

## Swellendam Municipality

### DRAFT 2020/2021 TOP LAYER SDBIP

#### Municipal Manager

Ref	Strategic Objective	KPI Name	Description of Unit of Measurement	Baseline	Original Annual Target	Revised Annual Target	Q1	Q2	Q3	Q4	Annual
							Target	Target	Target	Target	Target
1	To promote good governance and community participation	Compile the Risk Based Audit Plan (RBAP) and submit to the Audit Committee by 30 June 2021	RBAP submitted to the Audit Committee by 30 June 2021	1	1	1	0	0	0	1	1
2	To promote good governance and community participation	90% of the RBAP for 2020/21 implemented by 30 June 2021 [(Number of audits and tasks completed for the period /Number of audits and tasks identified in the RBAP ) x 100]	% of the RBAP implemented by 30 June 2021	90.00%	90.00%	90.00%	0.00%	40.00%	0.00%	90.00%	90.00%
3	To enhance economic development with focus on both first and second economies	Review the Growth and Development Strategy and submit to Council for approval by 30 June 2021	Strategy reviewed and submitted to Council for approval by 30 June 2021	0	1	1	0	0	0	1	1
4	To promote good governance and community participation	Review the Communication Strategy and submit to Council for approval by 30 June 2021	Strategy reviewed and submitted by 30 June 2021	1	1	1	0	0	0	1	1
5	To promote good governance and community participation	Conduct annual customer care survey by 30 June 2021	Customer care survey conducted by 30 June 2021	1	1	1	0	0	0	1	1

#### Financial Services

Ref	Strategic Objective	KPI Name	Description of Unit of Measurement	Baseline	Original Annual Target	Revised Annual Target	Q1	Q2	Q3	Q4	Annual
							Target	Target	Target	Target	Target
6	To enhance access to basic services and address maintenance backlogs	Number of residential properties that receive piped water that is connected to the municipal water infrastructure network as at 30 June 2021	Number of residential properties which are billed for water or have pre paid meters as at 30 June 2021	6,458	6458	6458	0	6,458	0	6,458	6,458
7	To enhance access to basic services and address maintenance backlogs	Number of residential properties connected to the municipal electrical infrastructure network (credit and prepaid electrical metering and excluding Eskom areas) as at 30 June 2021	Number of residential properties which are billed for electricity or have pre paid meters (Excluding Eskom areas) as at 30 June 2021	6,417	6,417	6,417	0	6,417	0	6,417	6,417

Ref	Strategic Objective	KPI Name	Description of Unit of Measurement	Baseline	Original Annual Target	Revised Annual Target	Q1	Q2	Q3	Q4	Annual
							Target	Target	Target	Target	Target
8	To enhance access to basic services and address maintenance backlogs	Number of residential properties connected which have access to a sewerage network or septic tank irrespective of the number of water closets (toilets) as at 30 June 2021	Number of residential properties which are billed for sewerage as at 30 June 2021	6,351	6,351	6,351	0	6,351	0	6,351	<b>6,351</b>
9	To enhance access to basic services and address maintenance backlogs	Number of residential properties for which refuse is removed once per week as at 30 June 2021	Number of residential properties which are billed for refuse removal as at 30 June 2021	6,351	6,351	6,351	0	6,351	0	6,351	<b>6,351</b>
10	To enhance access to basic services and address maintenance backlogs	Provide access of 6kl free basic water to indigent and poor households in terms of the approved indigent policy	Number of indigent and poor households receiving or that have access to free basic water	2,217	2,217	2,217	0	2,217	0	2,217	<b>2,217</b>
11	To enhance access to basic services and address maintenance backlogs	Provide access of 50kwh free basic electricity to indigent households in terms of the approved indigent policy	Number of indigent households receiving or that have access to free basic electricity	1,898	1,898	1,898	0	1,898	0	1,898	<b>1,898</b>
12	To enhance access to basic services and address maintenance backlogs	Provide access of 20kwh free basic electricity to poor households in terms of the approved indigent policy	Number of poor households receiving or that have access to free basic electricity	319	319	319	0	319	0	319	<b>319</b>
13	To enhance access to basic services and address maintenance backlogs	Provide free basic sanitation to indigent households in terms of the approved indigent policy	Number of indigent households receiving free basic sanitation	1,898	1,898	1,898	0	1,898	0	1,898	<b>1,898</b>
14	To enhance access to basic services and address maintenance backlogs	Provide discounted basic sanitation to poor households in terms of the approved indigent policy (50% discount)	Number of poor households receiving discounted basic sanitation	319	319	319	0	319	0	319	<b>319</b>
15	To enhance access to basic services and address maintenance backlogs	Provide free basic refuse removal to indigent households in terms of the approved indigent policy	Number of indigent households receiving free basic refuse removal	1,898	1,898	1,898	0	1,898	0	1,898	<b>1,898</b>
16	To enhance access to basic services and address maintenance backlogs	Provide discounted basic refuse removal to poor households in terms of the approved indigent policy (50% discount)	Number of poor households receiving free basic refuse removal	319	319	319	0	319	0	319	<b>319</b>

Ref	Strategic Objective	KPI Name	Description of Unit of Measurement	Baseline	Original Annual Target	Revised Annual Target	Q1	Q2	Q3	Q4	Annual
							Target	Target	Target	Target	Target
17	To improve financial viability and management	The percentage of the municipality's capital budget actually (excluding budget for purchase of Transnet land and new library) spent by 30 June 2021 [(Amount actually spent on capital projects/ Amount budgeted for capital projects)x100]	% of capital budget (excluding budget for purchase of Transnet land and new library) spent by 30 June 2021	90.00%	90.00%	90.00%	0.00%	40.00%	40.00%	90.00%	<b>90.00%</b>
18	To improve financial viability and management	The percentage of the municipality's capital budget actually spent by 30 June 2021 [(Amount actually spent on capital projects/ Amount budgeted for capital projects)x100]	% of capital budget spent by 30 June 2021	90.00%	90.00%	90.00%	0.00%	40.00%	40.00%	90.00%	<b>90.00%</b>
19	To improve financial viability and management	Financial viability measured in terms of the municipality's ability to meet it's service debt obligations as at 30 June 2021 ((Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / Total Operating Revenue	Debt to revenue as at 30 June 2021	25.30%	25.30%	25.30%	0.00%	0.00%	0.00%	25.30%	<b>25.30%</b>
20	To improve financial viability and management	Financial viability measured in terms of the outstanding service debtors as at 30 June 2021 (Total outstanding service debtors/ revenue received for services)	Service debtors to revenue as at 30 June 2021	18.00%	18.00%	18.00%	0.00%	0.00%	0.00%	18.00%	<b>18.00%</b>
21	To improve financial viability and management	Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2021 ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excl	Cost coverage as at 30 June 2021	1.8	1.8	1.8	0	0	0	1.8	<b>1.8</b>

Ref	Strategic Objective	KPI Name	Description of Unit of Measurement	Baseline	Original Annual Target	Revised Annual Target	Q1	Q2	Q3	Q4	Annual
							Target	Target	Target	Target	Target
22	To enhance access to basic services and address maintenance backlogs	Limit unaccounted for water to less than 25% by 30 June 2021 {(Number of Kilolitres Water Purchased or Purified - Number of Kilolitres Water Sold) / Number of Kilolitres Water Purchased or Purified x 100}	% unaccounted for water by 30 June 2021	25.00%	25.00%	25.00%	0.00%	25.00%	0.00%	25.00%	<b>25.00%</b>
23	To enhance access to basic services and address maintenance backlogs	Limit unaccounted for electricity to less than 12% by 30 June 2021 {(Number of Electricity Units Purchased and/or Generated - Number of Electricity Units Sold) / Number of Electricity Units Purchased and/or Generated) x100}	% unaccounted for electricity by 30 June 2021	12.00%	12.00%	12.00%	0.00%	12.00%	0.00%	12.00%	<b>12.00%</b>
24	To improve financial viability and management	Achieve a debtors payment percentage of 95% by 30 June 2021 ((Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off) / Billed Revenue x 100) x 100	Debtors payment percentage as at 30 June 2021	95.00%	95.00%	95.00%	95.00%	95.00%	95.00%	95.00%	<b>95.00%</b>
25	To create a capacitated, people-centred institution	Approve an action plan to address all the issues raised in the management letter of the Auditor-General by 31 December 2020	Action plan approved by the MM by 31 December 2020	1	1	1	0	0	1	0	<b>1</b>
26	To create a capacitated, people-centred institution	Spend 90% of the capital budget allocated for the upgrade of the ICT network by 30 June 2021 [(Amount actually spent on the project/ Amount budgeted for the project)x100]	% of the budget spent by 30 June 2021	0.00%	90.00%	90.00%	0.00%	0.00%	40.00%	90.00%	<b>90.00%</b>
27	To create a capacitated, people-centred institution	Spend 90% of the capital budget allocated for the purchase of computer equipment by 30 June 2021 [(Amount actually spent on the project/ Amount budgeted for the project)x100]	% of the budget spent by 30 June 2021	0.00%	90.00%	90.00%	0.00%	0.00%	40.00%	90.00%	<b>90.00%</b>

### Corporate Services

Ref	Strategic Objective	KPI Name	Description of Unit of Measurement	Baseline	Original Annual Target	Revised Annual Target	Q1	Q2	Q3	Q4	Annual
							Target	Target	Target	Target	Target

Ref	Strategic Objective	KPI Name	Description of Unit of Measurement	Baseline	Original Annual Target	Revised Annual Target	Q1	Q2	Q3	Q4	Annual
							Target	Target	Target	Target	Target
28	To create a capacitated, people-centred institution	The number of people from employment equity target groups employed in the three highest levels of management in compliance with the equity plan by 30 June 2021	Number of people employed	1	1	1	0	0	0	1	1
29	To create a capacitated, people-centred institution	The percentage of the municipality's personnel budget actually spent on implementing its workplace skills plan by 30 June 2021 [(Actual amount spent on training/total personnel budget)x100]	% of the personnel budget spent on implementing the workplace skills plan by 30 June 2021	0.10%	0.10%	0.10%	0.00%	0.00%	0.00%	0.10%	0.10%
30	To create a capacitated, people-centred institution	Limit quarterly vacancy rate to less than 10% of funded posts [(Number of funded posts vacant / number of funded posts) x100]	% quarterly vacancy rate	15.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%	10.00%
31	To promote good governance and community participation	Oversee the draft annual report i.t.o. the MFMA and submit to Council by 31 January 2021	Draft report submitted to Council by 31 January 2021	1	1	1	0	0	1	0	1
32	To promote good governance and community participation	Complete the annual risk assessment and submit to the Audit Committee by 30 June 2021	Completed risk assessment submitted to the Audit Committee by 30 June 2021	1	1	1	0	0	0	1	1
33	To enhance economic development with focus on both first and second economies	Create temporary work opportunities in terms of EPWP by 30 June 2021	Number of temporary work opportunities created by 30 June 2021	193	193	193	48	48	48	49	193

### Community Services

Ref	Strategic Objective	KPI Name	Description of Unit of Measurement	Baseline	Original Annual Target	Revised Annual Target	Q1	Q2	Q3	Q4	Annual
							Target	Target	Target	Target	Target
34	To develop integrated and sustainable settlements with the view to correct spatial imbalances	Construct 87 Top Structures for Smitsville, Barrydale by 30 June 2021	Number of Top Structures constructed by 30 June 2021	0	87	87	0	0	0	87	87
35	To enhance access to basic services and address maintenance backlogs	Approval of Building Plan for new Library Building for Swellendam by 31 January 2021	Number of approved Building Plan for new Library Building by 31 January 2021	0	1	1	0	0	1	0	1

Ref	Strategic Objective	KPI Name	Description of Unit of Measurement	Baseline	Original Annual Target	Revised Annual Target	Q1	Q2	Q3	Q4	Annual
							Target	Target	Target	Target	Target
36	To enhance access to basic services and address maintenance backlogs	Appointment of Contractor for the construction of new Library Building for Swellendam by 30 June 2021	Number of Contractor appointment for the construction of new Library Building by 31 January 2021	0	1	1	0	0	0	1	1

### Infrastructure Services

Ref	Strategic Objective	KPI Name	Description of Unit of Measurement	Baseline	Original Annual Target	Revised Annual Target	Q1	Q2	Q3	Q4	Annual
							Target	Target	Target	Target	Target
37	To enhance access to basic services and address maintenance backlogs	Spend 85% of the roads and stormwater maintenance (excluding general vehicles-streets) budget by 30 June 2021 {(Actual expenditure on maintenance divided by the total approved maintenance budget)x100}	% of the maintenance budget spent by 30 June 2021	88.00%	85.00%	85.00%	10.00%	30.00%	60.00%	85.00%	85.00%
38	To enhance access to basic services and address maintenance backlogs	Spend 85% of the electricity maintenance (excluding general vehicles-electricity) budget by 30 June 2021 {(Actual expenditure on maintenance divided by the total approved maintenance budget)x100}	% of the maintenance budget spent by 30 June 2021	86.00%	85.00%	85.00%	10.00%	30.00%	60.00%	85.00%	85.00%
39	To enhance access to basic services and address maintenance backlogs	Spend 85% of the waste water maintenance (excluding general vehicles-sewerage network & general vehicles sewerage administration) budget by 30 June 2021 {(Actual expenditure on maintenance divided by the total approved maintenance budget)x100}	% of the maintenance budget spent by 30 June 2021	82.00%	85.00%	85.00%	10.00%	30.00%	60.00%	85.00%	85.00%
40	To enhance access to basic services and address maintenance backlogs	Spend 85% of the water maintenance (excluding general vehicles-water purification, general vehicles-irrigation water & vehicle costs-water dams) budget by 30 June 2021 {(Actual expenditure on maintenance divided by the total approved maintenance budget)x100}	% of the maintenance budget spent by 30 June 2021	83.00%	85.00%	85.00%	10.00%	30.00%	60.00%	85.00%	85.00%

Ref	Strategic Objective	KPI Name	Description of Unit of Measurement	Baseline	Original Annual Target	Revised Annual Target	Q1	Q2	Q3	Q4	Annual
							Target	Target	Target	Target	Target
41	To enhance access to basic services and address maintenance backlogs	Spend 95% of the MIG funding allocated for completion of projects by 30 June 2021 {(Actual expenditure on MIG funding received divided by the total MIG funding received)x100}	% of MIG funding received spent by 30 June 2021	99.27%	95.00%	95.00%	0.00%	40.00%	0.00%	95.00%	95.00%
42	To enhance access to basic services and address maintenance backlogs	Spend 90% of the capital budget allocated to upgrade of the Bulk Water Infrastructure (Phase 2) in Suurbraak by 30 June 2021 {(Actual capital expenditure on the project divided by the total approved capital budget for the project)x100}	% of the budget spent by 30 June 2021	N/A	90.00%	90.00%	0.00%	40.00%	0.00%	90.00%	90.00%
43	To enhance access to basic services and address maintenance backlogs	Spend 95% of the MIG allocation received for the Smitsville upgrade of gravel roads and stormwater infrastructure by 30 June 2021 {(Actual expenditure on MIG funding received divided by the total MIG funding received for the project)x100}	% of the budget spent by 30 June 2021	N/A	90.00%	90.00%	0.00%	40.00%	0.00%	90.00%	90.00%
44	To enhance access to basic services and address maintenance backlogs	Spend 90% of the capital budget allocated to upgrade of the Bulk Water Infrastructure (Phase 2) in Barrydale by 30 June 2021 {(Actual capital expenditure on the project divided by the total approved capital budget for the project)x100}	% of the budget spent by 30 June 2021	N/A	90.00%	90.00%	0.00%	0.00%	0.00%	90.00%	90.00%
45	To enhance access to basic services and address maintenance backlogs	Spend 90% of the capital budget allocated to upgrade of the Railton Sub-station (Phase 4) by 30 June 2021 {(Actual capital expenditure on the project divided by the total approved capital budget for the project)x100}	% of the budget spent by 30 June 2021	N/A	90.00%	90.00%	0.00%	40.00%	0.00%	90.00%	90.00%

Ref	Strategic Objective	KPI Name	Description of Unit of Measurement	Baseline	Original Annual Target	Revised Annual Target	Q1	Q2	Q3	Q4	Annual
							Target	Target	Target	Target	Target
46	To enhance access to basic services and address maintenance backlogs	Spend 90% of the capital budget allocated to upgrade of Bakenshop Pressure Reducing Valve (PRV) Zone Municipal Infrastructure by 30 June 2021 {(Actual capital expenditure on the project divided by the total approved capital budget for the project)x100}	% of the budget spent by 30 June 2021	N/A	90.00%	90.00%	0.00%	40.00%	0.00%	90.00%	<b>90.00%</b>
47	Create a safe and healthy living environment	95% microbiological quality level achieved for water as per SANS 241	% microbiological water quality level achieved as per SANS 241 criteria	99.90%	95.00%	n/a	95.00%	95.00%	95.00%	95.00%	<b>95.00%</b>





Monthly Cashflow for the 2019/2020 financial year

Function/Unit	July			August			September			October			November			December			January			February			March			April			May			June			TOTAL		
	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.			
Executive and council	3,055,805	1,453,474	-	2,729,488	1,156,431	-	4,413,061	3,514,721	-	2,453,205	1,125,925	-	2,957,279	1,476,331	-	2,729,471	1,476,331	-	2,729,471	1,476,331	-	2,729,471	1,476,331	-	2,729,471	1,476,331	-	2,729,471	1,476,331	-	2,729,471	1,476,331	-	2,729,471	1,476,331	-	2,729,471	1,476,331	-
Finance and administration	7,771,841	3,561,611	108,134	4,024,434	4,118,020	108,134	4,411,468	5,419,729	108,134	2,018,131	4,125,925	188,134	4,668,951	4,117,171	233,134	3,142,225	6,142,188	133,134	4,138,779	4,844,917	133,134	4,138,779	4,844,917	133,134	4,138,779	4,844,917	133,134	4,138,779	4,844,917	133,134	4,138,779	4,844,917	133,134	4,138,779	4,844,917	133,134	4,138,779	4,844,917	133,134
General staff	-	119,801	-	-	136,371	-	-	136,371	-	-	136,371	-	-	136,371	-	-	136,371	-	-	136,371	-	-	136,371	-	-	136,371	-	-	136,371	-	-	136,371	-	-	136,371	-	-	136,371	-
Community and social services	1,714,218	441,804	-	1,192,921	511,804	-	493,000	722,621	8,000	493,000	149,301	18,000	493,000	149,301	18,000	1,116,000	937,101	-	1,116,000	937,101	-	1,116,000	937,101	-	1,116,000	937,101	-	1,116,000	937,101	-	1,116,000	937,101	-	1,116,000	937,101	-	1,116,000	937,101	-
Health and recreation	81,189	791,771	-	82,886	876,894	-	82,886	1,012,819	83,388	82,886	81,418	83,388	81,418	83,388	81,418	81,418	83,388	-	81,418	83,388	-	81,418	83,388	-	81,418	83,388	-	81,418	83,388	-	81,418	83,388	-	81,418	83,388	-	81,418	83,388	-
Public safety	1,873,961	2,444,999	-	4,171,828	2,719,392	-	4,493,778	2,850,426	-	4,090,488	2,743,792	10,000	4,529,338	2,778,790	-	1,475,420	3,077,820	-	3,684,376	2,792,131	-	4,090,488	3,781,838	-	4,090,488	3,781,838	-	4,090,488	3,781,838	-	4,090,488	3,781,838	-	4,090,488	3,781,838	-	4,090,488	3,781,838	-
Planning and development	82,817	302,222	-	82,817	305,947	-	82,817	360,847	-	82,817	362,143	-	82,817	396,587	-	82,817	396,587	-	82,817	442,936	-	82,817	442,936	-	82,817	442,936	-	82,817	442,936	-	82,817	442,936	-	82,817	442,936	-	82,817	442,936	-
Road transport	11,645	764,679	15,400	1,647	1,150,348	15,400	1,647	1,851,768	1,647	1,851,768	1,647	1,851,768	1,647	1,851,768	1,647	1,851,768	1,647	1,851,768	1,647	1,851,768	1,647	1,851,768	1,647	1,851,768	1,647	1,851,768	1,647	1,851,768	1,647	1,851,768	1,647	1,851,768	1,647	1,851,768	1,647	1,851,768	1,647		
Environmental protection	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Energy services	8,144,991	806,778	144,428	8,176,969	8,613,548	144,428	8,176,969	10,089,548	8,176,969	8,176,969	7,729,265	8,144,991	8,644,218	144,428	8,144,991	8,644,218	144,428	8,144,991	8,644,218	144,428	8,144,991	8,644,218	144,428	8,144,991	8,644,218	144,428	8,144,991	8,644,218	144,428	8,144,991	8,644,218	144,428	8,144,991	8,644,218	144,428	8,144,991	8,644,218	144,428	
Water management	1,326,031	829,729	37,887	1,626,116	1,649,371	37,887	1,718,711	1,626,116	1,626,116	1,626,116	1,626,116	1,626,116	1,626,116	1,626,116	1,626,116	1,626,116	1,626,116	1,626,116	1,626,116	1,626,116	1,626,116	1,626,116	1,626,116	1,626,116	1,626,116	1,626,116	1,626,116	1,626,116	1,626,116	1,626,116	1,626,116	1,626,116	1,626,116	1,626,116	1,626,116	1,626,116	1,626,116		
Waste management	1,487,882	850,809	-	1,487,882	1,079,373	-	1,487,882	2,056,091	-	1,487,882	1,111,629	85,000	1,487,882	1,126,629	85,000	1,487,882	1,126,629	85,000	1,487,882	1,126,629	85,000	1,487,882	1,126,629	85,000	1,487,882	1,126,629	85,000	1,487,882	1,126,629	85,000	1,487,882	1,126,629	85,000	1,487,882	1,126,629	85,000	1,487,882	1,126,629	
Other	11,792	-	-	40,978	-	-	40,978	-	-	40,978	-	-	40,978	-	-	40,978	-	-	40,978	-	-	40,978	-	-	40,978	-	-	40,978	-	-	40,978	-	-	40,978	-	-	40,978	-	
TOTAL	37,531,073	12,884,454	364,557	21,496,478	23,919,629	364,557	23,640,091	32,382,641	648,657	22,849,006	23,466,646	1,182,557	23,006,808	22,333,172	736,557	31,047,019	33,204,710	391,557	30,145,779	22,448,999	2,183,557	20,325,074	25,162,144	2,643,948	29,334,381	32,935,036	1,058,948	26,847,909	22,884,868	1,716,630	27,810,564	24,565,884	1,454,761	31,737,221	30,510,463	1,354,728			

## Revenue by Source for the 2019/2020 financial year

Line Item (200 chars)	July	August	September	October	November	December	January	February	March	April	May	June	TOTAL
200 characters	Number	Number	Number	Number	Number	Number	Number	Number	Number	Number	Number	Number	
Property rates	R 5,965,229	R 3,304,693	R 3,234,373	R 3,301,597	R 3,319,531	R 3,327,702	R 3,257,855	R 3,287,468	R 3,322,536	R 3,318,028	R 3,555,376	R 3,272,536	R 42,466,924
Service charges - electricity revenue	R 9,070,119	R 8,163,105	R 8,163,105	R 7,256,096	R 6,349,082	R 6,349,082	R 6,349,082	R 6,349,082	R 7,256,096	R 8,163,105	R 8,163,105	R 9,070,124	R 90,701,183
Service charges - water revenue	R 1,283,630	R 1,521,955	R 1,688,372	R 1,638,279	R 1,601,300	R 1,943,428	R 1,981,611	R 1,879,785	R 1,548,971	R 1,430,367	R 1,509,242	R 1,407,338	R 19,434,278
Service charges - sanitation revenue	R 1,482,961	R 1,482,961	R 1,482,961	R 1,482,961	R 1,482,961	R 1,482,961	R 1,482,961	R 1,482,961	R 1,668,330	R 1,668,330	R 1,668,330	R 1,668,317	R 18,536,995
Service charges - refuse revenue	R 861,300	R 861,300	R 861,300	R 861,300	R 861,300	R 861,300	R 861,300	R 861,300	R 968,963	R 968,963	R 968,963	R 968,970	R 10,766,259
Service charges - other	R -	R -	R -	R -	R -	R -	R -	R -	R -	R -	R -	R -	R -
Rental of facilities and equipment	R 58,574	R 58,574	R 58,574	R 65,896	R 65,896	R 51,253	R 51,253	R 58,574	R 73,217	R 73,217	R 58,574	R 58,572	R 732,174
Interest earned - external investments	R 208,589	R 469,325	R 469,325	R 469,325	R 469,325	R 469,325	R 417,178	R 469,325	R 417,178	R 417,178	R 417,178	R 521,469	R 5,214,720
Interest earned - outstanding debtors	R 100,809	R 100,809	R 100,809	R 113,408	R 113,408	R 113,408	R 100,809	R 100,809	R 100,809	R 100,809	R 100,809	R 113,395	R 1,260,091
Dividends received	R -	R -	R -	R -	R -	R -	R -	R -	R -	R -	R -	R -	R -
Fines, penalties and forfeits	R 3,764,404	R 3,764,404	R 4,234,956	R 3,764,404	R 4,234,956	R 3,293,855	R 3,293,855	R 3,764,404	R 4,234,956	R 3,764,404	R 4,234,956	R 4,705,506	R 47,055,060
Licences and permits	R 120,277	R 108,153	R 105,638	R 123,563	R 152,054	R 74,858	R 133,018	R 135,916	R 127,069	R 133,073	R 119,203	R 107,665	R 1,440,487
Agency services	R -	R 311,287	R 160,373	R 211,387	R 151,305	R 112,946	R 266,945	R 190,577	R 175,231	R 201,313	R 175,809	R 224,627	R 2,181,800
Transfers and subsidies - Operational	R 14,370,708	R 1,105,439	R 2,210,879	R 3,316,317	R 3,316,317	R 12,712,550	R 1,105,439	R 1,105,439	R 8,843,513	R 1,658,159	R 2,210,879	R 3,316,317	R 55,271,956
Other revenue	R 244,473	R 244,473	R 244,473	R 244,473	R 244,473	R 254,351	R 244,473	R 244,473	R 275,039	R 275,039	R 275,039	R 265,170	R 3,055,949
Gains on disposal of PPE	R -	R -	R -	R -	R -	R -	R -	R -	R -	R -	R -	R 1,200,000	R 1,200,000
Transfers and subsidies - Capital	R -	R -	R 644,961	R -	R 644,961	R -	R -	R 644,961	R 322,481	R 4,675,974	R 4,353,491	R 4,837,215	R 16,124,044
<b>TOTAL</b>	<b>R 37,531,073</b>	<b>R 21,496,478</b>	<b>R 23,660,099</b>	<b>R 22,849,006</b>	<b>R 23,006,869</b>	<b>R 31,047,019</b>	<b>R 19,545,779</b>	<b>R 20,575,074</b>	<b>R 29,334,389</b>	<b>R 26,847,959</b>	<b>R 27,810,954</b>	<b>R 31,737,221</b>	<b>R 315,441,920</b>