

## **EXTRACT COUNCIL MINUTES: 31 MARCH 2021.**

### **RESOLVED**

**Item A44/31/03/2021**

that the following resolutions be approved and adopted in principle for public scrutiny and comment:

1. The Council of Swellendam Municipality, acting in terms of section 24 of the Municipal Finance Management Act, (Act 56 of 2003) approves and adopts:
  - 1.1 The annual budget of the municipality for the financial year 2021/22 containing multi-year and single-year appropriations as set out in the following tables:
    - 1.1.1 Budgeted Financial Performance (revenue and expenditure by standard classification) as contained in Section 4 of the annual budget report Table A2
    - 1.1.2 Budgeted Financial Performance (revenue and expenditure by municipal vote) as contained in Section 4 of the annual budget report Table A3;
    - 1.1.3 Budgeted Financial Performance (revenue by source and expenditure by type) as contained in Section 4 of the annual budget report Table A4; and
    - 1.1.4 Multi-year and single-year capital appropriations by municipal vote and standard classification and associated funding by source as contained in Section 4 of the annual budget report Table A5.
  - 1.2 The financial position, cash flow budget, cash-backed reserve/accumulated surplus, asset management and basic service delivery targets are approved as set out in the following tables:
    - 1.2.1 Budgeted Financial Position as contained in Section 4 of the annual budget report Table A6;
    - 1.2.2 Budgeted Cash Flows as contained in Section 4 of the annual budget report Table A7;
    - 1.2.3 Cash backed reserves and accumulated surplus reconciliation as contained in Section 4 of the annual budget report Table A8
    - 1.2.4 Asset management as contained in Section 4 of the annual budget report Table A9 and
    - 1.2.5 Basic service delivery measurement as contained in Section 4 of the annual budget report Table A10.
2. The Council of Swellendam Municipality, acting in terms of section 75A of the Local Government: Municipal Systems Act (Act 32 of 2000) approves and adopts with effect from 1 July 2021 the tariffs for property rates; electricity-; water-; sanitation-; solid waste services and other service charges as set out in Annexure A, in principle for public scrutiny and comment:
3. The Council takes cognisance of the draft SDBIP for 2021/22 and the draft performance agreements of the senior managers and that these documents be placed on the website.
4. that the following policies be approved in principle for public scrutiny and comment and the public invited to scrutinise it as placed on the website or at various municipal buildings and libraries:
  - (i) Rates Policy
  - (ii) Customer Care, Credit Control and Debt Collection Policy
  - (iii) Bad debt write-off Policy
  - (iv) Irregular Expenditure Policy
  - (v) Tariff Policy
  - (vi) Funding and Reserve Policy

- (vii) Budget Policy
- (viii) Banking, Cash Management and Investment Policy
- (ix) Supply Chain Management and Preferential Procurement Policy
- (x) Asset Management Policy
- (xi) Petty Cash Policy
- (xii) Indigent Policy
- (xiii) Borrowing Policy

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**Item number A44.** 31.03.2021

**DRAFT BUDGET: MEDIUM TERM REVENUE AND EXPENDITURE FRAMEWORK 2021/2022**

Report of the Director: Financial Services: Ms E Wasserman

<b>Department</b>	Financial Services
<b>Section</b>	Financial Services
<b>File number</b>	5/1/1/21

**PURPOSE OF THE REPORT**

To submit to Council the draft medium- term revenue and expenditure framework 2021/2022 and to make recommendations on the budget related policies.

**FACTS AND BACKGROUND**

In terms of section 16 (1) of the Municipal Financial Management Act, 2003 (Act 56 of 2003) (MFMA), the council of a municipality must for each financial year approve an annual budget for the municipality before the start of the financial year. Section 16 (2) of the MFMA further stipulates that in order for a municipality to comply with subsection (1), the Mayor of the *municipality must table the annual budget at a council meeting at least 90 days before the start of the budget year.* Subsection 3 of section 16 stipulates that **Subsection (1)** does not preclude the appropriation of money for capital expenditure for a period not exceeding three financial years, provided a separate appropriation is made for each of those financial years.

**The documentation will be distributed as a separate document.**

**DISCUSSION**

**Draft Annual Budget**

The Draft Annual Budget will be presented to Council for final approval in terms of section 24 of the Municipal Finance Management Act, (Act 56 of 2003) at the Council meeting scheduled for 27 May 2021.

The annual budget for the financial year 2021/22 contains multi-year and single-year appropriations as set out in the following tables:

- Budgeted Financial Performance (revenue and expenditure by standard classification) as contained in Section 4 of the annual budget report Table A2;
- Budgeted Financial Performance (revenue and expenditure by municipal vote) as contained in Section 4 of the annual budget report Table A3;
- Budgeted Financial Performance (revenue by source and expenditure by type) as contained in Section 4 of the annual budget report Table A4; and
- Multi-year and single-year capital appropriations by municipal vote and standard classification and associated funding by source as contained in Section 4 of the annual budget report Table A5.

The annual budget as tabled for the financial year 2021/22 also contains the financial position, cash flow budget, cash-backed reserve/accumulated surplus, asset management and basic service delivery targets to be approved as set out in the following tables:

- Budgeted Financial Position as contained in Section 4 of the annual budget report Table A6;
- Budgeted Cash Flows as contained in Section 4 of the annual budget report Table A7;
- Cash backed reserves and accumulated surplus reconciliation as contained in Section 4 of the annual budget report Table A8
- Asset management as contained in Section 4 of the annual budget report Table A9; and
- Basic service delivery measurement as contained in Section 4 of the annual budget report Table A10.

The proposed tariffs, charges and fees for 2021/ 2022 for property rates; electricity-; water-; sanitation; solid waste services and other service charges are as set out in Annexure A.

### **Budget related policies**

The contents of the annual budget is set out in section 17 of the MFMA. In terms of section 17 (3) (e) if the MFMA the budget proposals must also contain proposed amendments to the budget related policies.

**The following budget related policies exist currently and have been circulated by email to all Councillors as it is too costly to circulate printed copies.**

1. Client services, Credit Control and Debt Collection Policy
2. Bad Debt Write-off Policy
3. Rates Policy
4. Banking, Cash Management and Investment Policy
5. Budget Policy
6. Funding and Reserve Policy
7. Tariff Policy
8. Indigent Support Policy
9. Supply Chain Management and Preferential Procurement Policy
10. Petty Cash Policy
11. Irregular Expenditure
12. Asset Management policy
13. Borrowing Policy.

### **LEGAL REQUIREMENTS**

Sections 16 to 24 of the MFMA and the Municipal Budget and reporting regulations, 2008.

## **FINANCIAL IMPLICATIONS**

As per the proposed budget and recommendations.

## **PERSONNEL IMPLICATIONS**

As per the proposed budget and recommendations

## **COMMUNICATION IMPLICATIONS**

In terms of the stipulations of section 21 and 34 of the Local Government: Municipal Systems Act, 2000 (Act 32 of 2000) as amended and section 22 of the Local Government Municipal Finance Management Act, 2003 (56 of 2003) the proposed budget and related documents will be advertised and placed on the municipal website and provided to the ward committees for input, comments and objections.

The budget related policies will not be distributed. The advertisement will also contain the list of budget- related policies for scrutiny by the public. The budget related policies is open for inspection on the municipal website and can be made available to any member of the public.

## **RECOMMENDED**

that the following resolutions be approved and adopted in principle for public scrutiny and comment:

1. The Council of Swellendam Municipality, acting in terms of section 24 of the Municipal Finance Management Act, (Act 56 of 2003) approves and adopts:
  - 1.1 The annual budget of the municipality for the financial year 2021/22 containing multi-year and single-year appropriations as set out in the following tables:
    - 1.1.1 Budgeted Financial Performance (revenue and expenditure by standard classification) as contained in Section 4 of the annual budget report Table A2
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    - 1.1.3 Budgeted Financial Performance (revenue by source and expenditure by type) as contained in Section 4 of the annual budget report Table A4; and
    - 1.1.4 Multi-year and single-year capital appropriations by municipal vote and standard classification and associated funding by source as contained in Section 4 of the annual budget report Table A5.
  - 1.2 The financial position, cash flow budget, cash-backed reserve/accumulated surplus, asset management and basic service delivery targets are approved as set out in the following tables:
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    - 1.2.3 Cash backed reserves and accumulated surplus reconciliation as contained in Section 4 of the annual budget report Table A8
    - 1.2.4 Asset management as contained in Section 4 of the annual budget report Table A9 and
    - 1.2.5 Basic service delivery measurement as contained in Section 4 of the annual budget report Table A10.

2. The Council of Swellendam Municipality, acting in terms of section 75A of the Local Government: Municipal Systems Act (Act 32 of 2000) approves and adopts with effect from 1 July 2021 the tariffs for property rates; electricity-; water-; sanitation-; solid waste services and other service charges as set out in Annexure A, in principle for public scrutiny and comment:
3. The Council takes cognisance of the draft SDBIP for 2021/22 and the draft performance agreements of the senior managers and that these documents be placed on the website.
4. that the following policies be approved in principle for public scrutiny and comment and the public invited to scrutinise it as placed on the website or at various municipal buildings and libraries:
  - (i) Rates Policy
  - (ii) Customer Care, Credit Control and Debt Collection Policy
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  - (ix) Supply Chain Management and Preferential Procurement Policy
  - (x) Asset Management Policy
  - (xi) Petty Cash Policy
  - (xii) Indigent Policy
  - (xiii) Borrowing Policy



## Swellendam Municipality Draft Top Layer Service Delivery and Budget Implementation Plan 2021/22



Ref	Directorate	KPI Name [R]	Unit of Measurement	IDP Objective	National KPA	Municipal KPA	Ward	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL1	Municipal Manager	Compile the Risk Based Audit Plan (RBAP) and submit to the Audit Committee by 30 June 2022	RBAP submitted to the Audit Committee by 30 June 2022	To promote good governance and community participation	Good Governance and Public Participation	Good governance and public participation	Whole Municipal Area: All	1	Number	1	0	0	0	1
TL2	Municipal Manager	90% of the RBAP for 2021/22 implemented by 30 June 2022 [[Number of audits and tasks completed for the period /Number of audits and tasks identified in the RBAP ) x 100]	% of the RBAP implemented by 30 June 2022	To promote good governance and community participation	Good Governance and Public Participation	Good governance and public participation	Whole Municipal Area: All	90,00%	Percentage	90%	15%	40%	60%	90%
TL3	Municipal Manager	Review the Growth and Development Strategy and submit to Council for approval by 30 June 2022	Strategy reviewed and submitted to Council for approval by 30 June 2022	To enhance economic development with focus on both first and second economies	Local Economic Development	Economic development	Whole Municipal Area: All	0	Number	1	0	0	0	1
TL4	Municipal Manager	Conduct annual customer care survey by 30 June 2022	Customer care survey conducted by 30 June 2022	To promote good governance and community participation	Good Governance and Public Participation	Good governance and public participation	Whole Municipal Area: All	1	Number	1	0	0	0	1



## Swellendam Municipality Draft Top Layer Service Delivery and Budget Implementation Plan 2021/22



Ref	Directorate	KPI Name [R]	Unit of Measurement	IDP Objective	National KPA	Municipal KPA	Ward	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL5	Municipal Manager	Compile and submit the draft 5th generation IDP for the 2022/23 financial year to Council by 31 March 2022	Draft IDP compiled and submitted to Council	To promote good governance and community participation	Good Governance and Public Participation	Good governance and public participation	Whole Municipal Area: All	1	Number	1	0	0	1	0
TL6	Municipal Manager	Review the Basic Municipal Services Charter and submit to Council for approval by 31 March 2022	Basic Municipal Services Charter reviewed and submitted to Council for approval	To promote good governance and community participation	Good Governance and Public Participation	Good governance and public participation	Whole Municipal Area: All	1	Number	1	0	0	1	0
TL7	Financial Services	Number of residential properties that receive piped water that is connected to the municipal water infrastructure network as at 30 June 2022	Number of residential properties which are billed for water or have pre paid meters as at 30 June 2022	To enhance access to basic services and address maintenance backlogs	Basic Service Delivery	Basic service delivery	Whole Municipal Area: All	6556	Number	6556	0	6556	0	6556
TL8	Financial Services	Number of residential properties connected to the municipal electrical infrastructure network (credit and prepaid electrical metering and excluding Eskom areas) as at 30 June 2022	Number of residential properties which are billed for electricity or have pre paid meters (Excluding Eskom areas) as at 30 June 2022	To enhance access to basic services and address maintenance backlogs	Basic Service Delivery	Basic service delivery	Whole Municipal Area: All	6598	Number	6598	0	6598	0	6598



## Swellendam Municipality Draft Top Layer Service Delivery and Budget Implementation Plan 2021/22



Ref	Directorate	KPI Name [R]	Unit of Measurement	IDP Objective	National KPA	Municipal KPA	Ward	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL9	Financial Services	Number of residential properties connected which have access to a sewerage network or septic tank irrespective of the number of water closets (toilets) as at 30 June 2022	Number of residential properties which are billed for sewerage as at 30 June 2022	To enhance access to basic services and address maintenance backlogs	Basic Service Delivery	Basic service delivery	Whole Municipal Area: All	6568	Number	6568	0	6568	0	6568
TL10	Financial Services	Number of residential properties for which refuse is removed once per week as at 30 June 2022	Number of residential properties which are billed for refuse removal as at 30 June 2022	To enhance access to basic services and address maintenance backlogs	Basic Service Delivery	Basic service delivery	Whole Municipal Area: All	6200	Number	6200	0	6200	0	6200
TL11	Financial Services	Provide access of 6kl free basic water to indigent and poor households in terms of the approved indigent policy	Number of registered indigent and poor households receiving or that have access to free basic water	To enhance access to basic services and address maintenance backlogs	Basic Service Delivery	Basic service delivery	Whole Municipal Area: All	2291	Number	2291	0	2291	0	2291
TL12	Financial Services	Provide access of 50kwh free basic electricity to indigent households in terms of the approved indigent policy	Number of registered indigent households receiving electricity	To enhance access to basic services and address maintenance backlogs	Basic Service Delivery	Basic service delivery	Whole Municipal Area: All	1967	Number	1967	0	1967	0	1967





## Swellendam Municipality Draft Top Layer Service Delivery and Budget Implementation Plan 2021/22



Ref	Directorate	KPI Name [R]	Unit of Measurement	IDP Objective	National KPA	Municipal KPA	Ward	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL13	Financial Services	Provide access of 20kwh free basic electricity to poor households in terms of the approved indigent policy	Number of registered poor households receiving or that have access to free basic electricity	To enhance access to basic services and address maintenance backlogs	Basic Service Delivery	Basic service delivery	Whole Municipal Area: All	324	Number	324	0	324	0	324
TL14	Financial Services	Provide free basic sanitation to indigent households in terms of the approved indigent policy	Number of registered indigent households receiving free basic sanitation	To enhance access to basic services and address maintenance backlogs	Basic Service Delivery	Basic service delivery	Whole Municipal Area: All	1967	Number	1967	0	1967	0	1967
TL15	Financial Services	Provide discounted basic sanitation to poor households in terms of the approved indigent policy (50% discount)	Number of registered poor households receiving discounted basic sanitation	To enhance access to basic services and address maintenance backlogs	Basic Service Delivery	Basic service delivery	Whole Municipal Area: All	324	Number	324	0	324	0	324
TL16	Financial Services	Provide free basic refuse removal to indigent households in terms of the approved indigent policy	Number of registered indigent households receiving free basic refuse removal	To enhance access to basic services and address maintenance backlogs	Basic Service Delivery	Basic service delivery	Whole Municipal Area: All	1967	Number	1967	0	1967	0	1967



## Swellendam Municipality Draft Top Layer Service Delivery and Budget Implementation Plan 2021/22



Ref	Directorate	KPI Name [R]	Unit of Measurement	IDP Objective	National KPA	Municipal KPA	Ward	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL17	Financial Services	Provide discounted basic refuse removal to poor households in terms of the approved indigent policy (50% discount)	Number of registered poor households receiving free basic refuse removal	To enhance access to basic services and address maintenance backlogs	Basic Service Delivery	Basic service delivery	Whole Municipal Area: All	324	Number	324	0	324	0	324
TL18	Financial Services	The percentage of the municipality's capital budget actually (excluding budget for new library) spent by 30 June 2022 [(Amount actually spent on capital projects/ Amount budgeted for capital projects)x100]	% of capital budget (excluding budget for purchase of new library) spent by 30 June 2022	To improve financial viability and management †	Municipal Financial Viability and Management †	Financial management †	Whole Municipal Area: All	90,00%	Percentage	90%	0%	20%	40%	90%
TL19	Financial Services	The percentage of the municipality's capital budget actually spent by 30 June 2022 [(Amount actually spent on capital projects/ Amount budgeted for capital projects)x100]	% of capital budget spent by 30 June 2022	To improve financial viability and management †	Municipal Financial Viability and Management †	Financial management †	Whole Municipal Area: All	90,00%	Percentage	90%	0%	20%	40%	90%
TL20	Financial Services	Financial viability measured in terms of the municipality's ability to meet its service debt obligations as at 30 June 2022 [(Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / Total Operating Revenue -	Debt to revenue as at 30 June 2022	To improve financial viability and management †	Municipal Financial Viability and Management †	Financial management †	Whole Municipal Area: All	25,30%	Percentage	25,30%	0%	0%	0%	25,30%



## Swellendam Municipality Draft Top Layer Service Delivery and Budget Implementation Plan 2021/22



Ref	Directorate	KPI Name [R]	Unit of Measurement	IDP Objective	National KPA	Municipal KPA	Ward	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
		Operating Conditional Grant) x 100												
TL21	Financial Services	Financial viability measured in terms of the outstanding service debtors as at 30 June 2022 (Total outstanding service debtors/ revenue received for services) x 100	Service debtors to revenue as at 30 June 2022	To improve financial viability and management ↑	Municipal Financial Viability and Management ↑	Financial management ↑	Whole Municipal Area: All	18,00%	Percentage	18%	0%	0%	0%	18%
TL22	Financial Services	Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2022 ((Cash and Cash Equivalents – Unspent Conditional Grants – Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets))	Cost coverage as at 30 June 2022	To improve financial viability and management ↑	Municipal Financial Viability and Management ↑	Financial management ↑	Whole Municipal Area: All	1,80%	Percentage	1.80%	0%	0%	0%	1.80%



## Swellendam Municipality Draft Top Layer Service Delivery and Budget Implementation Plan 2021/22



Ref	Directorate	KPI Name [R]	Unit of Measurement	IDP Objective	National KPA	Municipal KPA	Ward	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL23	Financial Services	Limit unaccounted for water to less than 25% by 30 June 2022 {(Number of Kilolitres Water Purchased or Purified - Number of Kilolitres Water Sold) / Number of Kilolitres Water Purchased or Purified x 100}	% unaccounted for water by 30 June 2022	To enhance access to basic services and address maintenance backlogs	Basic Service Delivery	Basic service delivery	Whole Municipal Area: All	25,00%	Percentage	25%	0%	25%	0%	25%
TL24	Financial Services	Limit unaccounted for electricity to less than 12% by 30 June 2022 {(Number of Electricity Units Purchased and/or Generated - Number of Electricity Units Sold) / Number of Electricity Units Purchased and/or Generated) x100}	% unaccounted for electricity by 30 June 2022	To enhance access to basic services and address maintenance backlogs	Basic Service Delivery	Basic service delivery	Whole Municipal Area: All	12,00%	Percentage	12%	0%	12%	0%	12%
TL25	Financial Services	Achieve a debtors payment percentage of 95% by 30 June 2022 {(Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off) / Billed Revenue } x 100	Debtors payment percentage as at 30 June 2022	To improve financial viability and management †	Municipal Financial Viability and Management †	Financial management †	Whole Municipal Area: All	95,00%	Percentage	95%	95%	95%	95%	95%
TL26	Financial Services	Approve an action plan to address all the issues raised in the management letter of the Auditor-General by 31 December 2021	Action plan approved by the MM by 31 December 2021	To create a capacitated, people-centred institution	Municipal Transformation and Institutional Development †	Institutional development † and transformation	Whole Municipal Area: All	1	Number	1	0	1	0	0



## Swellendam Municipality Draft Top Layer Service Delivery and Budget Implementation Plan 2021/22



Ref	Directorate	KPI Name [R]	Unit of Measurement	IDP Objective	National KPA	Municipal KPA	Ward	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL27	Financial Services	Spend 90% of the capital budget allocated for the purchase of a new Server by 30 June 2022 [(Amount actually spent on the project/ Amount budgeted for the project)x100]	% of the budget spent by 30 June 2022	To create a capacitated, people-centred institution	Municipal Transformation and Institutional Development	Institutional development and transformation	Whole Municipal Area: All	New KPI	Percentage	90%	0%	20%	40%	90%
TL28	Financial Services	Spend 90% of the capital budget allocated for the purchase of computer equipment by 30 June 2022 [(Amount actually spent on the project/ Amount budgeted for the project)x100]	% of the budget spent by 30 June 2022	To create a capacitated, people-centred institution	Municipal Transformation and Institutional Development	Institutional development and transformation	Whole Municipal Area: All	90,00%	Percentage	90%	0%	20%	40%	90%
TL29	Corporate Services	The number of people from employment equity target groups employed in the three highest levels of management in compliance with the equity plan by 30 June 2022	Number of people employed	To create a capacitated, people-centred institution	Municipal Transformation and Institutional Development	Institutional development and transformation	Whole Municipal Area: All	1	Number	1	0	0	0	1
TL30	Corporate Services	The percentage of the municipality's personnel budget actually spent on implementing its workplace skills plan by 30 June 2022 [(Actual amount spent on training/total personnel budget)x100]	% of the personnel budget spent on implementing the workplace skills plan	To create a capacitated, people-centred institution	Municipal Transformation and Institutional Development	Institutional development and transformation	Whole Municipal Area: All	0,50%	Percentage	0.5%	0%	0%	0%	0.5%



## Swellendam Municipality Draft Top Layer Service Delivery and Budget Implementation Plan 2021/22



Ref	Directorate	KPI Name [R]	Unit of Measurement	IDP Objective	National KPA	Municipal KPA	Ward	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL31	Corporate Services	Limit quarterly vacancy rate to less than 10% of funded posts [(Number of funded posts vacant / number of funded posts) x100]	% quarterly vacancy rate	To create a capacitated, people-centred institution	Municipal Transformation and Institutional Development †	Institutional development † and transformation	Whole Municipal Area: All	10,00%	Percentage	10%	10%	10%	10%	10%
TL32	Corporate Services	Submit the draft Annual Report for 2020/21 in terms of the MFMA to Council by 31 January 2022	Draft report submitted to Council by 31 January 2022	To promote good governance and community participation	Good Governance and Public Participation	Good governance and public participation	Whole Municipal Area: All	1	Number	1	0	0	1	0
TL33	Corporate Services	Complete the annual risk assessment and submit to the Audit Committee by 30 June 2022	Completed risk assessment submitted to the Audit Committee	To promote good governance and community participation	Good Governance and Public Participation	Good governance and public participation	Whole Municipal Area: All	1	Number	1	0	0	0	1
TL34	Corporate Services	Create temporary work opportunities in terms of EPWP by 30 June 2022	Number of temporary work opportunities created	To enhance economic development with focus on both first and second economies	Local Economic Development †	Economic development †	Whole Municipal Area: All	193	Number	193	48	48	48	49
TL35	Corporate Services	Amend the SDF and submit to Council for consideration by 31 March 2022	SDF amended and submitted to Council for consideration	To promote good governance and community participation	Good Governance and Public Participation	Good governance and public participation	Whole Municipal Area: All	1	Number	1	0	0	1	0



## Swellendam Municipality Draft Top Layer Service Delivery and Budget Implementation Plan 2021/22



Ref	Directorate	KPI Name [R]	Unit of Measurement	IDP Objective	National KPA	Municipal KPA	Ward	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL36	Infrastructure Services	Spend 90% of the roads and stormwater maintenance (excluding general vehicles-streets) budget by 30 June 2022 $\{ \{ \text{Actual expenditure on maintenance divided by the total approved maintenance budget} \} \times 100 \}$	% of the maintenance budget spent	To enhance access to basic services and address maintenance backlogs	Basic Service Delivery	Basic service delivery	Whole Municipal Area: All	90,00%	Percentage	90%	10%	30%	60%	90%
TL37	Infrastructure Services	Spend 90% of the electricity maintenance (excluding general vehicles-electricity) budget by 30 June 2022 $\{ \{ \text{Actual expenditure on maintenance divided by the total approved maintenance budget} \} \times 100 \}$	% of the maintenance budget spent	To enhance access to basic services and address maintenance backlogs	Basic Service Delivery	Basic service delivery	Whole Municipal Area: All	90,00%	Percentage	90%	10%	30%	60%	90%
TL38	Infrastructure Services	Spend 90% of the waste water maintenance (excluding general vehicles-sewerage network & general vehicles sewerage administration) budget by 30 June 2022 $\{ \{ \text{Actual expenditure on maintenance divided by the total approved maintenance budget} \} \times 100 \}$	% of the maintenance budget spent	To enhance access to basic services and address maintenance backlogs	Basic Service Delivery	Basic service delivery	Whole Municipal Area: All	90,00%	Percentage	90%	10%	30%	60%	90%





## Swellendam Municipality Draft Top Layer Service Delivery and Budget Implementation Plan 2021/22



Ref	Directorate	KPI Name [R]	Unit of Measurement	IDP Objective	National KPA	Municipal KPA	Ward	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL39	Infrastructure Services	Spend 90% of the water maintenance (excluding general vehicles-water purification, general vehicles-irrigation water & vehicle costs-water dams) budget by 30 June 2022 {(Actual expenditure on maintenance divided by the total approved maintenance budget)x100}	% of the maintenance budget spent	To enhance access to basic services and address maintenance backlogs	Basic Service Delivery	Basic service delivery	Whole Municipal Area: All	90%	Percentage	90%	10%	30%	60%	90%
TL40	Infrastructure Services	Spend 95% of the MIG funding allocated for completion of projects by 30 June 2022 {(Actual expenditure on MIG funding received divided by the total MIG funding received)x100}	% of MIG funding received spent	To enhance access to basic services and address maintenance backlogs	Basic Service Delivery	Basic service delivery	Whole Municipal Area: All	95%	Percentage	95%	0%	40%	60%	95%
TL41	Infrastructure Services	Spend 90% of the capital budget allocated to upgrade the Bulk Water Infrastructure (Phase 2) in Suurbraak by 30 June 2022 {(Actual capital expenditure on the project divided by the total approved capital budget for the project)x100}	% of the budget spent	To enhance access to basic services and address maintenance backlogs	Basic Service Delivery	Basic service delivery	Whole Municipal Area: 2	90,00%	Percentage	90%	0%	40%	60%	90%





## Swellendam Municipality Draft Top Layer Service Delivery and Budget Implementation Plan 2021/22



Ref	Directorate	KPI Name [R]	Unit of Measurement	IDP Objective	National KPA	Municipal KPA	Ward	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL42	Infrastructure Services	Spend 90% of the MIG allocation received for the Smitsville upgrade of gravel roads and stormwater infrastructure by 30 June 2022 {(Actual expenditure on MIG funding received divided by the total MIG funding received for the project)x100}	% of the budget spent	To enhance access to basic services and address maintenance backlogs	Basic Service Delivery	Basic service delivery	Whole Municipal Area: 2	90,00%	Percentage	90%	0%	40%	60%	90%
TL43	Infrastructure Services	Spend 90% of the capital budget allocated for the upgrade of Barrydale Bulk Water Supply (Phase 2) by 30 June 2022 {(Actual capital expenditure on the project divided by the total approved capital budget for the project)x100}	% of the budget spent by 30 June 2022	To create a safe and healthy living environment	Basic Service Delivery	Basic service delivery	Whole Municipal Area: 1	90,00%	Percentage	90%	0%	10%	40%	90%
TL44	Infrastructure Services	Spend 90% of the capital budget allocated for energy efficient street lights in Swellendam Municipality by 30 June 2022 {(Actual capital expenditure on the project divided by the total approved capital budget for the project)x100}	% of the budget spent by 30 June 2022	To enhance access to basic services and address maintenance backlogs	Basic Service Delivery	Basic service delivery	Whole Municipal Area: All	New KPI	Percentage	90%	0%	50%	75%	90%



## Swellendam Municipality Draft Top Layer Service Delivery and Budget Implementation Plan 2021/22



Ref	Directorate	KPI Name [R]	Unit of Measurement	IDP Objective	National KPA	Municipal KPA	Ward	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL45	Infrastructure Services	Spend 90% of the capital budget allocated for the upgrade of Railton Bulk water Pipeline by 30 June 2022 {(Actual capital expenditure on the project divided by the total approved capital budget for the project)x100}	% of the budget spent	To enhance access to basic services and address maintenance backlogs	Basic Service Delivery	Basic service delivery	Whole Municipal Area: 4	New KPI	Percentage	90%	0%	10%	40%	90%
TL46	Infrastructure Services	Spend 90% of the capital budget allocated for the installation of basic services in Panorama Street housing project (Electricity, Water, Streets lights, Sewerage) by 30 June 2022 {(Actual capital expenditure on the project divided by the total approved capital budget for the project)x100}	% of the budget spent	To enhance access to basic services and address maintenance backlogs	Basic Service Delivery	Basic service delivery	Whole Municipal Area: 2	New KPI	Percentage	90%	0%	10%	40%	90%
TL47	Infrastructure Services	Spend 90% of the capital budget allocated for the rehabilitation of Resiesbaan street by 30 June 2022 {(Actual capital expenditure on the project divided by the total approved capital budget for the project)x100}	% of the budget spent	To enhance access to basic services and address maintenance backlogs	Basic Service Delivery	Basic service delivery	Whole Municipal Area: 2	New KPI	Percentage	90%	0%	10%	40%	90%



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Ref	Directorate	KPI Name [R]	Unit of Measurement	IDP Objective	National KPA	Municipal KPA	Ward	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL48	Infrastructure Services	95% microbiological quality level achieved for water as per SANS 241	% microbiological water quality level achieved as per SANS 241 criteria	To enhance access to basic services and address maintenance backlogs	Basic Service Delivery	Basic service delivery	Whole Municipal Area: All	95%	Percentage	95%	95%	95%	95%	95%
TL49	Community Services	Spend 50% of the approved capital budget for the building of the new library in Swellendam by 30 June 2022 (multi-year project)	% of the budget spent by 30 June 2022	To enhance access to basic services and address maintenance backlogs	Basic Service Delivery	Basic service delivery	Whole Municipal Area: 1	New KPI	Percentage	50%	0%	0%	10%	50%
TL50	Community Services	Review the Disaster Management Plan and submit to Council by 31 March 2022	Disaster Management Plan reviewed and submitted to Council	To promote good governance and community participation	Good Governance and Public Participation	Good governance and public participation	Whole Municipal Area: All	1	Number	1	0	0	1	0
TL51	Community Services	Review the Human Settlements Plan and submit to Council by 31 March 2022	Human Settlements Plan reviewed and submitted to Council	To promote good governance and community participation	Good Governance and Public Participation	Good governance and public participation	Whole Municipal Area: All	1	Number	1	0	0	1	0



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Ref	Directorate	KPI Name [R]	Unit of Measurement	IDP Objective	National KPA	Municipal KPA	Ward	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL52	Community Services	Develop an Integrated Waste Management Plan and submit to Council by 30 June 2022	Integrated Waste Management Plan developed and submitted to Council	To promote good governance and community participation	Good Governance and Public Participation	Good governance and public participation	Whole Municipal Area: All	New KPI	Number	1	0	0	0	1

### Capital Projects for the 2021/2022 financial year

Asset	Sub-Category (A)	Function (B)	Function (C)	Function (D)	Min. Ref. equivalent	Number	Number	Number	Number	Number	Number	Number	Number	Number	Number	Number	Number	Number	2021/2022	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33	2033/34	2034/35	2035/36	2036/37	2037/38	2038/39	2039/40	2040/41	2041/42	2042/43	2043/44	2044/45	2045/46	2046/47	2047/48	2048/49	2049/50	2050/51	2051/52	2052/53	2053/54	2054/55	2055/56	2056/57	2057/58	2058/59	2059/60	2060/61	2061/62	2062/63	2063/64	2064/65	2065/66	2066/67	2067/68	2068/69	2069/70	2070/71	2071/72	2072/73	2073/74	2074/75	2075/76	2076/77	2077/78	2078/79	2079/80	2080/81	2081/82	2082/83	2083/84	2084/85	2085/86	2086/87	2087/88	2088/89	2089/90	2090/91	2091/92	2092/93	2093/94	2094/95	2095/96	2096/97	2097/98	2098/99	2099/100	2100/101	2101/102	2102/103	2103/104	2104/105	2105/106	2106/107	2107/108	2108/109	2109/110	2110/111	2111/112	2112/113	2113/114	2114/115	2115/116	2116/117	2117/118	2118/119	2119/120	2120/121	2121/122	2122/123	2123/124	2124/125	2125/126	2126/127	2127/128	2128/129	2129/130	2130/131	2131/132	2132/133	2133/134	2134/135	2135/136	2136/137	2137/138	2138/139	2139/140	2140/141	2141/142	2142/143	2143/144	2144/145	2145/146	2146/147	2147/148	2148/149	2149/150	2150/151	2151/152	2152/153	2153/154	2154/155	2155/156	2156/157	2157/158	2158/159	2159/160	2160/161	2161/162	2162/163	2163/164	2164/165	2165/166	2166/167	2167/168	2168/169	2169/170	2170/171	2171/172	2172/173	2173/174	2174/175	2175/176	2176/177	2177/178	2178/179	2179/180	2180/181	2181/182	2182/183	2183/184	2184/185	2185/186	2186/187	2187/188	2188/189	2189/190	2190/191	2191/192	2192/193	2193/194	2194/195	2195/196	2196/197	2197/198	2198/199	2199/200	2200/201	2201/202	2202/203	2203/204	2204/205	2205/206	2206/207	2207/208	2208/209	2209/210	2210/211	2211/212	2212/213	2213/214	2214/215	2215/216	2216/217	2217/218	2218/219	2219/220	2220/221	2221/222	2222/223	2223/224	2224/225	2225/226	2226/227	2227/228	2228/229	2229/230	2230/231	2231/232	2232/233	2233/234	2234/235	2235/236	2236/237	2237/238	2238/239	2239/240	2240/241	2241/242	2242/243	2243/244	2244/245	2245/246	2246/247	2247/248	2248/249	2249/250	2250/251	2251/252	2252/253	2253/254	2254/255	2255/256	2256/257	2257/258	2258/259	2259/260	2260/261	2261/262	2262/263	2263/264	2264/265	2265/266	2266/267	2267/268	2268/269	2269/270	2270/271	2271/272	2272/273	2273/274	2274/275	2275/276	2276/277	2277/278	2278/279	2279/280	2280/281	2281/282	2282/283	2283/284	2284/285	2285/286	2286/287	2287/288	2288/289	2289/290	2290/291	2291/292	2292/293	2293/294	2294/295	2295/296	2296/297	2297/298	2298/299	2299/300	2300/301	2301/302	2302/303	2303/304	2304/305	2305/306	2306/307	2307/308	2308/309	2309/310	2310/311	2311/312	2312/313	2313/314	2314/315	2315/316	2316/317	2317/318	2318/319	2319/320	2320/321	2321/322	2322/323	2323/324	2324/325	2325/326	2326/327	2327/328	2328/329	2329/330	2330/331	2331/332	2332/333	2333/334	2334/335	2335/336	2336/337	2337/338	2338/339	2339/340	2340/341	2341/342	2342/343	2343/344	2344/345	2345/346	2346/347	2347/348	2348/349	2349/350	2350/351	2351/352	2352/353	2353/354	2354/355	2355/356	2356/357	2357/358	2358/359	2359/360	2360/361	2361/362	2362/363	2363/364	2364/365	2365/366	2366/367	2367/368	2368/369	2369/370	2370/371	2371/372	2372/373	2373/374	2374/375	2375/376	2376/377	2377/378	2378/379	2379/380	2380/381	2381/382	2382/383	2383/384	2384/385	2385/386	2386/387	2387/388	2388/389	2389/390	2390/391	2391/392	2392/393	2393/394	2394/395	2395/396	2396/397	2397/398	2398/399	2399/400	2400/401	2401/402	2402/403	2403/404	2404/405	2405/406	2406/407	2407/408	2408/409	2409/410	2410/411	2411/412	2412/413	2413/414	2414/415	2415/416	2416/417	2417/418	2418/419	2419/420	2420/421	2421/422	2422/423	2423/424	2424/425	2425/426	2426/427	2427/428	2428/429	2429/430	2430/431	2431/432	2432/433	2433/434	2434/435	2435/436	2436/437	2437/438	2438/439	2439/440	2440/441	2441/442	2442/443	2443/444	2444/445	2445/446	2446/447	2447/448	2448/449	2449/450	2450/451	2451/452	2452/453	2453/454	2454/455	2455/456	2456/457	2457/458	2458/459	2459/460	2460/461	2461/462	2462/463	2463/464	2464/465	2465/466	2466/467	2467/468	2468/469	2469/470	2470/471	2471/472	2472/473	2473/474	2474/475	2475/476	2476/477	2477/478	2478/479	2479/480	2480/481	2481/482	2482/483	2483/484	2484/485	2485/486	2486/487	2487/488	2488/489	2489/490	2490/491	2491/492	2492/493	2493/494	2494/495	2495/496	2496/497	2497/498	2498/499	2499/500	2500/501	2501/502	2502/503	2503/504	2504/505	2505/506	2506/507	2507/508	2508/509	2509/510	2510/511	2511/512	2512/513	2513/514	2514/515	2515/516	2516/517	2517/518	2518/519	2519/520	2520/521	2521/522	2522/523	2523/524	2524/525	2525/526	2526/527	2527/528	2528/529	2529/530	2530/531	2531/532	2532/533	2533/534	2534/535	2535/536	2536/537	2537/538	2538/539	2539/540	2540/541	2541/542	2542/543	2543/544	2544/545	2545/546	2546/547	2547/548	2548/549	2549/550	2550/551	2551/552	2552/553	2553/554	2554/555	2555/556	2556/557	2557/558	2558/559	2559/560	2560/561	2561/562	2562/563	2563/564	2564/565	2565/566	2566/567	2567/568	2568/569	2569/570	2570/571	2571/572	2572/573	2573/574	2574/575	2575/576	2576/577	2577/578	2578/579	2579/580	2580/581	2581/582	2582/583	2583/584	2584/585	2585/586	2586/587	2587/588	2588/589	2589/590	2590/591	2591/592	2592/593	2593/594	2594/595	2595/596	2596/597	2597/598	2598/599	2599/600	2600/601	2601/602	2602/603	2603/604	2604/605	2605/606	2606/607	2607/608	2608/609	2609/610	2610/611	2611/612	2612/613	2613/614	2614/615	2615/616	2616/617	2617/618	2618/619	2619/620	2620/621	2621/622	2622/623	2623/624	2624/625	2625/626	2626/627	2627/628	2628/629	2629/630	2630/631	2631/632	2632/633	2633/634	2634/635	2635/636	2636/637	2637/638	2638/639	2639/640	2640/641	2641/642	2642/643	2643/644	2644/645	2645/646	2646/647	2647/648	2648/649	2649/650	2650/651	2651/652	2652/653	2653/654	2654/655	2655/656	2656/657	2657/658	2658/659	2659/660	2660/661	2661/662	2662/663	2663/664	2664/665	2665/666	2666/667	2667/668	2668/669	2669/670	2670/671	2671/672	2672/673	2673/674	2674/675	2675/676	2676/677	2677/678	2678/679	2679/680	2680/681	2681/682	2682/683	2683/684	2684/685	2685/686	2686/687	2687/688	2688/689	2689/690	2690/691	2691/692	2692/693	2693/694	2694/695	2695/696	2696/697	2697/698	2698/699	2699/700	2700/701	2701/702	2702/703	2703/704	2704/705	2705/706	2706/707	2707/708	2708/709	2709/710	2710/711	2711/712	2712/713	2713/714	2714/715	2715/716	2716/717	2717/718	2718/719	2719/720	2720/721	2721/722	2722/723	2723/724	2724/725	2725/726	2726/727	2727/728	2728/729	2729/730	2730/731	2731/732	2732/733	2733/734	2734/735	2735/736	2736/737	2737/738	2738/739	2739/740	2740/741	2741/742	2742/743	2743/744	2744/745	2745/746	2746/747	2747/748	2748/749	2749/750	2750/751	2751/752	2752/753	2753/754	2754/755	2755/756	2756/757	2757/758	2758/759	2759/760	2760/761	2761/762	2762/763	2763/764	2764/765	2765/766	2766/767	2767/768	2768/769	2769/770	2770/771	2771/772	2772/773	2773/774	2774/775	2775/776	2776/777	2777/778	2778/779	2779/780	2780/781	2781/782	2782/783	2783/784	2784/785	2785/786	2786/787	2787/788	2788/789	2789/790	2790/791	2791/792	2792/793	2793/794	2794/795	2795/796	2796/797	2797/798	2798/799	2799/800	2800/801	2801/802	2802/803	2803/804	2804/805	2805/806	2806/807	2807/808	2808/809	2809/810	2810/811	2811/812	2812/813	2813/814	2814/815	2815/816	2816/817	2817/818	2818/819	2819/820	2820/821	2821/822	2822/823	2823/824	2824/825	2825/826	2826/827	2827/828	2828/829	2829/830	2830/831	2831/832	2832/833	2833/834	2834/835	2835/836	2836/837	2837/838	2838/839	2839/840	2840/841	2841/842	2842/843	2843/844	2844/845	2845/846	2846/847	2847/848	2848/849	2849/850	2850/851	2851/852	2852/853	2853/854	2854/855	2855/856	2856/857	2857/858	2858/859	2859/860	2860/861	2861/862	2862/863	2863/864	2864/865	2865/866	2866/867	2867/868	2868/869	2869/870	2870/871	2871/872	2872/873	2873/874	2874/875	2875/876	2876/877	2877/878	2878/879	2879/880	2880/881	2881/882	2882/883	2883/884	2884/885	2885/886	2886/887	2887/888	2888/889	2889/890	2890/891	2891/892	2892/893	2893/894	2894/895	2895/896	2896/897	2897/898	2898/899	2899/900	2900/901	2901/902	2902/903	2903/904	2904/905	2905/906	2906/907	2907/908	2908/909	2909/910	2910/911	2911/912	2912/913	2913/914	2914/915	2915/916	2916/917	2917/918	2918/919	2919/920	2920/921	2921/922	2922/923	2923/924	2924/925	2925/926	2926/927	2927/928	2928/929	2929/930	2930/931	2931/932	2932/933	2933/934	2934/935	2935/936	2936/937	2937/938	2938/939	2939/940	2940/941	2941/942	2942/943	2943/944	2944/945	2945/946	2946/947	2947/948	2948/949	2949/950	2950/951	2951/952	2952/953	2953/954	2954/955	2955/956	2956/957	2957/958	2958/959	2959/960	2960/961	2961/962	2962/963</
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### Monthly Cashflow for the 2021/2022 financial year

Function [R]	July			August			September			TOTAL		
	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Executive and council	R 9 624 441	R 1 869 917	R -	R 1 051 401	R 2 079 598	R 60 100	R 1 765 821	R 3 212 019	R -	R 41 029 409	R 32 129 835	R 60 100
Finance and administration	R 8 151 687	R 3 204 253	R -	R 4 313 157	R 4 364 304	R 66 700	R 4 830 199	R 5 812 286	R 77 200	R 67 747 803	R 60 682 315	R 1 663 900
Internal audit	R -	R 130 155	R -	R -	R 136 345	R -	R -	R 160 637	R -	R -	R 1 979 359	R -
Community and social services	R 1 653 520	R 466 171	R -	R 180 640	R 549 822	R 21 600	R 303 597	R 752 223	R 30 000	R 6 860 744	R 8 351 158	R 1 004 600
Sport and recreation	R 84 090	R 730 467	R -	R 74 688	R 878 296	R -	R 85 906	R 1 085 778	R 130 000	R 1 223 697	R 12 382 369	R 510 870
Public safety	R 3 387 179	R 2 675 562	R -	R 3 791 429	R 2 770 642	R -	R 3 986 153	R 2 910 473	R -	R 45 227 238	R 39 392 070	R 440 000
Housing	R 1 326 000	R 206 959	R -	R 102 000	R 374 367	R -	R 564 000	R 552 503	R -	R 14 100 000	R 7 545 874	R 9 000 000
Health	R -	R 742	R -	R -	R 1 980	R -	R -	R 1 732	R -	R -	R 24 748	R -
Planning and development	R 96 518	R 342 580	R -	R 96 518	R 397 128	R -	R 96 518	R 505 548	R -	R 1 206 471	R 5 882 234	R 40 000
Road transport	R 13 692	R 777 202	R -	R 1 692	R 1 095 219	R -	R 2 692	R 1 747 571	R 250 000	R 58 651	R 18 032 224	R 8 807 981
Environmental protection	R -	R -	R -	R -	R -	R -	R -	R -	R -	R -	R -	R -
Energy sources	R 11 096 206	R 823 742	R -	R 9 740 266	R 9 795 914	R 250 000	R 10 072 035	R 11 990 252	R 280 000	R 116 851 643	R 102 516 803	R 9 487 435
Water management	R 1 843 512	R 1 267 760	R 500 000	R 1 719 765	R 2 140 045	R 1 600 000	R 2 331 593	R 2 579 796	R 1 695 000	R 31 854 921	R 30 144 517	R 18 062 541
Waste water management	R 1 418 564	R 918 297	R -	R 1 418 564	R 1 126 049	R -	R 1 418 564	R 2 047 108	R 13 000	R 17 732 053	R 19 216 156	R 933 000
Waste management	R 975 301	R 658 248	R -	R 975 301	R 848 600	R -	R 975 301	R 2 110 895	R -	R 12 191 264	R 19 037 379	R -
Other	R -	R 30 308	R -	R -	R 101 026	R -	R -	R 141 437	R -	R -	R 1 010 264	R -
	R 39 670 709	R 14 102 364	R 500 000	R 23 465 421	R 26 659 336	R 1 998 400	R 26 432 378	R 35 610 259	R 2 475 200	R 356 083 894	R 358 327 305	R 50 010 427

### Monthly Cashflow for the 2021/2022 financial year

Function [R]	October			November			December			TOTAL		
	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Executive and council	R 2 480 241	R 2 083 685	R -	R 2 480 241	R 2 182 097	R -	R 8 552 811	R 3 105 380	R -	R 41 029 409	R 32 129 835	R 60 100
Finance and administration	R 4 549 006	R 4 389 362	R 50 000	R 4 957 390	R 4 551 315	R 987 500	R 5 489 152	R 6 930 713	R 137 500	R 67 747 803	R 60 682 315	R 1 663 900
Internal audit	R -	R 136 399	R -	R -	R 153 110	R -	R -	R 229 683	R -	R -	R 1 979 359	R -
Community and social services	R 432 593	R 559 775	R -	R 432 810	R 592 971	R 35 000	R 1 462 719	R 961 917	R 35 000	R 6 860 744	R 8 351 158	R 1 004 600
Sport and recreation	R 76 271	R 904 913	R 40 000	R 86 695	R 945 599	R 40 000	R 82 859	R 1 429 790	R 40 000	R 1 223 697	R 12 382 369	R 510 870
Public safety	R 3 689 200	R 2 785 466	R 440 000	R 4 039 237	R 2 822 351	R -	R 3 081 621	R 3 162 552	R -	R 45 227 238	R 39 392 070	R 440 000
Housing	R 306 000	R 376 324	R -	R 666 000	R 361 495	R -	R 1 173 000	R 503 444	R -	R 14 100 000	R 7 545 874	R 9 000 000
Health	R -	R 2 722	R -	R -	R 1 732	R -	R -	R 1 980	R -	R -	R 24 748	R -
Planning and development	R 96 518	R 398 903	R -	R 96 518	R 431 026	R -	R 96 518	R 659 827	R -	R 1 206 471	R 5 882 234	R 40 000
Road transport	R 3 692	R 1 192 993	R 3 500 000	R 3 692	R 1 111 285	R 1 281 250	R 12 192	R 2 023 608	R 306 250	R 58 651	R 18 032 224	R 8 807 981
Environmental protection	R -	R -	R -	R -	R -	R -	R -	R -	R -	R -	R -	R -
Energy sources	R 8 708 165	R 8 994 457	R 1 500 000	R 7 938 439	R 8 092 914	R 1 650 000	R 7 826 198	R 7 934 270	R 810 000	R 116 851 643	R 102 516 803	R 9 487 435
Water management	R 1 775 628	R 2 601 878	R 2 175 000	R 2 148 096	R 2 061 273	R 2 075 000	R 2 435 850	R 3 065 363	R 1 082 106	R 31 854 921	R 30 144 517	R 18 062 541
Waste water management	R 1 418 564	R 1 166 741	R 160 000	R 1 418 564	R 1 186 070	R 200 000	R 1 418 564	R 2 398 011	R -	R 17 732 053	R 19 216 156	R 933 000
Waste management	R 975 301	R 874 667	R -	R 975 301	R 812 090	R -	R 975 301	R 1 629 351	R -	R 12 191 264	R 19 037 379	R -
Other	R -	R 101 026	R -	R -	R 90 924	R -	R -	R 121 232	R -	R -	R 1 010 264	R -
	R 24 511 178	R 26 569 311	R 7 865 000	R 25 242 983	R 25 396 254	R 6 268 750	R 32 606 784	R 34 157 123	R 2 410 856	R 356 083 894	R 358 327 305	R 50 010 427



### Monthly Cashflow for the 2021/2022 financial year

Function [R]	January			February			March			TOTAL		
	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Executive and council	R 1 051 401	R 2 408 564	R -	R 1 051 401	R 2 530 311	R -	R 6 094 463	R 3 246 068	R -	R 41 029 409	R 32 129 835	R 60 100
Finance and administration	R 4 270 996	R 4 863 231	R 72 500	R 4 720 106	R 5 137 664	R 72 500	R 5 261 906	R 5 349 843	R 50 000	R 67 747 803	R 60 682 315	R 1 663 900
Internal audit	R -	R 154 967	R -	R -	R 172 855	R -	R -	R 177 827	R -	R -	R 1 979 359	R -
Community and social services	R 173 949	R 606 849	R -	R 180 640	R 672 731	R -	R 1 053 530	R 879 777	R -	R 6 860 744	R 8 351 158	R 1 004 600
Sport and recreation	R 74 641	R 958 295	R -	R 85 103	R 1 067 228	R -	R 94 628	R 1 041 944	R -	R 1 223 697	R 12 382 369	R 510 870
Public safety	R 3 336 830	R 2 833 004	R -	R 3 660 325	R 3 829 981	R -	R 4 041 576	R 3 156 343	R -	R 45 227 238	R 39 392 070	R 440 000
Housing	R 102 000	R 400 448	R -	R 462 000	R 422 185	R -	R 996 000	R 1 673 938	R -	R 14 100 000	R 7 545 874	R 9 000 000
Health	R -	R 1 237	R -	R -	R 1 980	R -	R -	R 1 485	R -	R -	R 24 748	R -
Planning and development	R 96 518	R 445 570	R -	R 96 518	R 488 748	R 40 000	R 108 582	R 595 336	R -	R 1 206 471	R 5 882 234	R 40 000
Road transport	R 1 692	R 1 094 916	R 331 250	R 1 692	R 1 272 932	R 1 581 250	R 8 779	R 2 289 197	R 1 479 981	R 58 651	R 18 032 224	R 8 807 981
Environmental protection	R -	R -	R -	R -	R -	R -	R -	R -	R -	R -	R -	R -
Energy sources	R 7 583 319	R 7 277 152	R -	R 7 891 957	R 7 416 001	R 1 108 696	R 8 979 514	R 7 318 118	R 1 500 000	R 116 851 643	R 102 516 803	R 9 487 435
Water management	R 2 142 572	R 1 784 324	R 500 000	R 2 515 040	R 2 371 643	R 1 525 000	R 2 101 543	R 2 553 983	R 1 800 000	R 31 854 921	R 30 144 517	R 18 062 541
Waste water management	R 1 418 564	R 1 201 940	R -	R 1 418 564	R 1 373 407	R 150 000	R 1 595 885	R 2 356 924	R -	R 17 732 053	R 19 216 156	R 933 000
Waste management	R 975 301	R 995 761	R -	R 975 301	R 980 578	R -	R 1 097 214	R 3 534 143	R -	R 12 191 264	R 19 037 379	R -
Other	R -	R 111 129	R -	R -	R 101 026	R -	R -	R -	R -	R -	R 1 010 264	R -
	R 21 227 783	R 25 137 388	R 903 750	R 23 058 646	R 27 839 271	R 4 477 446	R 31 433 620	R 34 174 925	R 4 829 981	R 356 083 894	R 358 327 305	R 50 010 427

### Monthly Cashflow for the 2021/2022 financial year

Function [R]	April			May			June			TOTAL		
	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
Executive and council	R 1 450 733	R 2 180 451	R -	R 1 807 943	R 2 289 220	R -	R 3 618 513	R 4 942 525	R -	R 41 029 409	R 32 129 835	R 60 100
Finance and administration	R 7 297 392	R 4 482 896	R 50 000	R 7 148 162	R 4 733 132	R 50 000	R 6 758 652	R 6 863 315	R 50 000	R 67 747 803	R 60 682 315	R 1 663 900
Internal audit	R -	R 155 437	R -	R -	R 161 317	R -	R -	R 210 628	R -	R -	R 1 979 359	R -
Community and social services	R 255 503	R 613 632	R -	R 304 144	R 664 893	R -	R 427 101	R 1 030 395	R 883 000	R 6 860 744	R 8 351 158	R 1 004 600
Sport and recreation	R 159 986	R 948 599	R -	R 155 106	R 973 302	R 130 435	R 163 725	R 1 418 156	R 130 435	R 1 223 697	R 12 382 369	R 510 870
Public safety	R 3 660 331	R 3 126 265	R -	R 4 028 305	R 3 135 511	R -	R 4 525 050	R 6 183 921	R -	R 45 227 238	R 39 392 070	R 440 000
Housing	R 2 763 000	R 502 630	R 3 000 000	R 2 634 000	R 806 408	R 3 000 000	R 3 006 000	R 1 365 174	R 3 000 000	R 14 100 000	R 7 545 874	R 9 000 000
Health	R -	R 1 980	R -	R -	R 1 980	R -	R -	R 5 197	R -	R -	R 24 748	R -
Planning and development	R 108 582	R 443 542	R -	R 108 582	R 480 611	R -	R 108 582	R 693 413	R -	R 1 206 471	R 5 882 234	R 40 000
Road transport	R 2 279	R 1 221 396	R 42 667	R 2 779	R 1 402 280	R 17 667	R 3 779	R 2 803 624	R 17 667	R 58 651	R 18 032 224	R 8 807 981
Environmental protection	R -	R -	R -	R -	R -	R -	R -	R -	R -	R -	R -	R -
Energy sources	R 11 989 121	R 7 212 200	R 1 697 406	R 11 846 698	R 7 216 974	R 345 667	R 13 179 726	R 18 444 808	R 345 667	R 116 851 643	R 102 516 803	R 9 487 435
Water management	R 4 222 328	R 2 242 995	R 1 600 000	R 4 261 564	R 2 301 882	R 1 500 000	R 4 357 431	R 5 173 573	R 2 010 435	R 31 854 921	R 30 144 517	R 18 062 541
Waste water management	R 1 595 885	R 1 253 122	R 136 667	R 1 595 885	R 1 368 871	R 136 667	R 1 595 885	R 2 819 616	R 136 667	R 17 732 053	R 19 216 156	R 933 000
Waste management	R 1 097 214	R 1 024 851	R -	R 1 097 214	R 1 434 247	R -	R 1 097 214	R 4 133 948	R -	R 12 191 264	R 19 037 379	R -
Other	R -	R 70 718	R -	R -	R 60 616	R -	R -	R 80 821	R -	R -	R 1 010 264	R -
	R 34 602 354	R 25 480 714	R 6 526 739	R 34 990 382	R 27 031 244	R 5 180 435	R 38 841 657	R 56 169 116	R 6 573 870	R 356 083 894	R 358 327 305	R 50 010 427

## Revenue by Source for the 2021/2022 financial year

Line Item (200 chars)	July	August	September	October	November	December	January	February	March	April	May	June	TOTAL
<i>200 characters</i>	<i>Number</i>	<i>Number</i>	<i>Number</i>	<i>Number</i>	<i>Number</i>	<i>Number</i>	<i>Number</i>	<i>Number</i>	<i>Number</i>	<i>Number</i>	<i>Number</i>	<i>Number</i>	
Property rates	R 6 340 372	R 3 623 070	R 3 623 070	R 3 623 070	R 3 623 070	R 3 623 070	R 3 623 070	R 3 623 070	R 3 623 070	R 3 623 070	R 3 623 070	R 2 717 302	R 45 288 371
Service charges - electricity revenue	R 10 783 736	R 9 705 362	R 9 705 362	R 8 626 989	R 7 548 615	R 7 548 615	R 7 548 615	R 7 548 615	R 8 626 989	R 9 705 362	R 9 705 362	R 10 783 736	R 107 837 361
Service charges - water revenue	R 1 480 001	R 1 691 429	R 1 902 858	R 1 691 429	R 1 691 429	R 2 114 287	R 2 114 287	R 2 114 287	R 1 691 429	R 1 480 001	R 1 691 429	R 1 480 001	R 21 142 865
Service charges - sanitation revenue	R 1 413 347	R 1 413 347	R 1 413 347	R 1 413 347	R 1 413 347	R 1 413 347	R 1 413 347	R 1 413 347	R 1 590 016	R 1 590 016	R 1 590 016	R 1 590 016	R 17 666 839
Service charges - refuse revenue	R 975 301	R 975 301	R 975 301	R 975 301	R 975 301	R 975 301	R 975 301	R 975 301	R 1 097 214	R 1 097 214	R 1 097 214	R 1 097 214	R 12 191 264
Service charges - other	R -	R -	R -	R -	R -	R -	R -	R -	R -	R -	R -	R -	R -
Rental of facilities and equipment	R 52 930	R 52 930	R 52 930	R 59 546	R 59 546	R 46 314	R 46 314	R 52 930	R 66 163	R 66 163	R 52 930	R 52 930	R 661 625
Interest earned - external investments	R 164 869	R 370 954	R 370 954	R 370 954	R 370 954	R 370 954	R 329 737	R 370 954	R 329 737	R 329 737	R 329 737	R 412 171	R 4 121 714
Interest earned - outstanding debtors	R 118 584	R 118 584	R 118 584	R 133 407	R 133 407	R 133 407	R 118 584	R 118 584	R 118 584	R 118 584	R 118 584	R 133 407	R 1 482 302
Dividends received	R -	R -	R -	R -	R -	R -	R -	R -	R -	R -	R -	R -	R -
Fines, penalties and forfeits	R 3 288 033	R 3 288 033	R 3 699 037	R 3 288 033	R 3 699 037	R 2 877 029	R 2 877 029	R 3 288 033	R 3 699 037	R 3 288 033	R 3 699 037	R 4 110 042	R 41 100 415
Licences and permits	R 108 596	R 108 596	R 95 021	R 122 170	R 149 319	R 67 872	R 122 170	R 122 170	R 122 170	R 122 170	R 108 596	R 108 596	R 1 357 447
Agency services	R -	R 409 395	R 204 698	R 292 425	R 204 698	R 146 213	R 350 910	R 263 183	R 233 940	R 263 183	R 233 940	R 321 668	R 2 924 250
Transfers and subsidies - Operational	R 14 339 565	R 1 103 043	R 2 206 087	R 3 309 130	R 3 309 130	R 12 685 000	R 1 103 043	R 1 103 043	R 8 824 348	R 1 654 565	R 2 206 087	R 3 309 130	R 55 152 174
Other revenue	R 596 292	R 596 292	R 596 292	R 596 292	R 596 292	R 596 292	R 596 292	R 596 292	R 670 829	R 670 829	R 670 829	R 670 829	R 7 453 652
Gains on disposal of PPE	R -	R -	R -	R -	R -	R -	R -	R -	R -	R -	R -	R 1 096 250	R 1 096 250
Transfers and subsidies - Capital	R -	R -	R 1 459 753	R -	R 1 459 753	R -	R -	R 1 459 753	R 729 877	R 10 583 210	R 9 853 333	R 10 948 148	R 36 493 826
	R -	R -	R -	R -	R -	R -	R -	R -	R -	R -	R -	R -	
<b>TOTAL</b>	<b>R 39 661 626</b>	<b>R 23 456 338</b>	<b>R 26 423 295</b>	<b>R 24 502 095</b>	<b>R 25 233 900</b>	<b>R 32 597 701</b>	<b>R 21 218 700</b>	<b>R 23 049 563</b>	<b>R 31 423 401</b>	<b>R 34 592 135</b>	<b>R 34 980 164</b>	<b>R 38 831 438</b>	<b>R 355 970 355</b>