipal Manager	A responsive and accountable, effective and efficient local government system	Good Governance and Public Participation	Developing a capable and Development State	To promote good governance and community participation	Good governance and public participation	90% of the RBAP for 2019/20 implemented by 30 June 2020 [(Number of audits and tasks completed for the period / Number of audits and tasks identified in the RBAP) x 100]	% of the RBAP implemented by 30 June 2020	All	Municipal Manager	90%	Minutes of Audit Committee	Percentage	90	0	40	0	90
3	Municipal Manager	A development-orientated public service and inclusive citizenship	Local Economic Development	Economy and Development	To enhance economic development with focus on both first and second economies	Economic development	Develop a Growth and Development Strategy and submit to Council for approval by 30 June 2020	Strategy developed and submitted to Council for approval by 30 June 2020	All	Municipal Manager	New performance indicator for 2019/20. No comparative audited results available	Minutes of Council Meeting	Percentage	90	0	40	0	90
4	Corporate Services	A responsive and accountable, effective and efficient local government system	Municipal Transformation and Institutional Development	Developing a capable and Development State	To create a capacitated, people-centered institution	Institutional development and transformation	The number of people from employment equity target groups employed in the three highest levels of management in compliance with the equity plan	Number of people employed	All	Director: Corporate Services	2	Appointment letters	Number	0	0	0	0	0
5	Corporate Services	A responsive and accountable, effective and efficient local government system	Municipal Transformation and Institutional Development	Developing a capable and Development State	To create a capacitated, people-centered institution	Institutional development and transformation	The percentage of the municipality's personnel budget actually spent on implementing its workplace skills plan by 30 June 2020 [(Actual amount spent on training/total personnel budget)x100]	% of the personnel budget spent on implementing the workplace skills plan by 30 June 2020	All	Director: Corporate Services	0.46%	Report from the financial system	Percentage	0.1	0	0	0	0.1
6	Corporate Services	A responsive and accountable, effective and efficient local government system	Municipal Transformation and Institutional Development	Developing a capable and Development State	To create a capacitated, people-centered institution	Institutional development and transformation	Limit quarterly vacancy rate to less than 15% of funded posts [(Number of funded posts vacant / number of funded posts) x100]	% quarterly vacancy rate	All	Director: Corporate Services	30%	Excell spreadsheet	Percentage	15	15	15	15	15
7	Corporate Services	A responsive and accountable, effective and efficient local government system	Good Governance and Public Participation	Developing a capable and Development State	To promote good governance and community participation	Good governance and public participation	Oversee the draft annual report i.t.o. the MFMA and submit to Council by 31 January 2020	Draft report submitted to Council by 31 January 2020	All	Director: Corporate Services	1	Minutes of Council Meeting	Number	1	0	0	1	0
8	Corporate Services	A responsive and accountable, effective and efficient local government system	Good Governance and Public Participation	Developing a capable and Development State	To promote good governance and community participation	Good governance and public participation	Complete the annual risk assessment and submit to the Audit Committee by 30 June 2020	Completed risk assessment submitted to the Audit Committee by 30 June 2020	All	Director: Corporate Services	1	Minutes of the Audit Committee Meeting	Number	1	0	0	0	1
9	Corporate Services	A skilled and capable workforce to support inclusive growth	Local Economic Development	Economy and Development	To enhance economic development with focus on both first and second economies	Economic development	Create temporary work opportunities in terms of EPWP by 30 June 2020	Number of temporary work opportunities created by 30 June 2020	All	Director: Corporate Services	146	EPWP excel spreadsheet report per project signed-off by the Project Manager and Director Infrastructure	Number	146	36	36	39	35
10	Community Services	Improve the quality of basic education	Basic Service Delivery	Improving Education, training and innovation	To develop integrated and sustainable settlements with the view to correct spatial imbalances	Basic service delivery	Spend 90% of the capital budget allocated for the construction a new library in Swellendam by 30 June 2020 [(Amount actually spent on the project/ Amount budgeted for the project)x100]	% of budget spent by 30 June 2020	1	Director: Community Services	New performance indicator for 2019/20. No comparative audited results available	Financial Statements	Percentage	90	0	40	0	90
11	Community Services	Sustainable human settlements and improved quality of household life	Basic Service Delivery	Transforming Human Settlements	To develop integrated and sustainable settlements with the view to correct spatial imbalances	Basic service delivery	Complete 87 serviced sites for Smitsville, Barrydale by 30 June 2020	Number of serviced sites completed by 30 June 2020	2	Director: Community Services	New performance indicator for 2019/20. No comparative audited results available	Completion certificate	Number	87	0	0	0	87
12	Community Services	Sustainable human settlements and improved quality of household life	Basic Service Delivery	Transforming Human Settlements	To develop integrated and sustainable settlements with the view to correct spatial imbalances	Basic service delivery	Complete 39 serviced sites for Buffeljagsrivier by 30 June 2020	Number of serviced sites completed by 30 June 2020	3	Director: Community Services	New performance indicator for 2019/20. No comparative audited results available	Completion certificate	Number	39	0	0	0	39
13	Community Services	Sustainable human settlements and improved quality of household life	Basic Service Delivery	Transforming Human Settlements	To develop integrated and sustainable settlements with the view to correct spatial imbalances	Basic service delivery	Conduct an EIA for the housing project in Railton and submit to the Western Cape Department of Human Settlements by 30 June 2020	EIA submitted by 30 June 2020	4	Director: Community Services	New performance indicator for 2019/20. No comparative audited results available	Proof of submission	Number	1	0	0	0	1
14	Community Services	Sustainable human settlements and improved quality of household life	Basic Service Delivery	Transforming Human Settlements	To develop integrated and sustainable settlements with the view to correct spatial imbalances	Basic service delivery	Conduct an EIA for the housing project in Suurbraak and submit to the Western Cape Department of Human Settlements by 30 June 2020	EIA submitted by 30 June 2020	3	Director: Community Services	New performance indicator for 2019/20. No comparative audited results available	Proof of submission	Number	1	0	0	0	1

Toplayer Service Delivery Budget Implementation Plan for 2019/20

Assist	Directorate [R]	National Outcome [R]	National KPA [R]	NDP Objective [R]	IDP Objective [R]	Municipal KPA [R]	KPI Name [R]	Unit of Measurement	Ward [R]	KPI Owner [R]	Baseline	POE	Target Type [R]	Annual Target	Q1	Q2	Q3	Q4
15	Financial Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Economy and Development	To enhance access to basic services and address maintenance backlogs	Basic service delivery	Number of formal residential properties that receive piped water that is connected to the municipal water infrastructure network as at 30 June 2020	Number of residential properties which are billed for water or have pre paid meters as at 30 June 2020	All	Director: Financial Services	6429	Billing data on financial system (SAMRAS)	Number	6429	0	6429	0	6429
16	Financial Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Economy and Development	To enhance access to basic services and address maintenance backlogs	Basic service delivery	Number of formal residential properties connected to the municipal electrical infrastructure network (credit and prepaid electrical metering and excluding Eskom areas) as at 30 June 2020	Number of residential properties which are billed for electricity or have pre paid meters (Excluding Eskom areas) as at 30 June 2020	All	Director: Financial Services	6300	Billing data on financial system (SAMRAS)	Number	6300	0	6300	0	6300
17	Financial Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Economy and Development	To enhance access to basic services and address maintenance backlogs	Basic service delivery	Number of formal residential properties connected to the municipal waste water sanitation/sewerage network for sewerage service, irrespective of the number of water closets (toilets) as at 30 June 2020	Number of residential properties which are billed for sewerage as at 30 June 2020	All	Director: Financial Services	6425	Billing data on financial system (SAMRAS)	Number	6425	0	6425	0	6425
18	Financial Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Economy and Development	To enhance access to basic services and address maintenance backlogs	Basic service delivery	Number of formal residential properties for which refuse is removed once per week as at 30 June 2020	Number of residential properties which are billed for refuse removal as at 30 June 2020	All	Director: Financial Services	6054	Billing data on financial system (SAMRAS)	Number	6054	0	6054	0	6054
19	Financial Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Economy and Development	To enhance access to basic services and address maintenance backlogs	Basic service delivery	Provide 6kl free basic water to indigent and poor households in terms of the approved indigent policy	Number of indigent and poor households receiving free basic water	All	Director: Financial Services	1975	Billing data on financial system (SAMRAS)	Number	1975	0	1975	0	1975
20	Financial Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Economy and Development	To enhance access to basic services and address maintenance backlogs	Basic service delivery	Provide 50kwh free basic electricity to indigent households in terms of the approved indigent policy	Number of indigent households receiving free basic electricity	All	Director: Financial Services	1811	Billing data on financial system (SAMRAS)	Number	1811	0	1811	0	1811
21	Financial Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Economy and Development	To enhance access to basic services and address maintenance backlogs	Basic service delivery	Provide 20kwh free basic electricity to poor households in terms of the approved indigent policy	Number of poor households receiving free basic electricity	All	Director: Financial Services	164	Billing data on financial system (SAMRAS)	Number	164	0	164	0	164
22	Financial Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Economy and Development	To enhance access to basic services and address maintenance backlogs	Basic service delivery	Provide free basic sanitation to indigent households in terms of the approved indigent policy	Number of indigent households receiving free basic sanitation	All	Director: Financial Services	1811	Billing data on financial system (SAMRAS)	Number	1811	0	1811	0	1811
23	Financial Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Economy and Development	To enhance access to basic services and address maintenance backlogs	Basic service delivery	Provide discounted basic sanitation to poor households in terms of the approved indigent policy (50% discount)	Number of poor households receiving discounted basic sanitation	All	Director: Financial Services	164	Billing data on financial system (SAMRAS)	Number	164	0	164	0	164
24	Financial Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Economy and Development	To enhance access to basic services and address maintenance backlogs	Basic service delivery	Provide free basic refuse removal to indigent households in terms of the approved indigent policy	Number of indigent households receiving free basic refuse removal	All	Director: Financial Services	1811	Billing data on financial system (SAMRAS)	Number	1811	0	1811	0	1811
25	Financial Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Economy and Development	To enhance access to basic services and address maintenance backlogs	Basic service delivery	Provide discounted basic refuse removal to poor households in terms of the approved indigent policy (50% discount)	Number of poor households receiving free basic refuse removal	All	Director: Financial Services	164	Billing data on financial system (SAMRAS)	Number	164	0	164	0	164
26	Financial Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Developing a capable and Development State	To improve financial viability and management	Financial management	The percentage of the municipality's capital budget actually spent by 30 June 2020 [(Amount actually spent on capital projects/ Amount budgeted for capital projects)x100]	% of capital budget spent by 30 June 2020	All	Director: Financial Services	90%	Financial system expenditure report	Percentage	90	0	40	0	90
27	Financial Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Developing a capable and Development State	To improve financial viability and management	Financial management	Financial viability measured in terms of the municipality's ability to meet its service debt obligations as at 30 June 2020 ((Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / Total Operating Revenue - Operating Conditional Grant)	Debt to revenue as at 30 June 2020	All	Director: Financial Services	25.3	Annual Financial Statements	Percentage	25.3	0	0	0	25.3
28	Financial Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Developing a capable and Development State	To improve financial viability and management	Financial management	Financial viability measured in terms of the outstanding service debtors as at 30 June 2020 (Total outstanding service debtors/ revenue received for services)	Service debtors to revenue as at 30 June 2020	All	Director: Financial Services	18	Annual Financial Statements	Percentage	18	0	0	0	18

Toplayer Service Delivery Budget Implementation Plan for 2019/20

Assist	Directorate [R]	National Outcome [R]	National KPA [R]	NDP Objective [R]	IDP Objective [R]	Municipal KPA [R]	KPI Name [R]	Unit of Measurement	Ward [R]	KPI Owner [R]	Baseline	POE	Target Type [R]	Annual Target	Q1	Q2	Q3	Q4
29	Financial Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Developing a capable and Development State	To improve financial viability and management	Financial management	Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2020 ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets))	Cost coverage as at 30 June 2020	All	Director: Financial Services	1.8	Annual Financial Statements	Number	1.8	0	0	0	1.8
30	Financial Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Economy and Development	To enhance access to basic services and address maintenance backlogs	Basic service delivery	Limit unaccounted for water to less than 25% by 30 June 2020 ((Number of Kilolitres Water Purchased or Purified - Number of Kilolitres Water Sold) / Number of Kilolitres Water Purchased or Purified x 100)	% unaccounted for water by 30 June 2020	All	Director: Financial Services	25%	Financial system reports	Percentage	25	0	25	0	25
31	Financial Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Economy and Development	To enhance access to basic services and address maintenance backlogs	Basic service delivery	Limit unaccounted for electricity to less than 12% by 30 June 2020 ((Number of Electricity Units Purchased and/or Generated - Number of Electricity Units Sold) / Number of Electricity Units Purchased and/or Generated) x100)	% unaccounted for electricity by 30 June 2020	All	Director: Financial Services	12%	Financial system reports	Percentage	12	0	12	0	12
32	Financial Services	A responsive and accountable, effective and efficient local government system	Municipal Financial Viability and Management	Developing a capable and Development State	To improve financial viability and management	Financial management	Achieve a debtors payment percentage of 95% by 30 June 2020 ((Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off) / Billed Revenue x 100) x 100	Debtors payment percentage as at 30 June 2020	All	Director: Financial Services	95%	Annual Financial Statements and credit control report	Percentage	95	95	95	95	95
33	Financial Services	A responsive and accountable, effective and efficient local government system	Municipal Transformation and Institutional Development	Developing a capable and Development State	To create a capacitated, people-centered institution	Institutional development and transformation	Approve an action plan to address all the issues raised in the management letter of the Auditor-General by 31 January 2020	Action plan approved by the MM by 31 January 2020	All	Director: Financial Services	1	Approved Action plan	Number	1	0	0	1	0
34	Financial Services	A responsive and accountable, effective and efficient local government system	Municipal Transformation and Institutional Development	Developing a capable and Development State	To create a capacitated, people-centered institution	Institutional development and transformation	Spend 90% of the capital budget allocated for the upgrade of the ICT network by 30 June 2020 ((Amount actually spent on the project/ Amount budgeted for the project)x100)	% of the budget spent by 30 June 2020	All	Director: Financial Services	New performance indicator for 2019/20. No comparative audited results available	Financial system expenditure report	Percentage	90	0	0	0	90
35	Financial Services	A responsive and accountable, effective and efficient local government system	Municipal Transformation and Institutional Development	Developing a capable and Development State	To create a capacitated, people-centered institution	Institutional development and transformation	Spend 90% of the capital budget allocated for the purchase of computer equipment by 30 June 2020 ((Amount actually spent on the project/ Amount budgeted for the project)x100)	% of the budget spent by 30 June 2020	All	Director: Financial Services	New performance indicator for 2019/20. No comparative audited results available	Financial system expenditure report	Percentage	90	0	0	0	90
36	Infrastructure Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Economy and Development	To enhance access to basic services and address maintenance backlogs	Basic service delivery	Spend 80% of the roads and stormwater maintenance budget by 30 June 2020 ((Actual expenditure on maintenance divided by the total approved maintenance budget)x100)	% of the maintenance budget spent by 30 June 2020	All	Director: Infrastructure Services	97%	SAMRAS Financial system expenditure report	Percentage	80	15	30	60	80
37	Infrastructure Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Economy and Development	To enhance access to basic services and address maintenance backlogs	Basic service delivery	Spend 80% of the electricity maintenance budget by 30 June 2020 ((Actual expenditure on maintenance divided by the total approved maintenance budget)x100)	% of the maintenance budget spent by 30 June 2020	All	Director: Infrastructure Services	94%	SAMRAS Financial system expenditure report	Percentage	80	15	30	60	80
38	Infrastructure Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Economy and Development	To enhance access to basic services and address maintenance backlogs	Basic service delivery	Spend 80% of the waste water maintenance budget by 30 June 2020 ((Actual expenditure on maintenance divided by the total approved maintenance budget)x100)	% of the maintenance budget spent by 30 June 2020	All	Director: Infrastructure Services	90%	SAMRAS Financial system expenditure report	Percentage	80	15	30	60	80
39	Infrastructure Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Economy and Development	To enhance access to basic services and address maintenance backlogs	Basic service delivery	Spend 80% of the water maintenance budget by 30 June 2020 ((Actual expenditure on maintenance divided by the total approved maintenance budget)x100)	% of the maintenance budget spent by 30 June 2020	All	Director: Infrastructure Services	90%	SAMRAS Financial system expenditure report	Percentage	80	15	30	60	80

Toplayer Service Delivery Budget Implementation Plan for 2019/20

Assist	Directorate [R]	National Outcome [R]	National KPA [R]	NDP Objective [R]	IDP Objective [R]	Municipal KPA [R]	KPI Name [R]	Unit of Measurement	Ward [R]	KPI Owner [R]	Baseline	POE	Target Type [R]	Annual Target	Q1	Q2	Q3	Q4
40	Infrastructure Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Economy and Development	To enhance access to basic services and address maintenance backlogs	Basic service delivery	Spend 100% of the MIG funding allocated for completion of projects by 30 June 2020 ((Actual expenditure on MIG funding received divided by the total MIG funding received)x100)	% of MIG funding received spent by 30 June 2020	2,3,4	Director: Infrastructure Services	100%	SAMRAS Financial system expenditure report	Percentage	100	0	40	0	100
41	Infrastructure Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Economy and Development	To enhance access to basic services and address maintenance backlogs	Basic service delivery	Spend 90% of the capital budget allocated for the purchase of vehicles by 30 June 2020 ((Actual capital expenditure on the purchasing of vehicles divided by the total approved capital budget for the purchasing of vehicles)x100)	% of the budget spent by 30 June 2020	All	Director: Infrastructure Services	New performance indicator for 2019/20. No comparative audited results available	SAMRAS Financial system expenditure report	Percentage	90	0	0	0	90
42	Infrastructure Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Economy and Development	To enhance access to basic services and address maintenance backlogs	Basic service delivery	Spend 90% of the capital budget allocated to upgrade the Suurbraak Waste Water Treatment Works by 30 June 2020 ((Actual capital expenditure on the project divided by the total approved capital budget for the project)x100)	% of the budget spent by 30 June 2020	2	Director: Infrastructure Services	New performance indicator for 2019/20. No comparative audited results available	SAMRAS Financial system expenditure report	Percentage	90	0	0	0	90
43	Infrastructure Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Economy and Development	To enhance access to basic services and address maintenance backlogs	Basic service delivery	Spend 90% of the capital budget allocated to replace 2 pumps and pipes at the Hermitage Pump Station by 30 June 2020 ((Actual capital expenditure on the project divided by the total approved capital budget for the project)x100)	% of the budget spent by 30 June 2020	1	Director: Infrastructure Services	New performance indicator for 2019/20. No comparative audited results available	SAMRAS Financial system expenditure report	Percentage	90	0	0	0	90
44	Infrastructure Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Economy and Development	To enhance access to basic services and address maintenance backlogs	Basic service delivery	Spend 90% of the capital budget allocated for 2 high pressure filters (inclusive of pipe work) by 30 June 2020 ((Actual capital expenditure on the project divided by the total approved capital budget for the project)x100)	% of the budget spent by 30 June 2020	All	Director: Infrastructure Services	New performance indicator for 2019/20. No comparative audited results available	SAMRAS Financial system expenditure report	Percentage	90	0	0	0	90
45	Infrastructure Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Economy and Development	To enhance access to basic services and address maintenance backlogs	Basic service delivery	Spend 90% of the capital budget allocated for the replacement of water pipes in Barrydale by 30 June 2020 ((Actual capital expenditure on the project divided by the total approved capital budget for the project)x100)	% of the budget spent by 30 June 2020	1	Director: Infrastructure Services	New performance indicator for 2019/20. No comparative audited results available	SAMRAS Financial system expenditure report	Percentage	90	0	0	0	90
46	Infrastructure Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Economy and Development	To enhance access to basic services and address maintenance backlogs	Basic service delivery	Spend 90% of the capital budget allocated for the segmented paving intersections in the industrial area by 30 June 2020 ((Actual capital expenditure on the project divided by the total approved capital budget for the project)x100)	% of the budget spent by 30 June 2020	4	Director: Infrastructure Services	New performance indicator for 2019/20. No comparative audited results available	SAMRAS Financial system expenditure report	Percentage	90	0	0	0	90
47	Infrastructure Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Economy and Development	To enhance access to basic services and address maintenance backlogs	Basic service delivery	Spend 90% of the capital budget allocated to install bulk electricity supply in Andrew Whyte Street for the development of erven by 30 June 2020 ((Actual capital expenditure on the project divided by the total approved capital budget for the project)x100)	% of the budget spent by 30 June 2020	1	Director: Infrastructure Services	New performance indicator for 2019/20. No comparative audited results available	SAMRAS Financial system expenditure report	Percentage	90	0	0	0	90
48	Infrastructure Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Economy and Development	To enhance access to basic services and address maintenance backlogs	Basic service delivery	Spend 100% of the MIG allocation received for the Ralton upgrade of gravel roads and stormwater Phase 2 by 30 June 2020 ((Actual expenditure on MIG funding received divided by the total MIG funding received for the project)x100)	% of MIG funding received for the project spent by 30 June 2020	3,4	Director: Infrastructure Services	New performance indicator for 2019/20. No comparative audited results available	SAMRAS Financial system expenditure report	Percentage	100	0	40	0	100
49	Infrastructure Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Economy and Development	To enhance access to basic services and address maintenance backlogs	Basic service delivery	Spend 100% of the MIG allocation received for the upgrade of the Suurbraak water supply scheme phase 1B and 2A by 30 June 2020 ((Actual expenditure on MIG funding received divided by the total MIG funding received for the project)x100)	% of MIG funding received for the project spent by 30 June 2020	2	Director: Infrastructure Services	New performance indicator for 2019/20. No comparative audited results available	SAMRAS Financial system expenditure report	Percentage	100	0	40	0	100

Toplayer Service Delivery Budget Implementation Plan for 2019/20

Assist	Directorate [R]	National Outcome [R]	National KPA [R]	NDP Objective [R]	IDP Objective [R]	Municipal KPA [R]	KPI Name [R]	Unit of Measurement	Ward [R]	KPI Owner [R]	Baseline	POE	Target Type [R]	Annual Target	Q1	Q2	Q3	Q4
50	Infrastructure Services	An effective, competitive and responsive economic infrastructure network	Basic Service Delivery	Economy and Development	To enhance access to basic services and address maintenance backlogs	Basic service delivery	Spend 100% of the MIG allocation received for the upgrade of the Railton bulk electrical infrastructure - Stage 3 by 30 June 2020 ((Actual expenditure on MIG funding received divided by the total MIG funding received for the project)x100)	% of MIG funding received for the project spent by 30 June 2020	3;4	Director: Infrastructure Services	New performance indicator for 2019/20. No comparative audited results available	SAMRAS Financial system expenditure report	Percentage	100	0	40	0	100

Capital expenditure for the 2019/20 financial year

Directorate	List	Project name [R]	Funding source [R]	Planned Start Date [R]	Planned Completion Date [R]	Ward [R]	2019/2020		2020/2021		2021/2022	
							CRR	Other	CRR	Other	CRR	Other
Engineers Services	Water Purification	Suurbraak Upgrade Bulk Water Scheme: Ph1 Water Treatment Works	National Government	01/07/2019	30/06/2020	Suurbraak	R -	R 4,356,334	R -	R -	R -	R -
Community Services	Cemeteries	Fencing	Internally generated funds	01/07/2019	30/06/2020	Swellendam	R -	R -	R 120,000	R -	R -	R -
Engineers Services	Streets	Railton upgrade gravel roads and stormwater phase 2	National Government	01/07/2019	30/06/2020	Swellendam	R -	R 5,504,666	R -	R -	R -	R -
Community Services	Halls	Upgrading of Town Hall	Internally generated funds	01/07/2019	30/06/2020	Swellendam	R -	R -	R 200,000	R -	R 200,000	R -
Engineers Services	Streets	Upgrade Barrydale Roads and Stormwater Phase 1	National Government	01/07/2019	30/06/2020	Swellendam	R -	R -	R -	R 4,603,565	R -	R 4,852,218
Community Services	Sports and Recreations	Upgrading of Sport Facilities	Provincial Government	01/07/2019	30/06/2020	Whole of the Municipality	R -	R -	R -	R 1,000,000	R -	R 1,000,000
Engineers Services	Streets	Segmented Paving Intersectionx1	Internally generated funds	01/07/2019	30/06/2020	Whole of the Municipality	R 230,000	R -	R 230,000	R -	R 230,000	R -
Engineers Services	Streets	Speedbumps	Internally generated funds	01/07/2019	30/06/2020	Whole of the Municipality	R 50,000	R -	R 50,000	R -	R 50,000	R -
Engineers Services	Streets	Sidewalk Paving	Internally generated funds	01/07/2019	30/06/2020	Whole of the Municipality	R 10,000	R -	R -	R -	R -	R -
Engineers Services	Streets	Paving	Internally generated funds	01/07/2019	30/06/2020	Whole of the Municipality	R 200,000	R -	R -	R -	R -	R -
Community Services	Traffic	Paving	Internally generated funds	01/07/2019	30/06/2020	Whole of the Municipality	R -	R -	R -	R -	R 180,000	R -
Engineers Services	Sewerage Purification	Extend Concrete Platform - Sludge Dewatering - Swellendam	Internally generated funds	01/07/2019	30/06/2020	Swellendam	R -	R -	R 50,000	R -	R -	R -
Engineers Services	Sewerage Purification	Flowmeter Probe with Solarpanel - Barrydale	Internally generated funds	01/07/2019	30/06/2020	Swellendam	R -	R -	R -	R -	R 70,000	R -
Engineers Services	Electricity Network	Development of erven - Andrew Whyte Street	Internally generated funds	01/07/2019	30/06/2020	Swellendam	R 830,000	R -	R -	R -	R -	R -
Engineers Services	Streets	Micropaving Voortrek Street - Swellendam	Internally generated funds	01/07/2019	30/06/2020	Whole of the Municipality	R -	R -	R 400,000	R -	R 400,000	R -
Engineers Services	Engineers Services	Development of erven - Coldrey Street	Internally generated funds	01/07/2019	30/06/2020	Whole of the Municipality	R -	R -	R 400,000	R -	R 400,000	R -
Engineers Services	Engineers Services	Development of Industrial Erven	Internally generated funds	01/07/2019	30/06/2020	Whole of the Municipality	R -	R -	R 500,000	R -	R 500,000	R -
Engineers Services	Electricity Network	Upgrading of Railton Bulk Electrical Infrastructure - Stage 3, 4 and 5	National Government	01/07/2019	30/06/2020	Swellendam	R -	R 2,608,696	R -	R 1,739,130	R -	R 4,347,826
Engineers Services	Sewerage Purification	Suurbraak Upgrading Waste Water Treatment Works	National Government	01/07/2019	30/06/2020	Suurbraak	R -	R 836,975	R -	R -	R -	R -
Engineers Services	Engineers Services	Vehicles	Internally generated funds	01/07/2019	30/06/2020	Whole of the Municipality	R 400,000	R -	R 850,000	R -	R 805,000	R -
Engineers Services	Engineers Services	Emergency Capital	Internally generated funds	01/07/2019	30/06/2020	Whole of the Municipality	R 150,000	R -	R -	R -	R -	R -
Community Services	Cemeteries	Trailer Toilets x2	Internally generated funds	01/07/2019	30/06/2020	Swellendam	R 120,000	R -	R -	R -	R -	R -
Community Services	Parks	Playground Equipment	Internally generated funds	01/07/2019	30/06/2020	Whole of the Municipality	R 50,000	R -	R -	R -	R -	R -
Community Services	Traffic	Flat Screen TV	Internally generated funds	01/07/2019	30/06/2020	Whole of the Municipality	R 6,000	R -	R -	R -	R -	R -
Engineers Services	Water Network	Upgrade Barrydale Bulk Water Infrastructure Phase 2	National Government	01/07/2019	30/06/2020	Whole of the Municipality	R -	R -	R -	R 4,603,565	R -	R 4,852,217
Engineers Services	Water Network	Picnic Bush Raw Water Source Catchment - Swellendam	Internally generated funds	01/07/2019	30/06/2020	Whole of the Municipality	R -	R -	R -	R -	R 150,000	R -
Engineers Services	Water Network	3 Phase Borehole Pump - Infanta	Internally generated funds	01/07/2019	30/06/2020	Whole of the Municipality	R -	R -	R -	R -	R 15,000	R -
Engineers Services	Water Network	Hermitage Pumpstation - Replacement of 2 pumps and pipes	Internally generated funds	01/07/2019	30/06/2020	Whole of the Municipality	R 550,000	R -	R -	R -	R -	R -
Engineers Services	Water Network	High Pressure Filter(2) - Inclusive of pipe work	Internally generated funds	01/07/2019	30/06/2020	Whole of the Municipality	R 400,000	R -	R -	R -	R -	R -
Engineers Services	Water Network	Replacement of Water Pipes - Barrydale	Internally generated funds	01/07/2019	30/06/2020	Whole of the Municipality	R 238,000	R -	R 300,000	R -	R 300,000	R -
Engineers Services	Sewerage Purification	Whirley Birds - Gas Extraction - Swellendam	Internally generated funds	01/07/2019	30/06/2020	Swellendam	R -	R -	R 200,000	R -	R -	R -
Corporate Services	Office Buildings	Upgrading of offices (HR and Engineering Services)	Internally generated funds	01/07/2019	30/06/2020	Whole of the Municipality	R -	R -	R 250,000	R -	R 250,000	R -
Corporate Services	Office Buildings	Air conditioners x2	Internally generated funds	01/07/2019	30/06/2020	Swellendam	R 18,000	R -	R -	R -	R -	R -
Engineers Services	Sewerage Purification	Mixer Paddle - Anoxic Section	Internally generated funds	01/07/2019	30/06/2020	Swellendam	R 100,000	R -	R -	R -	R -	R -
Corporate Services	Council General	Flat Screen TV	Internally generated funds	01/07/2019	30/06/2020	Whole of the Municipality	R 6,000	R -	R -	R -	R -	R -
Community Services	Traffic	Law Enforcement Equipment	Internally generated funds	01/07/2019	30/06/2020	Whole of the Municipality	R 15,000	R -	R -	R -	R -	R -
Corporate Services	Town Planning	5 Flat Screen TV	Internally generated funds	01/07/2019	30/06/2020	Whole of the Municipality	R 30,000	R -	R -	R -	R -	R -
Engineers Services	Engineers Services	Flat Screen TV	Internally generated funds	01/07/2019	30/06/2020	Whole of the Municipality	R 6,000	R -	R -	R -	R -	R -
Corporate Services	Human Resources	Flat Screen TV	Internally generated funds	01/07/2019	30/06/2020	Whole of the Municipality	R 6,000	R -	R -	R -	R -	R -
Community Services	Library	New Library Swellendam	Provincial Government	01/07/2019	30/06/2020	Whole of the Municipality	R -	R 2,608,695	R -	R 3,478,260	R -	R 4,347,826
Community Services	Sports and Recreations	New Turf Cricketveld	Provincial Government	01/07/2019	30/06/2020	Whole of the Municipality	R -	R 143,478	R -	R -	R -	R -
Corporate Services	Office Buildings	Blinds	Internally generated funds	01/07/2019	30/06/2020	Whole of the Municipality	R 15,000	R -	R -	R -	R -	R -
Finance Service	Financial Services	Computer equipment	Internally generated funds	01/07/2019	30/06/2020	Whole of the Municipality	R 400,000	R -	R 400,000	R -	R 400,000	R -
Finance Service	Financial Services	Office furniture - All departments	Internally generated funds	01/07/2019	30/06/2020	Whole of the Municipality	R 150,000	R -	R 150,000	R -	R 150,000	R -
Finance Service	Financial Services	ICT network	Internally generated funds	01/07/2019	30/06/2020	Whole of the Municipality	R 400,000	R -	R 400,000	R -	R 400,000	R -
Engineers Services	Water Network	Pressure Management System(PRV's) (Project Readiness) - Swellendam Water Network	Internally generated funds	01/07/2019	30/06/2020	Swellendam	R 120,000	R -	R -	R -	R -	R -
							R 4,500,000	R 16,058,844	R 4,500,000	R 15,424,520	R 4,500,000	R 19,400,087

Revenue by Source for the 2019/20 financial year

Function	July-19			August-19			September-19			October-19		
	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Executive and council	R 10,526,333	R 2,301,516	R -	R -	R 2,459,361	R -	R -	R 1,448,157	R -	R -	R 1,732,487	R -
Finance and administration	R 10,660,415	R 3,922,932	R 84,000	R 4,527,406	R 5,027,369	R -	R 2,695,888	R 4,964,653	R 128,355	R 6,245,915	R 5,931,935	R 95,000
Internal audit	R -	R 89,639	R -	R -	R 107,841	R -	R -	R 95,950	R -	R -	R 103,773	R -
Community and social services	R 394,690	R 359,871	R -	R 435,396	R 475,101	R -	R 482,936	R 543,559	R 191,000	R 494,075	R 473,549	R -
Sport and recreation	R 48,304	R 609,889	R -	R 89,172	R 840,315	R -	R 56,808	R 755,631	R -	R 99,345	R 742,014	R -
Public safety	R 718,154	R 2,149,628	R -	R 2,396,077	R 1,625,328	R -	R 6,200,171	R 5,902,324	R -	R 2,196,652	R 2,263,734	R -
Housing	R -	R 125,250	R -	R -	R 141,353	R -	R 2,400	R 137,504	R -	R 4,200	R 138,144	R -
Health	R -	R -	R -	R -	R -	R -	R -	R -	R -	R -	R -	R -
Planning and development	R 77,686	R 194,667	R -	R 224,818	R 296,355	R -	R 42,009	R 269,626	R -	R 135,433	R 256,076	R -
Road transport	R -	R -	R -	R -	R -	R 217,391	R -	R -	R 739,130	R -	R -	R 869,565
Environmental protection	R -	R -	R -	R -	R -	R -	R -	R -	R -	R -	R -	R -
Energy sources	R 7,062,412	R 1,829,945	R -	R 6,789,003	R 7,153,922	R -	R 5,738,156	R 6,962,708	R -	R 6,949,570	R 6,965,788	R -
Water management	R 960,613	R 471,940	R -	R 1,518,396	R 510,022	R 217,391	R 1,334,891	R 768,749	R 434,782	R 2,020,132	R 642,201	R 695,652
Waste water management	R 1,615,302	R 600,668	R -	R 1,289,150	R 1,477,061	R -	R 1,143,522	R 1,466,602	R -	R 1,265,081	R 823,153	R -
Waste management	R 657,206	R 292,265	R -	R 652,943	R 483,679	R -	R 786,014	R 1,230,549	R -	R 647,464	R 410,270	R -
Other	R -	R 83,000	R -	R -	R 83,000	R -	R -	R 83,000	R -	R -	R 86,500	R -
	R 32,721,113	R 13,031,211	R 84,000	R 17,922,361	R 20,680,707	R 434,782	R 18,482,796	R 24,629,013	R 1,493,267	R 20,057,866	R 20,569,625	R 1,660,217

Revenue by Source for the 2019/20 financial year

Function	November-19			December-19			January-20			February-20		
	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Executive and council	R -	R 2,044,743	R -	R 10,526,333	R 1,576,530	R -	R -	R 2,365,391	R -	R -	R 2,143,412	R -
Finance and administration	R 4,967,459	R 4,383,006	R 95,000	R 5,712,340	R 6,291,197	R 95,000	R 5,597,751	R 4,322,166	R 95,000	R 5,725,048	R 4,840,081	R 95,000
Internal audit	R -	R 105,462	R -	R -	R 166,014	R -	R -	R 91,708	R -	R -	R 110,176	R -
Community and social services	R 451,988	R 483,137	R -	R 586,055	R 753,380	R -	R 451,826	R 457,923	R 1,304,300	R 537,933	R 479,162	R -
Sport and recreation	R 123,542	R 1,782,529	R -	R 54,974	R 1,919,601	R -	R 116,818	R 738,691	R 143,000	R 84,292	R 706,815	R -
Public safety	R 2,633,402	R 1,571,288	R -	R 669,785	R 2,206,192	R -	R 2,248,285	R 2,521,921	R -	R 2,137,347	R 2,473,489	R -
Housing	R -	R 133,944	R -	R -	R 223,863	R -	R -	R 136,511	R -	R -	R 139,064	R -
Health	R -	R -	R -	R -	R -	R -	R -	R -	R -	R -	R -	R -
Planning and development	R 68,283	R 268,586	R -	R 31,352	R 406,015	R -	R 79,341	R 250,940	R -	R 99,617	R 547,737	R -
Road transport	R -	R -	R 1,304,347	R -	R -	R 217,391	R -	R -	R 217,391	R -	R -	R 967,565
Environmental protection	R -	R -	R -	R -	R -	R -	R -	R -	R -	R -	R -	R -
Energy sources	R 7,952,481	R 5,977,971	R -	R 8,239,008	R 6,174,848	R -	R 7,060,312	R 5,388,652	R -	R 7,018,390	R 5,998,814	R -
Water management	R 884,822	R 527,627	R 1,043,478	R 1,214,458	R 1,819,654	R 1,331,391	R 2,457,710	R 582,720	R 282,341	R 2,256,419	R 753,448	R 302,274
Waste water management	R 1,277,173	R 798,401	R -	R 1,274,188	R 1,791,607	R -	R 1,245,479	R 824,518	R -	R 1,233,962	R 760,031	R -
Waste management	R 638,383	R 385,093	R -	R 638,962	R 1,443,535	R -	R 637,189	R 423,935	R -	R 639,113	R 761,252	R -
Other	R -	R 240,500	R -	R -	R 115,500	R -	R -	R 109,500	R -	R -	R 144,000	R -
	R 18,997,533	R 18,702,288	R 2,442,825	R 28,947,456	R 24,887,936	R 1,643,782	R 19,894,710	R 18,214,576	R 2,042,032	R 19,732,122	R 19,857,481	R 1,364,839

Revenue by Source for the 2019/20 financial year

Function	March-20			April-20			May-20			June-20		
	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Executive and council	R 8,704,679	R 2,814,274	R -	R -	R 2,188,592	R -	R -	R 2,486,342	R -	R 3,516,526	R 5,783,721	R 6,000
Finance and administration	R 3,786,234	R 5,190,443	R 95,000	R 4,094,406	R 4,564,761	R 95,000	R 4,338,478	R 4,862,511	R 72,645	R 3,340,586	R 3,557,488	R 595,000
Internal audit	R -	R 121,092	R -	R -	R 121,092	R -	R -	R 121,092	R -	R -	R 219,225	R -
Community and social services	R 763,587	R 602,172	R -	R 763,587	R 602,172	R -	R 763,587	R 602,172	R -	R 3,037,377	R 1,393,877	R 1,233,395
Sport and recreation	R 92,474	R 986,004	R -	R 92,474	R 986,004	R -	R 92,474	R 986,004	R -	R 158,993	R 778,571	R 50,478
Public safety	R 2,602,568	R 4,988,660	R -	R 8,556,332	R 4,362,978	R -	R 7,780,937	R 4,660,728	R -	R 14,892,854	R 3,499,137	R 21,000
Housing	R 616,667	R 774,462	R -	R 616,667	R 774,462	R -	R 616,667	R 774,462	R -	R 5,543,399	R 5,794,541	R -
Health	R -	R -	R -	R -	R -	R -	R -	R -	R -	R -	R -	R -
Planning and development	R 84,791	R 440,591	R -	R 84,791	R 440,591	R -	R 84,791	R 440,591	R -	R 4,585	R 1,475,285	R 30,000
Road transport	R -	R -	R 1,167,884	R -	R -	R 98,000	R -	R -	R 98,000	R 58,085	R 17,211,660	R 98,002
Environmental protection	R -	R -	R -	R -	R -	R -	R -	R -	R -	R -	R -	R -
Energy sources	R 5,612,031	R 7,232,441	R -	R 10,339,562	R 6,606,759	R -	R 10,403,990	R 6,904,509	R -	R 6,039,296	R 15,166,154	R 3,438,696
Water management	R 1,933,061	R 939,747	R 695,652	R 966,167	R 939,747	R 466,228	R 1,050,061	R 939,747	R -	R 997,290	R 2,381,321	R 195,145
Waste water management	R 1,728,163	R 1,436,074	R -	R 1,261,269	R 1,436,074	R -	R 1,261,269	R 1,436,074	R -	R 540,666	R 4,382,623	R 936,975
Waste management	R 722,790	R 740,627	R -	R 722,790	R 740,627	R -	R 722,790	R 740,627	R -	R 1,207,834	R 1,235,062	R -
Other	R -	R 105,943	R -	R -	R 105,943	R -	R -	R 105,943	R -	R -	R 8,481	R -
	R 26,647,045	R 26,372,531	R 1,958,536	R 27,498,045	R 23,869,802	R 659,228	R 27,115,045	R 25,060,802	R 170,645	R 39,337,490	R 62,887,145	R 6,604,691

Revenue by Source for the 2019/20 financial year

Function	TOTAL		
	Revenue	Operational Exp.	Capital Exp.
Executive and council	R 33,273,871	R 29,344,527	R 6,000
Finance and administration	R 61,691,925	R 57,858,542	R 1,545,000
Internal audit	R -	R 1,453,064	R -
Community and social services	R 9,163,037	R 7,226,076	R 2,728,695
Sport and recreation	R 1,109,670	R 11,832,067	R 193,478
Public safety	R 53,032,565	R 38,225,407	R 21,000
Housing	R 7,400,000	R 9,293,560	R -
Health	R -	R -	R -
Planning and development	R 1,017,497	R 5,287,060	R 30,000
Road transport	R 58,085	R 17,211,660	R 5,994,666
Environmental protection	R -	R -	R -
Energy sources	R 89,204,210	R 82,362,511	R 3,438,696
Water management	R 17,594,020	R 11,276,924	R 5,664,334
Waste water management	R 15,135,226	R 17,232,887	R 936,975
Waste management	R 8,673,476	R 8,887,522	R -
Other	R -	R 1,271,310	R -
	R 297,353,582	R 298,763,116	R 20,558,844

Revenue by Source for the 2019/20 financial year

Line Item	July	August	September	October	November	December	January	February	March	April	May	June	TOTAL
Property rates	R 5,266,435	R 2,917,565	R 2,855,483	R 2,914,832	R 2,930,667	R 2,937,879	R 2,876,214	R 2,902,359	R 3,372,305	R 3,372,305	R 3,372,305	R 4,749,319	R 40,467,669
Service charges - electricity revenue	R 6,314,259	R 6,469,534	R 6,357,314	R 6,219,940	R 6,334,486	R 6,323,045	R 6,164,419	R 6,230,995	R 7,676,976	R 8,676,976	R 8,676,976	R 9,676,976	R 85,121,895
Service charges - water revenue	R 1,016,844	R 1,205,637	R 1,337,464	R 1,297,783	R 1,268,490	R 1,305,322	R 1,569,758	R 1,489,094	R 1,775,907	R 1,775,907	R 1,775,907	R 1,775,907	R 17,594,020
Service charges - sanitation revenue	R 1,157,694	R 1,167,694	R 1,169,694	R 1,188,694	R 1,257,694	R 1,276,694	R 1,367,694	R 1,397,694	R 1,447,694	R 1,467,694	R 1,499,694	R 693,694	R 15,092,328
Service charges - refuse revenue	R 724,774	R 722,721	R 721,919	R 722,530	R 715,976	R 717,265	R 716,755	R 715,443	R 722,790	R 722,790	R 722,790	R 747,724	R 8,673,476
Service charges - other	R -	R -	R -	R -	R -	R -	R -	R -	R -	R -	R -	R -	R -
Rental of facilities and equipment	R 94,971	R 45,193	R 52,593	R 109,627	R 53,163	R 48,811	R 58,031	R 90,013	R 17,082	R 17,082	R 17,082	R 17,082	R 620,730
Interest earned - external investments	R 322,200	R 325,200	R 329,200	R 347,200	R 351,200	R 356,200	R 362,200	R 347,200	R 366,200	R 347,200	R 352,200	R 360,200	R 4,166,400
Interest earned - outstanding debtors	R 94,662	R 97,091	R 103,735	R 20,118	R 97,625	R 109,867	R 78,200	R 95,847	R 92,507	R 92,507	R 92,507	R 135,419	R 1,110,085
Dividends received	R -	R -	R -	R -	R -	R -	R -	R -	R -	R -	R -	R -	R -
Fines, penalties and forfeits	R 3,042,850	R 3,242,850	R 3,642,850	R 3,842,850	R 3,882,850	R 4,162,850	R 4,242,850	R 4,042,850	R 4,842,850	R 4,692,850	R 4,272,850	R 4,602,850	R 48,514,199
Licences and permits	R 121,152	R 108,940	R 106,407	R 124,461	R 153,160	R 75,402	R 133,987	R 136,907	R 113,721	R 113,721	R 113,721	R 63,056	R 1,364,636
Agency services	R -	R 299,929	R 154,522	R 203,674	R 145,784	R 108,825	R 257,205	R 183,623	R 159,748	R 159,748	R 159,748	R 84,174	R 1,916,980
Transfers and subsidies - Operational	R 12,672,299	R 851,717	R 1,074,949	R 847,648	R 758,283	R 10,519,354	R 817,671	R 874,989	R 4,369,596	R 4,369,596	R 4,369,596	R 10,909,434	R 52,435,132
Other revenue	R 294,070	R 468,290	R 279,341	R 430,657	R 390,626	R 255,732	R 368,823	R 481,518	R 337,847	R 337,847	R 337,847	R 71,565	R 4,054,164
Gains on disposal of PPE	R 228,000	R -	R 88,578	R -	R -	R 39,900	R -	R -	R 83,333	R 83,333	R 83,333	R 393,523	R 1,000,000
Transfers and subsidies - Capital	R 1,370,904	R -	R 208,745	R 1,787,851	R 657,528	R 710,310	R 880,904	R 743,591	R 1,268,489	R 1,268,489	R 1,268,489	R 5,056,568	R 15,221,868
TOTAL	R 32,721,113	R 17,922,361	R 18,482,796	R 20,057,866	R 18,997,533	R 28,947,456	R 19,894,710	R 19,732,122	R 26,647,045	R 27,498,045	R 27,115,045	R 39,337,490	R 297,353,582