

ANNEXURES

ORDINARY COUNCIL **MEETING** **(PART 3)**

27 FEBRUARY 2024

Experience and Skills Summary:

Management Experience (Private & Public Sector):	20+ years
Project Management Experience:	20+ years
Technical Experience (professionally):	20+ years
Team Management Experience:	15+ years
Governance & Audit Experience (Municipal):	10+ years
Governance & Audit Experience (Private):	15+ years
Risk Management Experience:	10+ years
Legal Experience	9+ years
Service Delivery Experience	20+ years
Financial Management Experience	20+ years

Personal Details:

Address:	[REDACTED]
Email:	[REDACTED]
Mobile:	[REDACTED]
Date of Birth:	[REDACTED]
Identity:	[REDACTED]
Ethnicity:	Coloured
Marital Status:	Divorced
Vehicle Licence:	Code 8

Interests:

- ❖ Legal/Law
- ❖ Developments in legal sector, especially ICT, Environmental, Municipal and Family law
- ❖ Governance and researching governance processes
- ❖ Networking with contacts
- ❖ Reading (non-fiction)
- ❖ Following Technology trends
- ❖ Gym and exercise
- ❖ Computer Programming (hobby)
- ❖ Professional Photography (hobby)
- ❖ Social Media trends and engagements

Experience:

January 2020 – Present

Nino Lee Hendricks and Associates (Pty)Ltd

Positions: (1) Chief Executive Officer (CEO), (2) Managing Director & Legal Advisor

Duties:

- On the strategic level:
 - Leads and provide strategic guidance in terms of the company's future.
 - Managing and maintaining sound business relationships with company partners
 - Represent the company publicly where so required
- On an operational level:
 - Function as a Chairperson in disciplinary hearings.
 - Represent employers in disciplinary hearings.
 - Represent employees in disciplinary hearings.
 - Function as Mediator in civil disputes
 - Provide or assist the general public with selected legal services, such as Wills, Divorce negotiations, Parenting plans, etc.
 - Provide opinions to public and private sector on various legal matters.
 - Advise public and private sector on governance and risk matters.

May 2007 – December 2019 (12 years)

Theewaterskloof Municipality, Caledon

Positions: (1) Administrative Officer: ICT, (2) Manager: ICT, (3) acting as Director on numerous occasions.

I was initially appointed as the Administrative Officer: ICT and afterwards as the Manager: ICT.

Duties:

- Direct and manage computing and information technology strategic plans, policies, programs, and schedules for the municipality, computer services, network communications, and management information services to accomplish municipal goals and objectives.
- Direct the information and data integrity of the organisation and its business units.
- Develop strategic plans and implement the objectives of the ICT needs of the municipality to ensure the computer capabilities are responsive to the needs of the municipality's growth and objectives.
- Develop and establish operating policies and approaches for to ensure good governance and compliance with international best practices.
- Evaluate overall operations of computing and ICT functions and recommend enhancements.
- Advise senior management, and where required the Council, on strategic systems conversions and integrations in support of municipal goals and objectives.
- Prepare enterprise objectives and budgets to facilitate the orderly and efficient capture, storage, processing, and dissemination of information.

- Interact with line-managers on internal and external operations that are impacted by the capture, storage, processing and dissemination of information.
- Manage service provider contracts.
- Ensure the security of the information systems, communication lines, and equipment.
- Manage and oversee the development, design, and implementation of new applications and changes to existing computer systems and software packages.
- Responsible for the development and review of all back-up and disaster recovery policies, procedures and plans.
- Responsible for the development and review of policies, strategies, procedures and plans.
- Identify emerging information technologies to be assimilated, integrated, and introduced within the municipality and present to the ICT Steering Committee.
- Assess new technologies to determine potential value.
- Oversee ongoing improvements and the feasibility of system enhancements.
- Establish a municipal ICT infrastructure that supports divisions, departments and sites.
- Establish, implement and maintain short- and long-term goals, objectives, and key performance indicators.
- Manage departmental SDBIP (Performance), Annual Reports and IDP.
- Manage and maintain a budget and procuring goods and services against the budget for the entire municipality.
- Manage municipal assets.
- Serve on applicable committees.
- Represent the municipality at District and Provincial committees.
- Engaging with senior management for strategy planning & business reviews.
- Manage and evaluate departmental staff.
- Additional (non-listed) functions:
 - Represent the municipality as prosecutor.
 - Function as a Chairperson in hearings.
 - Assist various department in the preparation of tenders to align with MFMA.
 - Provide opinions to the Director: Corporate Services, the Deputy-director: Corporate Services and the legal department on various internal legal matters.
 - Performed mediations in disputes between the municipality and public.

2002 – May 2007 (5 years)

Benliekor (MWEB & MULTICHOICE agency)

Positions: (1) Technician, (2) Technical Manager, (3) Sales Manager

Duties:

- Client care consultant to various retail and government clients - Managing ICT Infrastructure of clients, which included connectivity and communications.
- Oversee the administration and maintenance of ICT infrastructure.
- Oversee the administration of client LAN / WAN.
- Manage and implement the company's ICT procurement and budget.
- Manage and mentor the technical support team.
- To evaluate client needs and system functionality.
- To ensure that all the facilities meet the needs of the clients with appropriate advice & support.
- Introducing and installing new system upgrades and security backups for client's hardware and software systems.
- To ensure the smooth running of client systems, including anti-virus software, print services and e-mail provision.
- To ensure client adherence to software licensing.
- To manage crisis situations, this may involve complex technical hardware or software problems.
- To oversee troubleshooting, system backups, archiving, and disaster recovery and provide expert support whenever necessary.
- Oversee all technical workshop activities.
- Build and maintain vendor relationships and manage the purchase of hardware and software products.
- Manage the purchasing of all software, hardware and other ICT supplies.
- To ensure that company assets are well maintained.
- Updating and upgrading with the latest Technologies.

Reason for leaving: Better opportunity

May 1998 – May 2002 (4 years)

During this period I worked as an independent consultant/entrepreneur on various projects and for various companies

Duties:

- Duties were similar to those above, whilst employed by Benliekor. Some of the companies serviced includes:
 - Mechatronics
 - Computer Crazy
 - Computronics
 - South African Maltsters (Division of S.A Breweries)
 - PC Electronics
 - Theewaterskloof Municipality
 - Western Cape Education Department (various primary and secondary schools in the Overberg)
 - Lewis stores (various branches)
 - SNAP Electronics

Reason for leaving: Initially accepted position at Warner Brothers Films in the Netherlands

References:

1. Mrs Z Nel-Gagiano
TWK Municipality: Deputy-director | Legal Practitioner (Attorney)
Contact: 028-2143300
 2. Adv. Joseph Isaacs
Legal Practitioner (Advocate) | TWK Municipality: Previous Director Corporate Services
Contact: 076-7533646
 3. Adv. Nicole Harris
Legal Practitioner (Advocate) | The Labour Law Company
Contact: 079-3781275
 4. Ms K Carlse
Legal Practitioner (Attorney) | TWK Municipality: Legal Advisor
Contact: 074-7337077
 5. Mr Jean-Pierre Rossouw
Swellendam Municipality: Chief Audit Executive
Contact: 028-5148500
-

Personal and Other Attributes

The attributes to follow does not emanate from mere book knowledge alone, but was honed through years of experience and mentorships:

- Sound business acumen, strategic planning, implementation of effective business processes and procedures, relationship building, networking ability, change management and analyses.
- Leadership and conceptualisation – putting systems in place and providing leadership (transformational or transactional) towards achieving goals.
- Key focus on good governance and best practice principles.
- Sound public speaking ability, excellent one-on-one people skills.
- Excellent negotiating skills.
- Ethical – transparent, morally astute, loyal, accessible, accountable & responsive to people's needs.
- Opinionated, but open –minded to the opinions of others.
- Effective, decisive & visionary – vibrant, hardworking, attain decisions on logical reasoning and analysis.
- Multilingual.
- Team builder: exceptional interpersonal and planning skills.
- Persistent & visionary – planned goals and objectives must be achieved.
- Developmental and Visionary leadership – conceptualizing the desired end state and inspire others to buy into the vision.
- Economic value add driven – value proposition is creating shareholder value and stakeholder inclusion in decision-making.
- Cost conscious – exercising fiduciary duty with diligence and implement austerity measures .
- Passionate about ICT and Law – passion for work and taking risks in pursuit of service excellence, financial viability and economic sustainability.
- Customer orientated- starting out my career in the service industry, I think from the perspective of the customer and put customer first.
- Quality driven.
- As an ICT and Legal professional I have a culture of lifelong learning- use every opportunity to grow through university of life and non-structured learning. Dedication and learning comes from the inside not from books only .
- Sales support experience in complex technical environments.
- Ability to prepare and present executive-level presentations
- In-depth experience of application development, support, technical services
- Experience with issues, constraints and problems typically found in a support or development team
- Understand and experienced in issues such as ICT productivity, performance management, service level management, quality metrics, Application, help desk.

Consultative Skills

- Strong listening skills
- Strong facilitation and consensus building skills
- Ability to establish and maintain an environment of change and improvement
- Ability to build and maintain support and buy-in at all levels
- Synthesize disparate pieces of information and make expert-level recommendations

Leadership Skills

- Ability to create strategic plans to achieve specific results
- Take ownership for achieving objectives
- Motivator and strategist
- Know how and when to get into details to solve issues: Situational Leader
- Direct others to achieve objectives
- Problem solver
- Able to achieve results while strengthening capabilities of the team
- Provide Leadership/Oversight to other project managers to ensure quality delivery
- Can create delivery strategies to ensure quality delivery of multiple projects

Personal and Inter-personal Skills

- Ability to see the big picture and communicate its value
 - Ability to build trust and show empathy with developers and IT staff
 - Communicate effectively with IT management (line and exec)
 - Demonstrate confidence in outcome of project
 - Process focused
-

Education:

COURSES	YEAR	INSTITUTE
HIGHEST QUALIFICATION		
Bachelors of Laws (LLB) degree	2014 – 2018	University of South Africa
OTHER QUALIFICATIONS		
Emotional Intelligence	2019	Business Development Centre of Excellence
Commercial (International) and Workplace Mediation	2015	University of Cape Town
Disciplinary Hearings: Initiating & Chairing	2013	SALGA
ICT – PHP and MySQL Programming	2012	IT Academy
Advanced Project Management	2011	Vantage
Municipal Minimum Competency (MMC)	2011	Deloitte (<i>obo</i> LGSETA)
Expenditure Management	2010	Business Development Centre of Excellence
Presentation Skills Course	2009	HR Outsource Streams (Pty)Ltd
Risk Management	2009	DBSA Vulindlela Academy
Project Management	2008	Southern Business School
Principles of Management	2008	Fumana
Business Writing Skills Course: Report writing, Proposal writing and Correspondence	2008	Stellenbosch University
BSC Computer Science	1997 – <i>incomplete</i>	University of the Western Cape
Senior Certificate (Matric/Grade 12)	1996	Overberg High School

Projects and Initiatives:

Some projects and initiatives that can be highlighted

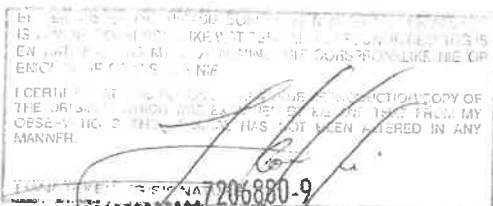
- ❖ Establishment of a Municipal District ICT Forum and creation of Terms of Reference.
- ❖ Establishment of a District Shared-services model and projects.
- ❖ Consultative role: Various SMME development initiatives.
- ❖ Consultative role: Provincial Government & SALGA
- ❖ Project Manager role: Domain and Email System migration to standardised platform.
- ❖ Project Manager role: Implementation of company-wide deployment of Wireless and VOIP technology.
- ❖ Project Manager and Technical role: Implementation of Public Communications technologies.
- ❖ ICT Management role: Implementation of centralised surveillance security system.
- ❖ ICT Management role: Community safety project.
- ❖ ICT Management role: Oversee DBSA Student-2-Government programme
- ❖ Project Management role: Various projects under the HAN (University of the Netherlands)
- ❖ Technical role: Deployment of various schools and college networks.
- ❖ Project Management role: Implementation of a company-wide ICT Security strategy
- ❖ Project Management role: Implementation and management of ICT infrastructure for mSCOA systems
- ❖ Project Management and Technical role: Physical relocation of main municipal data centre
- ❖ ICT Management role: Project Paperless
- ❖ ICT Management role: Centralised Time and Attendance system
- ❖ ICT Management role: Deployment of an ICT Auditing system
- ❖ Technical role: Deployment and implementation of accounting system of national retailer.
- ❖ Technical role: Deployment and implementation of a Municipal ICT Helpdesk
- ❖ Technical role: Deployment and implementation of a Customer Care and Customer Relations Management (CRM) system.

Declaration:

I, Nino Lee Hendricks, the undersigned hereby declare that the information contained within this document or any information which is intended to form part of this document, is to my knowledge truthful and correct.



(Nino Hendricks)



LI KORTJE CST



UNISA

UNIVERSITY OF SOUTH AFRICA



We certify that

NINO LEE HENDRICKS

*having complied with the requirements of the Higher Education Act
and the Institutional Statute, was admitted to the degree of*

BACHELOR OF LAWS

*at a congregation of the University
on 19 October 2018*

Vice Chancellor

University Registrar



Executive Dean

19868055653715C01681





IN THE HIGH COURT OF SOUTH AFRICA
(WESTERN CAPE DIVISION, CAPE TOWN)

CASE NO: 9905/2019

IN THE HIGH COURT OF SOUTH AFRICA
(WESTERN CAPE DIVISION, CAPE TOWN)

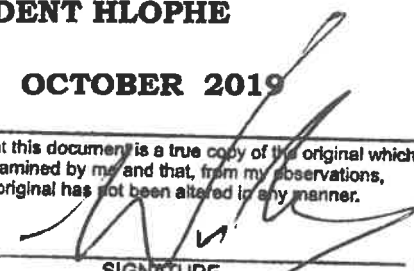
BEFORE THE HONOURABLE MR JUSTICE PRESIDENT HLOPHE

At CAPE TOWN: FRIDAY this 11th day of OCTOBER 2019

IT APPEARING THAT

NINO LEE HENDRICKS

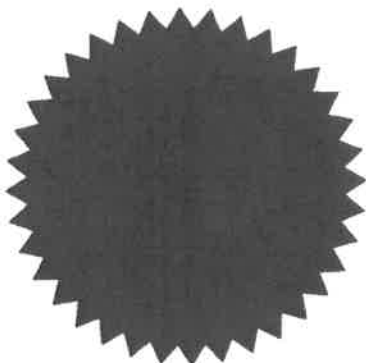
J.D. NO. 790817/516108/19

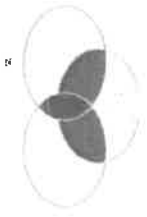
I certify that this document is a true copy of the original which was examined by me and that, from my observations, the original has not been altered in any manner.	
	
SIGNATURE	
Commissioner of Oaths - William van der Westhuizen	
Designation: Attorney at Law : 89971	
Date:	15/01/2020
11 Gladstone Street, Durbanville, Western Cape	

is duly qualified in terms of the Legal Practice Act, 2014 (Act 28 of 2014), to be admitted and authorised to practice and to be enrolled as a Legal Practitioner (**Advocate**) of the High Court of South Africa, it is hereby ordered that his name be Enrolled as such by the proper officer.

BY ORDER OF THE COURT

.....
COURT REGISTRAR





SALGA

South African Local Government Association

**DISCIPLINARY CODE LOCAL
AUTHORITIES**

*This certificate is awarded
to*

Nino Hendricks

*For completing a two day Training Course on
Chairpersons and Prosecutors
in Disciplinary Inquiries
held at*

Theewaterskloof Municipality

M. von Wielligh

**PRESENTER
M von Wielligh**

23/04/2013

DATE

262

COURSE MASTERY CERTIFICATE

IT Academy

a division of IT SA Computer Services & Solutions (Pty) Ltd.

hereby certifies that

Nino Hendricks

has successfully completed the course in

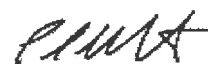
PHP and MySQL

Consisting of:

Programming with PHP
Developing Web Applications
User Registration Example
SQL and MySQL
Content Management Example
Creating Dynamic Web Sites
Web Application Security
Cookies and Sessions

Extended Topics
I PHP Basics
IE-Commerce Example
Using PHP with MySQL
Advanced SQL and MySQL
Installing Required Software
Error Handling and Debugging

1st May 2012



Director - IT Academy

Accredited Member:

mict seta
Committed to skills development in the Media, Advertising and ICT sector
ACC2011/01/684

CompTIA

263





Certificate for a
Skills Programme for
Advanced Project Management at NQF Level 5

This is to certify that

Hendricks Nino Lee

**Has been assessed as competent in
Advanced Project Management covering the Unit Standard.**

US 242914: Apply the principles and theories of public sector Project Management

A stylized, handwritten signature in black ink, likely belonging to the service provider.

SIGNATURE OF SERVICE PROVIDER

With a total of 12 credits

22 March 2011

DATE OF ISSUE

Accreditation Number: 14 - 522 - 102009

Business Development Centre of Excellence

Bevoegdheidsertifikaat Certificate of Competence

*Hiermee word gesertifiseer dat
It is hereby certified that
Nino Lee Hendricks*

06915161089

*was geassesseer en is bevoeg gevind in die eenheidsstandaard
has been assessed and found competent in the unit standard*

Manage expenditure against a budget

*Eenheidsstandaarde ID
Unit Standards ID
US 242810*

*Krediete
Credits
6*

*NQF vlak
NQF Level
4*

*Datum / Date
23 July 2010*

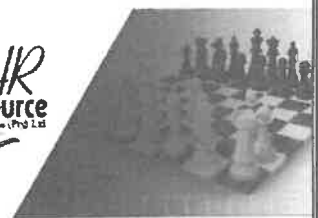
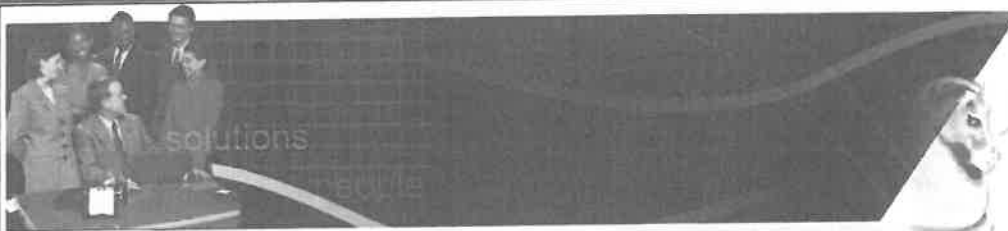
*Sertifikaat No
Certificate No
5439*

J. Fowler

Signature



*SETQAA Akkreditasie /
Accreditation No: 0691*



Preferred people solutions specialists

Certificate

This is to certify that

Nino Hendricks

ID NO

90817 5161 089

Has successfully completed the

Presentation Skills Course

02-03 December 2009

Ashton Bossr
Managing Director
HR Outsourcing Streams (Pty) Ltd

This is to certify that

Nino Hendricks

has attended

RISK MANAGEMENT TRAINING

26 – 29 May 2009

Presented by DBSA Vulindlela Academy



**Mr Thami Dlalisa
Manager
DBSA Vulindlela Academy**

"Practical Knowledge Solutions for Development"



UNIVERSITEIT • STELLENBOSCH • UNIVERSITY
jou kennisvennoot • your knowledge partner

Hiermee word verklaar dat
This is to certify that

N Hendricks

Theewaterskloof Municipality

has been awarded a Certificate of Competence (004/2008)
(NQF-LEVEL 5)

for attending a workshop on

Report Writing
Proposal Writing
Correspondence

17-20 June 2008

Direkteur/Director

Hoof van Eenheid/Head of Unit



TAALSENTRUM
LANGUAGE CENTRE
IZIKO LEELWIMI



FUMANA

People Development



CERTIFICATE

This is to certify that the following course has been
successfully completed

PRINCIPLES OF MANAGEMENT

INTRODUCTION TO MANAGEMENT FUNCTIONS AND
RESPONSIBILITIES
EFFICIENT COMMUNICATION
WORKPLACE RELATIONS
PLANNING AND ORGANISING OF WORK
CONTROL AND SETTING OF WORKSTANDARDS
INDUCTION OF NEWCOMERS
TRAINING AND WORKPLACE INSTRUCTION
MOTIVATION IN THE WORKPLACE
MANAGEMENT AND LEADERSHIP
DELEGATION OF AUTHORITY
PERFORMANCE EVALUATION
DISCIPLINARY ACTION
HANDLING OF GRIEVANCES

NQF Level IV SAQA ID 14667
(10 credits)

Duration : 40 Hours

Date completed : 31 July 2008

Facilitator : Christo Els

N HENDRICKS
7908175161089

MANAGING MEMBER

P.O. Box 131349, Northmead, Benoni, 1511

CK 96/6 0889/ 23

269 **MEMBERS: J.A. Coetzee & D.C. Coetzee**



Southern Business School

This serves to certify that

Nino Lee Hendricks

ID Number: 790817 5161 089

Has successfully completed a course in

Project Management

(NQF level 5 – 20 credits)

Obtained

25 August 2008

Principal :
Southern Business School



Head : CMD

SBS is registered with the Department of Education as a private higher education institution under the Higher Education Act, 1997. Registration Certificate Number: 2002/HE07/015.

Suid-Afrikaanse
Sertifiseringsraad



South African
Certification Council

SENIOR SERTIFIKAAT SENIOR CERTIFICATE

Toegeken aan/Awarded to

NINO LEE HENDRICKS

Geboortedatum

1979-08-17

Date of Birth

Vakke geslaag/Subjects passed

Afrikaans : Eerste Taal / First Language
Engels : Tweede Taal / English : Second Language
Aardrykskunde / Geography
Biologie / Biology
Natuur- en Skeikunde / Physical Science
Wiskunde / Mathematics
Groottotaal / Aggregate

HG	D	50%-59%
HG	B	70%-79%
HG	D	50%-59%
HG	B	70%-79%
SG	E	40%-49%
SG	C	60%-69%
	M	1200-1439

ENDOSSEMENT

Hierdie kandidaat voldoen aan die minimum
statutêre matrikulasie vereistes vir toelating
tot baccalaureusgraadstudie aan 'n universiteit
in die Republiek van Suid-Afrika.

ENDORSEMENT

This candidate has complied with the minimum
statutory matriculation requirements for
admission to bachelor's degree study at a
university in the Republic of South Africa.

Met ingang van

DESEMBER/DECEMBER 1996

With effect from

Uitvoerende Beampte

J. Balitz

Executive Officer

Hierdie sertifikaat word uitgereik sonder verandering of uitwissing van enige aard.

This certificate is issued without alteration or erasure of any kind.



970 7002 6504 V

8755223

WOON-EN FUSADRES

GEREGISTREERDE WOON- EN

in het, of indien besonderhede van u
van adresverandering, ons verander het
document is, gebruik word en die
in te gepaen word by of gepos word
van die DEPARTEMENT VAN

RESIDENTIAL AND POSTAL ADDRESS

REGISTERED RESIDENTIAL AND

of address, or if particulars of your
street and or street number, etc., have
CHANGE OF ADDRESS form. The
any document must be used to report
in it or posted to the nearest
DEPARTMENT OF HOME AFFAIRS.

I.D.No.



S.A.BURGER/S.A.CITIZEN

VAN/SURNAME

HENDRICKS

VOORNAAM/FORENAMES

NINO LEE

GEBOORTEDISTRIK OF-LAND/
DISTRICT OR COUNTRY OF BIRTH

SOUTH AFRICA

GEBOORTEDATUM/
DATE OF BIRTH

1979-08-17

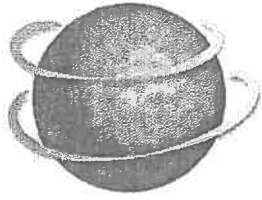
DATUM UITGEREIK
DATE ISSUED

1996-09-09

UITGEREIK OP GESAG VAN DIE
DIREKTEUR GENERAAL
BINNELANDSE SAKE

ISSUED BY AUTHORITY OF THE
DIRECTOR GENERAL
HOME AFFAIRS





JOSEPH ISAACS

B.luris – LLB

Advocate of the High Court

41 Omega Street, Highstead, Brackenfell, 7560

Contact Number: 07 67 53 36 46

Email: isaacsj62@gmail.com

1 August 2018

To Whom It May Concern:

I was the Director: Corporate Services at Theewaterskloof Municipality from 2006 to 2016 and ICT operations was part of my management portfolio.

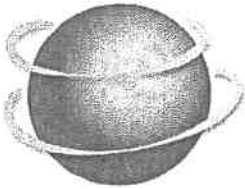
In 2007 I recruited Nino Hendricks to oversee the then municipal ICT operations and to institute a fully functional ICT division. He quickly established a rapport with the senior Management in the municipality and also amongst his colleagues.

Between May 2007 and April 2008, Nino instituted an ICT division and was also formally appointed as the Manager: ICT as part of the municipal employee grading process.

As the Manager: ICT he was, amongst others, in the main responsible for:

1. Providing the Management Team and Council with strategic leadership in terms of ICT.
2. Ensuring ICT compliance with best practices and Auditor General Compliance.
3. Creating and implementing ICT policies.
4. Contribute to the directorate's performance standards.
5. Preparing and managing the ICT budget.
6. Managing ICT risks.
7. Managing ICT personnel.
8. Managing ICT Service Providers and contracts.

Nino Hendricks is a multi-dimensional individual, whom I consider as someone with a great understanding of, not only the ICT industry, but business principles in general. This can be seen in the multiple roles that he portrays, which included being entrusted as the acting Director: Corporate Service on numerous occasions in my absence. Furthermore, he was renowned in the municipality as being a ruthless prosecutor, yet at the same time had the ability to be respected for his fairness as a disciplinary hearing Chairperson.



JOSEPH ISAACS

B.Juris – LLB

Advocate of the High Court

41 Omega Street, Highstead, Brackenfell, 7560

Contact Number: 07 67 53 36 46

Email: isaacsj62@gmail.com

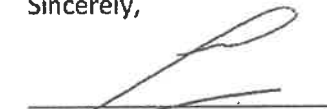
Nino also studied law and is one of only a handful of people in the country that is a legal professional with over 20 years' experience in ICT, thereby successfully bridging the gap between ICT and Law which is a relatively new field in South Africa. This combination of ICT and Law gives an organisation access to an individual who is able to and understands the technical requirements of ICT, as well as the governance and legal requirements.

His natural people skills and unique leadership style earned Nino, not only my respect, but the respect of his colleagues in the Corporate Services department and throughout the entire municipality. Nino is a team player, yet at the same time he excels in his individual performance. He has high ethical standards and is not afraid to stand up for justice.

Any company that employees Nino can be assured that he is the best candidate for the position.

With this letter of recommendation, I am confident to endorse Nino Hendricks for the position he might be applying for.

Sincerely,



Advocate J. Isaacs

Datum: 14 Augustus 2018

GETUIGSKRIF

AAN WIE DIT MAG AANGAAN

I/S MNR N HENDRICKS

Dit is aangenaam vir ondergetekende om as volg te getuig oor:

NINO HENDRICKS

Mnr Hendricks is goed bekend aan my sedert 2014. Mnr Hendricks is aangestel as Bestuurder ICT en rapporteer direk aan my in die Departement Korporatiewe Dienste.

Mnr Hendricks verstaan die dimensies en uitdagings van Plaaslike Regering baie goed en het voldoende ervaring in hierdie gebied. Hy beskik ook oor 'n breë kennis van die ICT veld in plaaslike regering, maar het ook goeie kennis van die privaat praktyk. Sy kennis in die veld lê 'n belangrike basis in sy huidige posisie. Hy het ook in hierdie jaar sy LLB kwalifikasie voltooi en is ek van mening dat die nuwe vaardighede 'n fantastiese kombinasie is saam met sy huidige kwalifikasies en ervaring.

Hy beskik oor goeie leier eienskappe, hoë morele standaarde en die nodige bestuursvaardighede wat hom 'n goeie bestuurder te maak. Hy het homself bewys as 'n goeie span speler en handel instruksies en funksies vining en deeglik af. Hy gebruik eie inisiatief en lewer 'n goeie ondersteuningsrol, tenspyte van beperkte hulpbronne. Hy is in staat om onafhanklik te funksioneer, maar funksioneer ook goed in 'n groep opset.

Mnr Hendricks kom goed oor die weg met sy kollegas en is geliefd onder hulle. Hy het reeds bewys dat hy eerlik, betroubaar, hulpvaardig en 'n harder werker is, wat die ekstra myl sal stap. Hy beskik oor die nodige potensiaal om 'n sukses in sy veld en ook in Plaaslike Regering te maak.

Ek kan Mnr Hendricks aanbeveel in enige pos waarvoor hy kwalifiseer en is oortuig dat hy 'n groot sukses sal maak in enige geleentheid wat hy aangryp.

Die uwe



Zanne Nel- Gagiano

Adjunk Direkteur: Korporatiewe Dienste

CURRICULUM VITAE

Name: Peter Silbernagl

Profession: Professional Engineer and Project Manager

Date of Birth: [REDACTED]

Years experience: 40 years in private sector (1975 – 2014)
5 years in public sector (2014 – 2019)

Nationality: South African

Professional Registration: Pr Eng - Engineering Council of SA

Membership of Professional Societies: FSAICE - Fellow of South African Institution of Civil Engineering
MIMESA - Member of Institution of Municipal Engineering of Southern Africa

Key Experience

Public sector:

Experience in provincial government at senior level
Chairperson of Tender Evaluation Panel for Western Cape Department of Human Settlements
Specialist Advisor to Chief Director: Human Settlements Implementation
Technical specialist on disputes and contractual matters
Internal advisor on technical issues wrt procurement, documentation and evaluation
Member of Audit and Performance Audit Committee of Swellendam Municipality (2021 – 2024)
Councillor of the Infanta Transitional Local Council (1989 – 1995).

Private sector:

Programme management and management of multi-disciplinary teams
Municipal infrastructure planning
Feasibility studies
Auditing of facilities wrt licence and permit conditions
Community-based projects
Sourcing of project funding
Strategic planning
Mentoring of candidate professionals.

Education:

BSc (Eng) with honours (University of Cape Town) (1972)
MBA (University of Cape Town) (1981)
GDE (University of Cape Town) (1981)

Some courses: (only a few shown)

Contract Law and Advanced Contract Law (SAICE, 2012)
General Conditions of Contract 2010 (SAICE, 2011)
Procurement of Consulting Engineering Services (CESA, 2010)
Water Law of South Africa (SAICE, 2006)

Employment Record:

Western Cape Department of Human Settlements: Specialist Advisor (part-time):	2019 - 2022
Western Cape Department of Human Settlements: Chief Engineer	2014 - 2018
PD Naidoo & Associates Consulting Engineers (Pty) Ltd: Technical Director	2005 - 2014
Liebenberg & Stander: Civil Engineer > Partner/Director	1975 - 2005
University of Cape Town: Junior lecturer (Dept of Civil Engineering)	1973 - 1975

Professional Experience in private sector (very reduced list, highlighting only some projects)***Municipal Capacity Building***

- 2007 to 2009 **Department of Water Affairs & Forestry: Western Cape: Key Performance Indicators (KPIs) for Water Services Authorities (WSAs): Masibambane Programme**
Investigating the application of the current set of KPIs, with regard to water and sanitation services, as included in the Performance Management Systems of the 30 WSAs in the Western Cape. Make recommendations to councils to adopt DWAF's set of KPIs and report annually. Develop a reporting system for WSAs to report their own performance to assist DWAF in monitoring the WSAs progress in implementing the KPIs. Project Director.
- 2007 to 2009 **Department of Water Affairs & Forestry: Masibambane Quality Assurance and Monitoring & Evaluation**
Quality assurance on all projects related to the Masibambane Programme. Assessments of interim progress reports and final reports, making recommendations to task team leaders and compiling summaries of final reports. Project Director.
- 2005 – 2006 **Department of Water Affairs & Forestry: Western Cape: Masibambane programme: Development of bylaws for water services authorities**
The terms of reference require the evaluation of existing bylaws on water services, credit control and debtor management for three municipalities in the Western Cape and comparing these bylaws with the guidelines published by DWAF on bylaws for water services (including sanitation services), credit control and debtor management. Project Director.

Housing

- 2000 – 2003 **City of Cape Town: Masiphakameni Community Education Project**
The Masiphakameni project was a community education and capacity building project aimed principally at the residents of the Integrated Serviced Land Project (iSLP) areas in the former Black Local Authority Areas of Cape Town. The project's aim was to change the behaviour patterns of residents through improved knowledge and attitudes towards municipal services. The project also sought to improve service delivery in the area through education and capacity building of local and front line officials and the improvement of communication channels between residents and officials. Project Manager.

Application to serve on the audit and performance
audit committee (APAG) for period of three years (x 3)

Swellendam Municipality Notice A1/2024



Santu Samuel Ngwevu (Mr)
BA HDE (UWC) BA HONS (POTCH)





PROFILE: Experienced Administration Clerk in Education, Personnel Administration, School Teacher, Proceedings and Committee Clerk at Provincial and National Legislature level. Strong background in all aspects of People Development and Management, organizational transformation. High level of interpersonal interaction with sound problem analysis capacity. Well developed communication, planning and organization skills, with strong aptitude to motivate individuals. Versatile, adaptable and energetic. Proficient in all three official languages of the Western Cape. Have working knowledge of Spatial Planning, Land Use Management and Legislation related thereto.

AREAS OF COMPETENCIES

- Human resources, with education in political and public management
- Institutional and Organisational transformation
- Motivation
- Research, writing minutes and reports
- Translation and proof-reading
- Parliamentary Proceedings and the process of making laws in South Africa
- Administrative processes in Local Government
- Disciplinary Hearing as Chairperson and Initiator
- Records and Archives Management
- Council and Committee Services

EDUCATION

- University of the Western Cape
B.A + HDE (post-graduate)
- University of the Northwest – Potchefstroom
B.A. Honours (Development and Management)
- University of Stellenbosch
Certificate in Development Local Government
- University of the Witwatersrand
Certificate Programme in Management Development – Municipal Finance (CPMD)

PERSONAL INFORMATION

- Name : Santu Samuel Ngwevu
- Date of Birth : [REDACTED]
- Citizenship : South African
- Marital Status : Married
- Languages : Xhosa, English & Afrikaans
- Interests : History, Politics, Current Affairs, Music, Reading, Youth Work and Studying to improve qualifications

WORK EXPERIENCE

- Cape Agulhas Municipality (1 March 2008 to 31 July 2017) Director: Corporate Services

Strategic Management of the following divisions:

- Administration
- Building Control
- Library Services
- Human Resources
- Protection Services
- Town Planning & Building Control
- ICT
- Communication & Client Services

- Central Karoo District Municipality (1 December 2002 to 28 February 2008) Senior Manager: Administration- Corporate Services

- Forward Planning
- Secretarial Services
- Land- Use Planning Services
- Institutional Capacity Building
- Management Of Departmental Budget
- Management Of Departmental IDP
- Record-Keeping And Archives
- Translation Of Official Documents/ Correspondence

- Free State Provincial Legislature (1 April 1997 – 19 May 1998)
Deputy Secretary Director: Procedural Services)

- Northern Cape Provincial Legislature (1 January 1996 - 31 March 1997)
(Head Deputy Director: Committees and Proceedings)

- Parliament of RSA (1 June 1994 – 31 December 1995)

MOST OUTSTANDING SEMINARS ATTENDED

- Institute of Municipal Financial Officers: August 2005 – Cape Town
- South African Local Government Association: June 2006 – Durban
- Governance Summer School: 24-28 March 2008 – Somerset West
- Institute of Local Government Management: 5 – 7 November 2008 – Nelspruit
- Conference on Local Government Law: 5 – 6 November 2014 – NMMU
- Provincial (Western Cape) Institute of Local Government Management: 27 July 2015 in George
- Institute of Municipal People Practitioners of South Africa: 32nd Annual IMPSA Conference, Emperors Palace, 24 to 26 October 2016
- Seminar on Multi-Generational Talent Management for a Future fit Local Government, Price Waterhouse Coopers, Mosselbay, 1 February 2017

POST-RETIREMENT ACTIVITIES

- Manager: Corporate & Community Services Prince Albert Municipality, July – September 2020
- Municipal Manager – Ubuntu Local Municipality Victoria West. January – September 2021

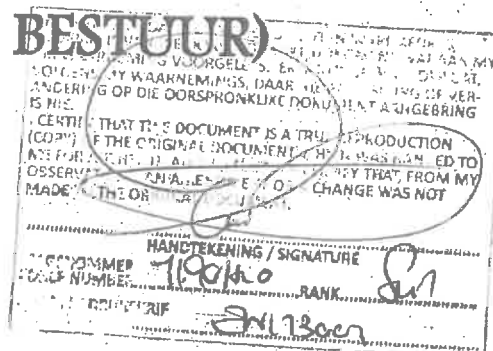


Potchefstroomse Universiteit vir Christelike Hoër Onderwys

HONNEURS BACCALAUREUS ARTIUM (ONTWIKKELING EN BESTUUR)



Toegeken aan



****SANTU SAMUEL NGWEVU ****

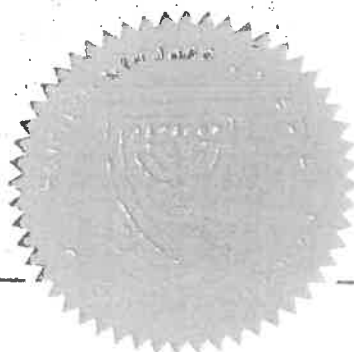
nadat aan al die vereistes daarvan
voldoen is

Toegeken deur die Noordwes-Universiteit ingevolge
Artikel 23(2H)(i) en (ii) van die Wet op Hoër Onderwys,
No. 101 van 1997, soos gewyslg.

12 Mei 2004

p.p.

Visekanselier en Rektor



p.p.

Registrateur



UNIVERSITEIT STELLENBOSCH UNIVERSITY

It is hereby certified that
Hiermee word gesertifiseer dat

SS NGWEVU

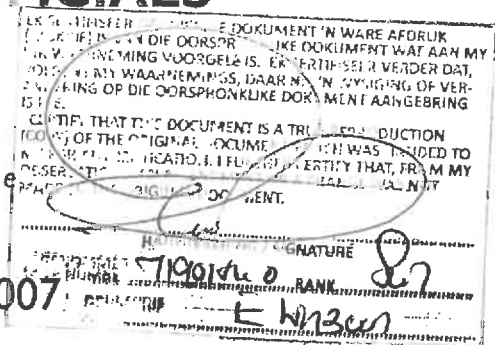
successfully completed this certificate programme
hierdie sertifikaatprogram suksesvol voltooi het

**SENIOR MANAGEMENT PROGRAMME
FOR MUNICIPAL OFFICIALS**



Duration of programme
Duur van program

02.10.2006 – 17.04.2007



RUSSEL BOTMAN

RECTOR
REKTOR

05.12.2007

DATE
DATUM

FRIK LANDMAN

CHIEF EXECUTIVE OFFICER
HOOF- UITVOERENDE BEAMPTTE

EQUIS
ACCREDITED



NATIONAL CERTIFICATE



This is to certify that
Santu Ngwevu

I.D. Number

50408565808

has achieved competence against the following SAQA Registered qualification

Certificate: Municipal Financial Management

SAQA registration number 48965

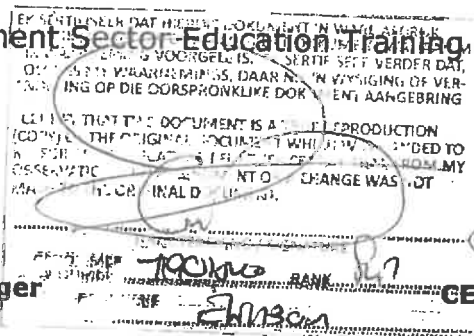
at

NQF Level 6

for

166 Credits

with the Local Government Sector Education Training Authority



ETQA Manager

GEO: LGSETA

2014/09/18

Date of Issue

Issued without alteration or erasure as an original copy



Certificate No.: 06979



476 Sreen Boulevard, Bedfordview 2007
P O Box 1984, Bedfordview 2008
Telephone (011) 456 8579, Facsimile (011) 456 4049
Email info@lgseta.co.za - Website www.lgseta.co.za

Statement of Result

Learner achievement

Learner registration number with the LGSeta **L-13070**
Learner Name **[REDACTED]**
National ID **[REDACTED]**
Alternate ID **[REDACTED]**

Unit Standard Achievement Status

<u>Unit Standard ID</u>	<u>Unit Standard Title</u>	<u>Credits</u>	<u>Status</u>	<u>LGSeta Endorsement number</u>	<u>Endorsement Date</u>
116348	Conduct stakeholder consultation around municipal finance programmes	8	ACHIEVED	US-116348-1619234	20140909
119352	Apply principles of information systems to public finance and administration	12	ACHIEVED	US-119352-794881	20140909
116351	Conduct auditing planning and implementation in a South African municipality	12	ACHIEVED	US-116351-795467	20130911
116339	Apply risk management in South African municipalities	10	ACHIEVED	US-116339-1618008	20140909
116363	Prepare and analyse municipal financial reports	12	ACHIEVED	US-116363-1618008	20140909
116364	Plan a municipal budgeting and reporting cycle	8	ACHIEVED	US-116364-1618011	20140909
116346	Apply techniques and South African statutes to cash and investment management in a municipal environment	10	ACHIEVED	US-116346-1618016	20140909
119341	Apply cost management information systems in the preparation of management reports	15	ACHIEVED	US-119341-1618623	20140909
119350	Apply accounting principles and procedures in the preparation of reports and decision making	15	ACHIEVED	US-119350-1618625	20140909
119351	Apply principles of computerised systems to manage data and reports relevant to the public sector administration	10	ACHIEVED	US-119351-1618626	20140909
119343	Apply operations research principles and tools in the management of project activities and resources	15	ACHIEVED	US-119343-1618631	20140909
116361	Interpret South African legislation and policy affecting municipal financial management	8	ACHIEVED	US-116361-1619230	20140909
116341	Conduct performance management to a South African municipal environment	12	ACHIEVED	US-116341-1619231	20140909

119331	Conduct working capital management activities in accordance with sound financial management policy	12	ACHIEVED	US-119331-794879	20140909
116360	Manage information technology resources in a municipal finance environment	8	ACHIEVED	US-116360-1619233	20140909
116344	Apply the Inter-governmental Fiscal Relations Act to municipal financial management	10	ACHIEVED	US-116344-1403226	20140707
116345	Apply the principles of budgeting within a municipality	15	ACHIEVED	US-116345-1619236	20140909
116362	Manage a municipality's assets and liabilities	11	ACHIEVED	US-116362-1619238	20140909
116358	Contribute to the strategic planning process in a South African municipality	15	ACHIEVED	US-116358-1619242	20140909
116353	Participate in the design and implementation of municipal supply chain management	12	ACHIEVED	US-116353-1619244	20140909
116340	Apply costing principles to municipal operational and service-based costing	11	ACHIEVED	US-116340-1619247	20140909
116342	Apply approaches to managing municipal income and expenditure within a multi-year framework	15	ACHIEVED	US-116342-1401472	20140707
119353	Plan and implement public-private partnerships for municipal service delivery	12	ACHIEVED	US-119353-1402086	20140909
120300	Analyse leadership and related theories in a work context	8	ACHIEVED	US-120300-1402090	20140707
119334	Discuss the selected legislative regulatory framework governing the public sector management and administration environment	12	ACHIEVED	US-119334-1402602	20140707
119348	Apply selected GRAP (Generally Recognised Accounting Practices) to periodic accounting reporting process	12	ACHIEVED	US-119348-1402607	20140707
120305	Analyse the role that emotional intelligence plays in leadership	8	ACHIEVED	US-120305-1402609	20140707
116343	Apply the principles of ethics in a municipal environment	10	ACHIEVED	US-116343-1403221	20140909
116347	Contribute to capital planning and financing	15	ACHIEVED	US-116347-1403223	20140909
116357	Design internal control and internal control evaluation framework	8	ACHIEVED	US-116357-1619232	20140909



No. 2247

INSTITUTE OF MUNICIPAL FINANCE OFFICERS

Incorporated Association Not for Gain
Reg. No. 1929/001781/08
A.D. 1929

This is to certify that

SS NGWEVU

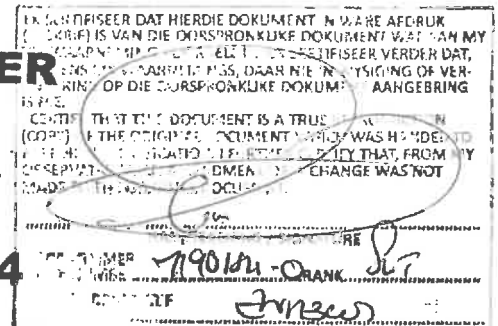
Was admitted as a

GENERAL MEMBER

of the Institute on

18 AUGUST 2004

Witness our hand and seal



President

**Membership Levels: Technical
(Associate, Licentiate and
Junior) and General**



Chief Executive Officer

*In terms of the Institute Constitution
, the Institute Council may terminate
membership due to, inter alia
, outstanding membership fees*

KIRSTIE TALMAKKIES CA(SA)

CHARTERED ACCOUNTANT

AUDIT AND PERFORMANCE CHAIRPERSON & COMMITTEE MEMBER

CAREER OBJECTIVE

Certified Chartered Accountant with extensive experience and knowledge in financial accounting, group reporting, management accounting including stock management and budgeting, establishing, and monitoring of internal controls, risk and compliance management within private and public sector. My focal points are delivering on the business strategic goals and building external & internal stakeholder relationships. A hard working determined individual that focuses on relationship management, leadership and have a passion for local government and serving local communities.

CONTACT DETAILS:



Languages: English and Afrikaans

PROFESSIONAL SKILLS

- Financial Reporting
Accounting & Tax
Computations
- Management Accounting
- Risk & Compliance
- Accounts Receivable
- Accounts Payable

Computer Skills:

- Oracle, Hyperion, Cognos, SAP, Power BI
 - Case ware, Teammate
 - Pastel, Microsoft Office
 - Basware, PRONUM
 - E-filing, PeopleSoft, ACCpacc
 - QlikView, AMS
 - Kerridge K8, NetStock, Agresso
-

EMPLOYMENT HISTORY/ EXPERIENCE

Audit and Performance Chairperson & Committee Member

Langeberg Municipality

1 March 2019 – Current

- Review and approve the annual audit plan, scope and audit approach of internal audit and assess if the internal audit plan makes provision for effectively addressing critical risk areas.
- To review internal and external audit reports and other reports evaluating the effectiveness of the Council's systems of internal controls and report on management's response to report weaknesses in controls, deficiencies in systems and recommendations for improvement
- Review an audit plan of the external auditors and ensure (as far as possible) that critical risk areas are addressed.
- Effectively leading audit and performance committee meetings
- Good understanding of Local Provincial and National Government
- Assess the treatment of significant accounting, auditing or disclose problems highlighted by the auditors and by the finance management to consider the quality, value and effectiveness of financial information produced.
- To review the external audit results, the quality and content of financial information presented prior to the issuing of the Annual Financial Statements, and to submit a report to Council in this regard for consideration at the meeting where the Financial Statements are to be approved.

EMPLOYMENT HISTORY/ EXPERIENCE

Profit Analyst -Online Woolworths Holdings Ltd -ROG

19 April 2022–Current

- Responsible to complete the weekly and monthly online sales report
- Responsible to update the monthly profit and loss statement and ROG board pack for the Online Business Unit.
- Assist the BU Financial Manager with effective planning in the form of an annual budget which is regularly updated with a forecast.
- Liaise with the BU stakeholders to provide accurate, consolidated budgets and forecasts for the business
- Analyse budget & forecast variances, and make recommendations to correct or improve BU performance
- Perform in-depth analysis on key financial risk / opportunity areas in the business.
- Review key business initiatives to ensure that they meet the required returns and support the BU to present these cases to the Investment Committee.
- Identify cost management opportunities in processes or expenses to ensuring a sound return for shareholders.
- Make an effective and positive contribution to the Business unit in the execution of its strategy and in its performance
- Assisting with IFRS 16 leases calculations for Real Estate Business unit
- Analyse key macro-economic opportunities and risks in relation to the Online Business.
- Play an effective role in the broader Finance team and the Planning and Performance team to ensure the combined delivery of the Finance strategy

EMPLOYMENT HISTORY/ EXPERIENCE

Chief Accountant Africa Region

DNV GL - Engineering Consulting

16 September 2019–31 July 2021

- Responsible for budgeting of capital and operating expenditure for the Africa region
- Monitored implementation of the budget and perform monthly Variance
- Analysis reports
- Performed quarterly Balance Sheet reviews for the entities within the Africa region
- Assisted with compilation and reviewing of the Financial Statements for the various entities
- Oversee compliance to statutory rules, supported in-yearly audits and preparation of annual statutory accounts, notes and Annual Reports including public announcements
- Facilitated the information flow to the auditors and ensured all audit queries are resolved timeously
- Liaised with business areas and Global Shared Services to standardise daily, weekly and monthly reporting
- Monitored share capital development and dividends and ensured equity rules and dividend payment rules were followed up and were legally compliant
- Ensured compliance with Group Accounting Standards, International Accounting Standards, Statutory and Tax rules
- Oversaw Tax compliance, supports in Tax reviews, supports in preparation of Tax Reports and Tax calculation for annual group and statutory accounts
- Coordinated and facilitated internal control matters
- Prepared office staff within the country for internal control visits and participated in group internal control visits
- Performed Cash Management tasks for each legal entity including opening Group Treasury approved bank accounts, closing previous bank accounts and ensured bank reconciliations were up to date

EMPLOYMENT HISTORY/ EXPERIENCE

Regional Financial Controller

Renttech SA PTY Ltd - subsidiary Bidvest

1 October 2018 – September 2019

- Established and monitored internal controls of the organization Responsible for branches stock management which included stock takes and variance analysis
- Compilation and monitored the branch's Budgets and Forecasts Established and monitored the organization's Risk and Compliance management function
- Responsible for training and monitored the branch staff
- Provided strategic inputs of the organization to the Managing Director and Chief Financial officer
- Developed and documented business processes and Accounting Policies to maintain and strengthen internal controls
- Prepared and presented consolidated reports for Exco and other governance structures
- Evaluated compliance reports, investigations and potential compliance violations
- Responsible for maintaining the strategy and operational risk register of the branches
- Liaised with internal and external stakeholders of the organization Recommended benchmarks against which to measure the performance of company operations
- Managed cash flow by tracking transactions and regularly reviewing internal reports
- Responsible for the monitoring of internal audit finding register
- Responsible for the branches key controls assessments and working capital management
- Oversaw Debtors Management of the branches
-

EMPLOYMENT HISTORY/ EXPERIENCE

Risk and Compliance Coordinator

Pepkor Africa Trading Division of Pepkor Retail

12 September 2016– 30 September 2018

- Managed and facilitated the effective development and delivery of internal control functions and review of compliance related matters Directed the development, operations and management of corporate compliance programs and projects Identified and contained compliance risk with oversight for monitoring, reporting and certification process
- Developed compliance culture and foster good working relationships with regulatory offices
- Collaborated with management teams to ensure departmental support and full understanding of compliance responsibilities
- Created and implemented educational programs that comprised of written documentation guides and presentations
- Developed operational audit programs and monitored teams that oversaw operational audits
- Facilitated the insurance process to ensure asset management risks of the organization were addressed
- Analysed compliance risk and created strategies to provide risk mitigation
- Design created and updated compliance forms and policy documents Evaluated compliance reports, investigations and potential compliance violations
- Responsible for the annual insurance renewal process for the Africa countries Pepkor Africa was trading with
- Managed detailed daily communication with relevant internal and external stakeholders on risk and compliance matters
- Designed the planning and execution of feasibility case studies for the organization
- Responsible for maintaining the strategy and operational risk register of the organization
- Assisted Africa countries with Tax calculations for the submission of returns and Tax compliance
- Responsible for updating and monitoring of all compliance, risk and insurance related registers
- Assisting in preparing consolidated reports for Audit Committee, Exco and other governance structures
- Performed and completed team members Key Performance indicator (KPI) documented and provided feedback to relevant persons with submission of training plans to focus on key development areas
- Stock take administration management which included performing stock Data Analysis, identified exceptions and provided analysis of stock exceptions by presenting a report to relevant departments
- Designed and implemented store risk reports whereby findings, control weaknesses and recommendations were presented
- Maintained and monitored the organization risk register
- Assisted with the compilation of Tax and deferred Tax calculations for African countries and submissions of tax returns.

Trainee Auditor – SAICA Articles

Auditor General of South Africa – Western Cape BU

2 January 2013 – 30 June 2016

Reason for leaving: Completed Articles

- ♦ Audit of Departments, Public Entities and Municipalities financial and performance information to express an opinion on their Financial Statements
- ♦ Evaluation of internal control environment and communication and recommendations on deficiencies identified
- ♦ Delegated and reviewed work issued to teams for various institutions
- ♦ Reviewed, guided and coached Junior Trainees
- ♦ Audited and advised the alignment of entities strategic objectives to their key performance indicators (KPI's)
- ♦ Communication of audit findings to leadership and management
- ♦ Preparation of Management and Auditors reports
- ♦ Assisted in the preparation of Audit Budget
- ♦ Analysed departments and municipalities Budgets to ensure it was done in accordance with relevant laws and regulations
- ♦ Performed Management Accounts Reconciliations to ensure it was adequately done
- ♦ Detailed understanding of supply chain management processes and knowledge of Legislations & Regulations: PFMA, MFMA, PPPFA and SCM
- ♦ Provided guidance and developed operational and consultation processes
- ♦ Performed expenditure analyses and formulated recommendations Ensured that government entities budget is aligned to their annual performance plan and key performance indicators
- ♦ Liaised with the various levels of leadership and management on a regular basis to communicate audit findings
- ♦ Attended Management Accounting and Taxation workshops
- ♦ Managed small teams at various facilities

Auditor General of South Africa Notable

Clients:

Department of Labour, Department of Human Settlements, National Department of Public Works South Africa Heritage Resources Agency and Langeberg Municipality

Components Audited:

Revenue, Expenses-determined objectives, Assets, Inventory, Supply Chain Management, Employee related costs, Employee benefits, Grants, Budget compliance
Transfer payment and Cash and cash equivalent

EDUCATION & TRAINING

University of Western Cape

BCom Accounting - completed 2012

Majors:

Financial Accounting; Management
Accounting; Taxation; Auditing

University of South Africa

Post Graduate Diploma in Advanced

Accounting Sciences (CTA 1)

Post Graduate Diploma in Applied Accounting
Sciences (CTA 2)

University of Cape Town

Data Analysis - completion September 2021

Professional SAICA Qualification

Assessment of Professional Competence - Board 2
(2017)

Initial Test of Competence - Board 1 (2015)

First Time Pass

Registered as Chartered Accountant of South Africa
CA(SA)

Diazville High School Saldanha

Matric - completed 2004-2008

CHARACTER

REFERENCES

Mr Ayanda Mati

Chief Audit Executive of Langeberg Municipality

Contact: 067 038 4661

Email: Amati@langerberg.gov.za

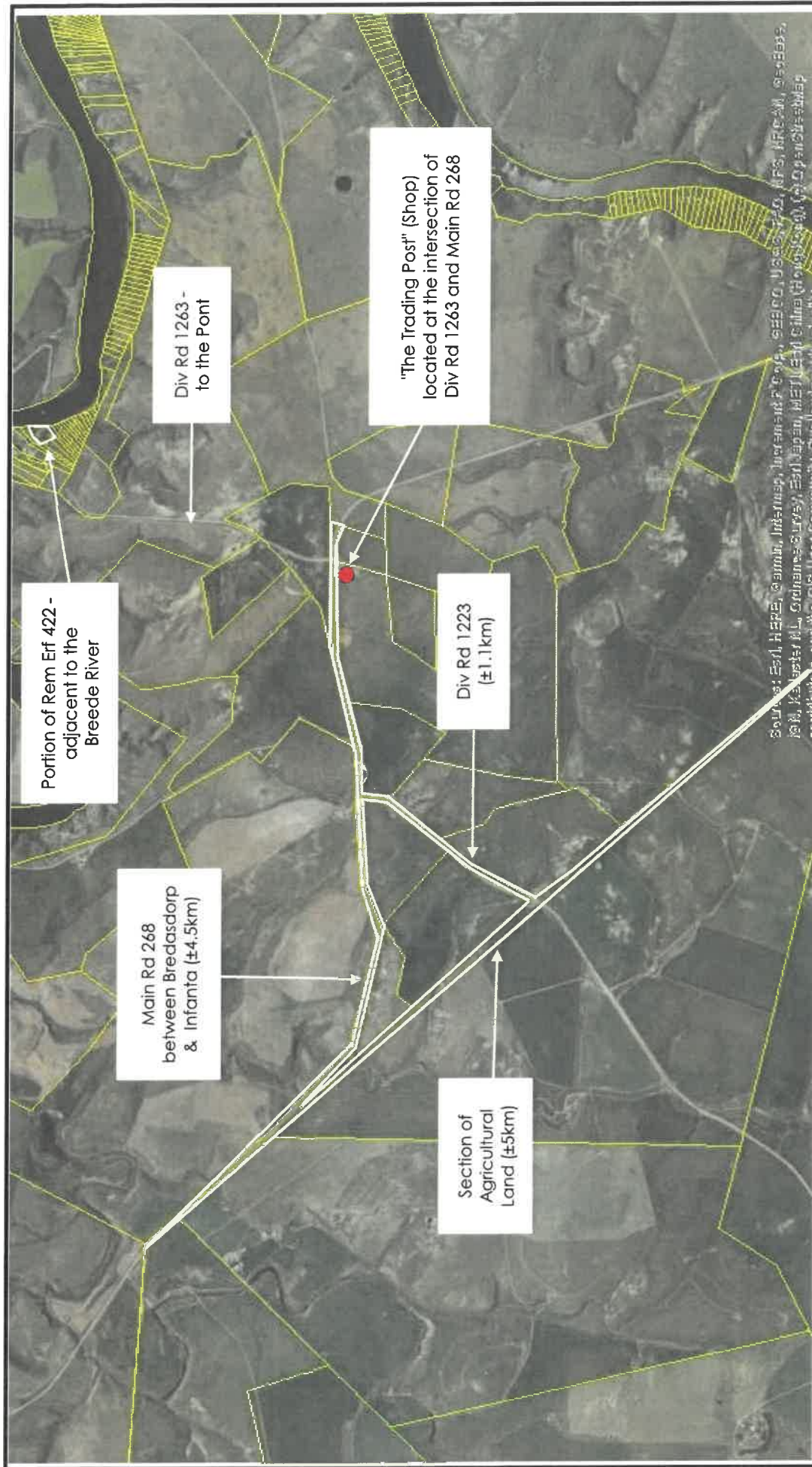
Mr. Ebrahim Abrahams

Previous Chairperson of Audit &

Performance Committee of Langeberg Municipality

Contact: 082 8799096

Email: ebrahimensyn.co.za



CONCEPTUAL - Measurements VERY Indicative. PROPOSAL - for initial and internal technical discussion only.

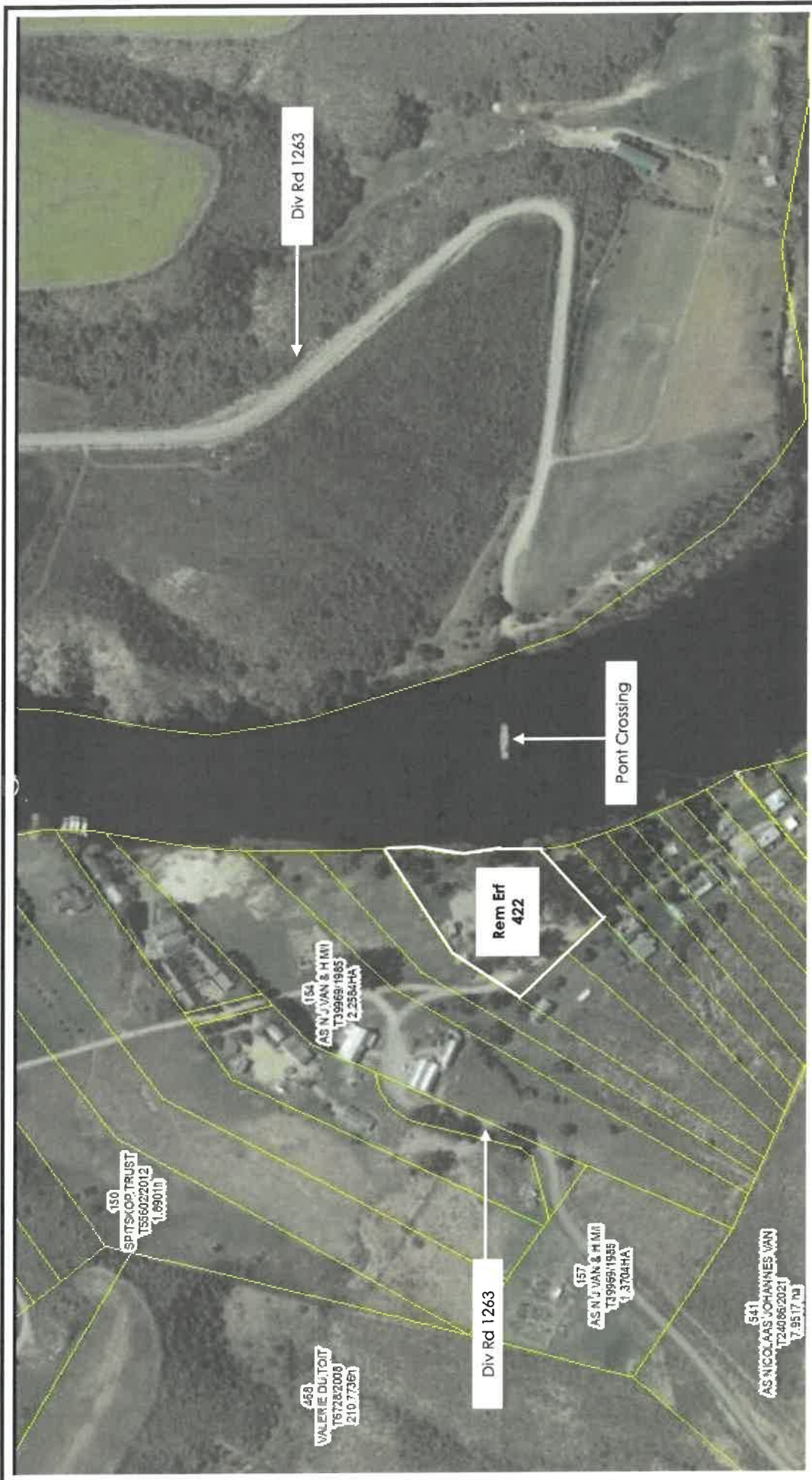
SSP - 422 Mal August 2021

**LOCALITY
SKETCH PLAN**

**SUBDIVISION
REMAINDER ERF 422, MALAGAS - ROAD ETC
(±48.7ha - as reflected)**



**Department
Town Planning &
Building Control**



CONCEPTUAL - Measurements VERY Indicative. PROPOSAL - for initial and internal technical discussion only. SSP - 422 Mal August 2021

LOCALITY SKETCH PLAN	SUBDIVISION REMAINDER ERF 422, MALAGAS - PONT (±8570m²)	↑		Department Town Planning & Building Control
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From: "Fiona Mauchan" <fmauchan@gmail.com>
To: "Anneleen Vorster" <anneleenv@swellendam.gov.za>
Sent: Thursday, November 30, 2023 4:11:05 PM
Subject: Comment on Public Art Policy

Dear Anneleen Vorster,

Please accept my comments below on the proposed Public Art Policy.

It is necessary to first share my credentials. I hold a Masters degree in Art History from the University of Stellenbosch and have 10+ years experience working in South Africa's most distinguished contemporary art galleries and not-for-profit art organisations.

My comments on the points are as follow:

1. While I don't personally agree with the negative connotations held around the term graffiti, it is generally used to refer to (rather simplistically) all public art which has not been authorised by the municipality. If this is the position held by this municipality then public art should not be considered in the same manner, as it would surely not be managed and controlled in the same way. If this is not the understanding held by this municipality you are clearly hinting here that there is a difference between public art and graffiti. Without knowing the difference you are referring to it is hard to make a judgment on whether managing public art in the same manner as one would graffiti is appropriate in this instance.
2. This point is not decisive enough in laying out when it is necessary to apply for a permit. The way this point is worded suggests that one would need a permit not only for public art that is erected on municipal property but in spaces that are visible and accessible to a person from the public. So this would affect private property as well? For example, would a private property owner need to apply for a permit if they wish to erect a garden sculpture or mural on their property that is clearly visible to the public? There are instances around town where private property owners have decorated their boundary walls facing public open space with murals. Would the owner need to apply for a permit in this instance? Clarity on this point and how it affects private property owners is needed.
5. Other than in instances where there is an open call from the municipality for public art proposals that would then go through a selection process, requiring a CV is nonsensical and unnecessarily discriminatory. Artists come from all walks of life and having formal training or a formalised art career is not a prerequisite. Anybody who chooses to create must be able to apply at any time to erect any form of public art. Whether that person is a full time practising artist or not - an applicant's CV can have no bearing on the application.

Similarly, preferring the applicant to be a registered member of VANSa is arbitrary in the extreme. This preferred requirement should be scrapped completely. VANSa is a support and development agency, it is not an authority by any means. Affiliation to any artistic body does not the artist make. I have worked with many internationally regarded contemporary South African artists, with stellar careers, any affiliation or not to VANSa or similar has no bearing at all on their legitimacy.

The end.

Regards,
Fiona

SWELLENDAM MUNICIPALITY

FINAL DRAFT POLICY: PUBLIC ART

Purpose

To guide the application, installation and display of public art within in the jurisdiction of the Swellendam Municipality.

Definition

Public Art, by broad definition and for the purposes of this policy, is art erected, applied or installed for public consumption and enjoyment. Public Art is usually located in public spaces and / or on publicly owned land. Public art commonly takes the form of outdoor sculptures, installations, or murals.

1. For the purposes of (~~application,~~) management and control, public art is to be considered broadly in the same manner as graffiti, as it is similarly visible to the broader public.
2. Any individual, collective, corporation or institution which intends applying / erecting a mural or any one of (or a combination of) any inscription, word, figure, letter, sign, symbol, sketch, picture, drawing, mural, or design to any natural or man-made surface, a sculpture or a purpose-built installation, on any municipality owned property or structure, and / or which will be (wholly) visible / accessible to a person from a public place, must apply in writing to the delegated authorised official for a permit to do so.
3. The application for a permit is to be made on the requisite application form, and be accompanied by the written consent of all adjoining property owners and / or any other interested and affected parties.
4. The application for a permit must include full details as to the motivation (and where necessary, an explanation) for the inscription, word, figure, letter, sign, symbol, sketch, picture, drawing, mural, design, sculpture or installation as applicable, as well as the intended extent, height and width, and the materials and implements to be used. The application is also to include an accurate likeness, illustration or description of the intended work.
5. (Where the work is to be installed on a municipally owned property or structure), the application must include a Curriculum Vitae of the artist responsible for the work to be installed, who is preferably to be a registered member of the Visual Arts Network of South Africa, or similar.
6. The delegated authorised official must, on receipt of the application, consult with all affected Departments of the Municipality, before preparing an Item to Council for a decision.
7. Council may grant or refuse an application for a permit, and is to advise the applicant in writing within 30 days of the decision.
8. In the event of Council granting an application, a permit will be issued to the applicant, subject to such conditions as may be imposed.
9. Council may designate specific spaces to be utilised for said inscriptions, words, figures, letters, signs, symbols, sketches, pictures, drawings, murals, designs, sculptures or installations, which are to be identified after consultation with the relevant communities, ward committee and interested and affected parties. Said spaces may be altered / varied over time.
10. A person may apply to utilise a designated space, for a period of 3 months, which may be extended for a further, but final 3 months, thereafter.
11. In considering applications, Council is to be circumspect, whilst remaining mindful of citizens' freedom of speech. Council ought also to deliberate on whether the intended work does not offend, discriminate, or exhibit overtly political messaging. Works are similarly to be considered in terms of safety, integrity, visual impact and overall standard and quality. Essentially a work is to contribute positively to the public space, by way of its aesthetics and visual interest, but should also encourage contemplation and thought.
12. Council's decision on applications is final.

Adjustment Budget for the 2023/2024 Financial Year



SWELLEN DAM MUNICIPALITY

"Working & Growing Together!"

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Part 1 – Adjustment Budget

Section 1 – Mayor’s Report

To be included after the Council Meeting

Section 2 - Council Resolutions

In terms of section 28 of the Municipal Financial Management Act, (Act 56 of 2003), the Council approved the adjustment budget by adopting the following resolutions:

- Table B1: Adjustments Budget Summary;
- Table B2: Adjustments Budget Financial Performance (expenditure by standard classification);
- Table B3: Adjustments Budget Financial Performance (expenditure by municipal vote);
- Table B4: Adjustments Budget Financial Performance (revenue by source);
- Table B5: Adjustment Budget Capital Expenditure;
- Table B6 – B10: Adjustment Budget Financial Position, Cash Flow, Asset Management and service delivery targets;

Section 3 - Executive Summary

The following table is a consolidated overview of the proposed 2023/24 Adjustment Budget:

Table 1 Consolidated Overview

Description	Adjusted Budget (To date) 2023/24	February Adjustment Budget 2023/24	% Change
Total Revenue (excl Capital Transfers)	R 440 104 494	R 469 920 942	6.8%
Total Operating Expenditure	R 458 189 282	R495 445 067	8.1%
Surplus / (Deficit)	(R18 084 788)	(R25 524 125)	(41.1%)
Transfers and subsidies	R40 203 557	R49 469 547	23.0
Surplus / (Deficit) after transfers	R22 118 769	R23 949 422	8.3%
Capital Expenditure	R64 306 605	R74 902 584	16.5%

Should the adjustment budget not be approved it will impact on the service delivery targets and basic services. Additional grant allocations were received which will impact the projects in Railton such as:

- Electrification of houses – R3,5 million
- High mast Informal Settlement – R876 552
- Streetfront sewer line – R500 000
- Railton Walkway Project – R135 000

The upgrade of the water line to the waterworks will not continue as the previous year's allocation of R2,3 million was enormously not rolled. This means that the last phase cannot continue from the pump station to the waterworks, This will threaten sustainable water which is already under pressure during the summer months.

Various capital project tenders will not be able to be implemented as there are shortfalls in the budget. These projects are:

- Installation of new vehicle testing system
- Barrydale Pump Station fencing
- Installation of chlorination system water treatment works
- Upgrade of water telemetry system to improve water monitoring

The grant funding will not be committed before 30 June 2024 which will result in the funding being repaid to the National Fiscus as per the Division of Revenue Act requirements.

Should expenditure not be downwards adjusted for the revenue targets not met, it means that cash will outflow for which there is no cash inflow. This will reduce the council's cash resources.

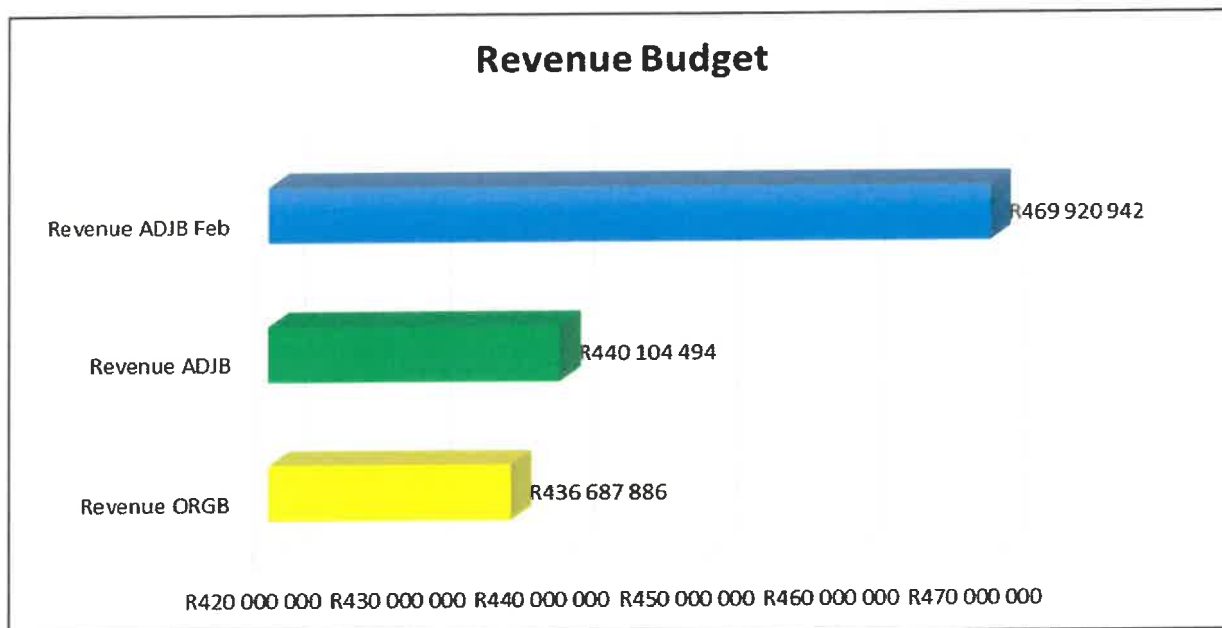
It is clear from the above that if the February adjustment budget is not approved, it will impact the Service Delivery Targes, the new grant allocations might not be committed by the end of June 2023 and the capital budget on critical projects will not be implemented.

Section 4 – Adjustment Budget Tables

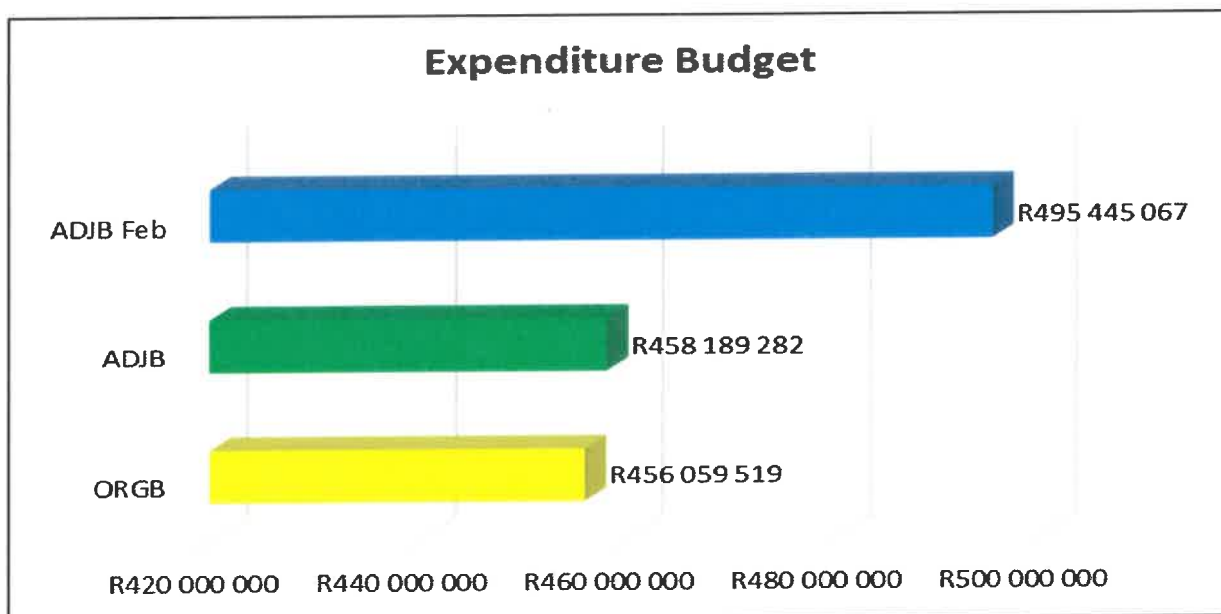
Below are the supporting B-Schedules which have been submitted to the Council for approval:

Table B1 – Adjustments Budget Summary

The total revenue has increased by 6.8% in the 2023/24 financial year when compared to the 2023/24 approved budget. The main reason for the increase is additional government grants received. See Table B4 for more details.



Operating expenditure has increased by 8.1% which is mainly the expense items for the additional grants received.



The capital budget increased from R64,3 million to R74,9 million which is 16.5%. Capital funded from own funds decreased from R24,1 million to R24 million whilst government grants increased from R40,2 million to R49,5 million because of the additional allocations received.

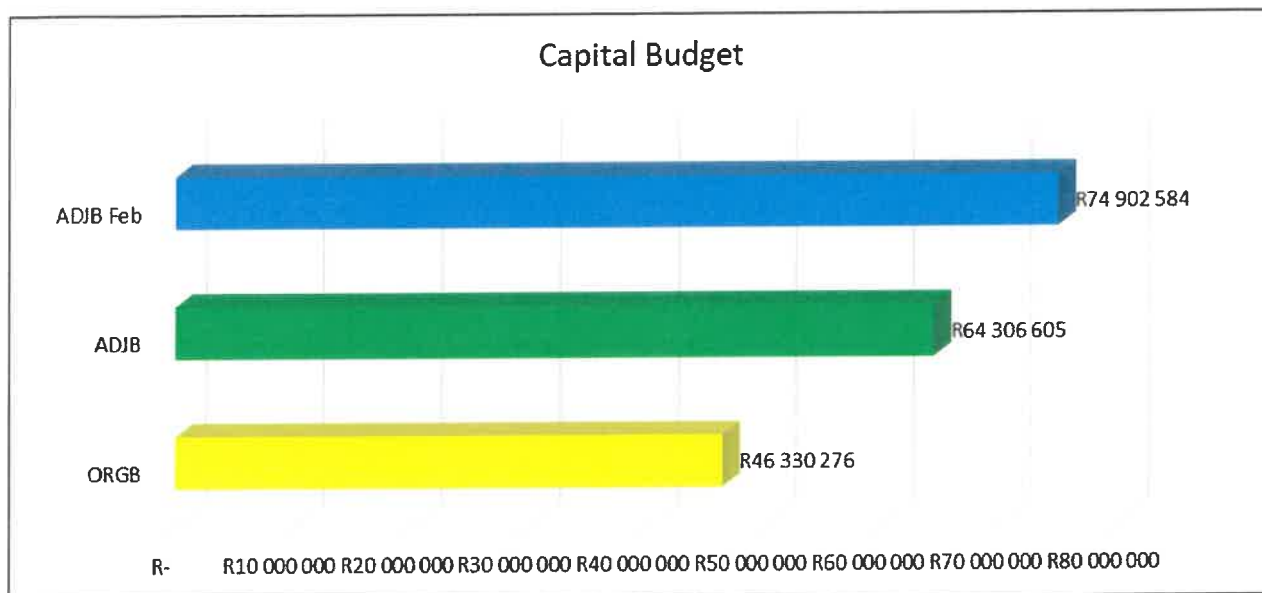


Table B2 – Adjustment Budget Financial Performance (Expenditure by standard classifications)

The below table indicate the adjustment budget by standard function classifications whilst table B2B breakdown the main functions further.

WC034 Swellendam - Table B2 Adjustments Budget Financial Performance (functional classification) - 28/02/2024

Standard Description	Ref	Budget Year 2023/24									Budget Year	Budget Year
											+1 2024/25	+2 2025/26
		Original Budget	Prior Adjusted 5	Accum. Funds 6	Multi-year capital 7	Unfore. Unavoid. 8	Nat. or Prov. Govt 9	Other Adjusts. 10	Total Adjusts. 11	Adjusted Budget 12	Adjusted Budget	Adjusted Budget
R thousands	1, 4	A	A1	B	C	D	E	F	G	H		
Revenue - Functional												
<i>Governance and administration</i>		103 244	105 321	-	-	-	-	(1 815)	(1 815)	103 507	108 537	116 161
Executive and council		27 331	27 421	-	-	-	-	(2 262)	(2 262)	25 158	29 664	32 026
Finance and administration		75 913	77 901	-	-	-	-	448	448	78 348	78 873	84 134
Internal audit		-	-	-	-	-	-	-	-	-	-	-
<i>Community and public safety</i>		119 803	120 694	-	-	-	-	29 240	29 240	149 934	121 377	97 026
Community and social services		7 290	7 290	-	-	-	-	270	270	7 560	7 227	7 550
Sport and recreation		945	845	-	-	-	-	80	80	925	5 748	932
Public safety		47 659	47 694	-	-	-	-	(415)	(415)	47 278	50 041	52 544
Housing		63 910	64 866	-	-	-	-	29 305	29 305	94 171	58 360	36 000
Health		-	-	-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		8 473	10 181	-	-	-	-	(1 078)	(1 078)	9 103	15 946	16 632
Planning and development		3 007	2 962	-	-	-	-	267	267	3 229	1 915	1 998
Road transport		5 466	7 219	-	-	-	-	(1 345)	(1 345)	5 874	14 031	14 634
Environmental protection		-	-	-	-	-	-	-	-	-	-	-
<i>Trading services</i>		230 124	244 047	-	-	-	-	12 767	12 767	256 814	238 590	262 589
Energy sources		118 187	123 071	-	-	-	-	11 555	11 555	134 626	143 079	154 860
Water management		56 906	65 207	-	-	-	-	(1 274)	(1 274)	63 932	41 065	43 936
Waste water management		30 025	30 868	-	-	-	-	2 150	2 150	33 018	32 301	39 759
Waste management		25 006	24 901	-	-	-	-	337	337	25 238	22 144	24 034
Other		65	65	-	-	-	-	(32)	(32)	33	68	72
Total Revenue - Functional	2	461 709	480 308	-	-	-	-	39 082	39 082	519 390	484 519	492 478
Expenditure - Functional												
<i>Governance and administration</i>		105 613	106 329	-	-	-	-	3 045	3 045	109 374	109 727	117 115
Executive and council		21 860	23 965	-	-	-	-	(1 026)	(1 026)	22 939	23 039	24 658
Finance and administration		82 248	80 859	-	-	-	-	4 258	4 258	85 117	85 091	90 761
Internal audit		1 505	1 505	-	-	-	-	(187)	(187)	1 318	1 597	1 696
<i>Community and public safety</i>		136 621	137 520	-	-	-	-	14 843	14 843	152 363	138 073	120 073
Community and social services		11 141	11 095	-	-	-	-	(411)	(411)	10 684	11 274	11 847
Sport and recreation		12 371	12 371	-	-	-	-	(49)	(49)	12 322	13 179	14 042
Public safety		50 150	50 139	-	-	-	-	(310)	(310)	49 829	52 440	55 181
Housing		62 957	63 913	-	-	-	-	15 613	15 613	79 526	61 178	39 001
Health		1	1	-	-	-	-	0	0	1	1	1
<i>Economic and environmental services</i>		29 694	29 845	-	-	-	-	1 234	1 234	31 079	31 323	33 154
Planning and development		9 030	8 935	-	-	-	-	(284)	(284)	8 651	9 357	9 911
Road transport		20 020	19 970	-	-	-	-	1 612	1 612	21 583	21 264	22 503
Environmental protection		644	940	-	-	-	-	(95)	(95)	845	702	740
<i>Trading services</i>		182 761	183 124	-	-	-	-	18 274	18 274	201 399	203 782	225 376
Energy sources		112 790	112 750	-	-	-	-	16 610	16 610	129 360	128 523	145 561
Water management		26 334	27 050	-	-	-	-	814	814	27 864	27 701	29 005
Waste water management		21 290	21 278	-	-	-	-	729	729	22 008	22 758	24 204
Waste management		22 346	22 046	-	-	-	-	121	121	22 167	24 800	26 606
Other		1 371	1 371	-	-	-	-	(140)	(140)	1 231	1 398	1 425
Total Expenditure - Functional	3	456 060	458 189	-	-	-	-	37 256	37 256	495 445	484 303	497 143
Surplus/ (Deficit) for the year		5 649	22 119	-	-	-	-	1 827	1 827	23 945	216	(4 664)

WC034 Swellendam - Table B2 Adjustments Budget Financial Performance (functional classification) - B - 28/02/2024

Standard Classification Description	Ref	Budget Year 2023/24									Budget Year	Budget Year
		Original	Prior	Accum.	Multi-year	Unfore.	Nat. or Prov.	Other	Total	Adjusted	+1 2024/25	+2 2025/26
		Budget	Adjusted	Funds	capital	Unavoid.	Govt	Adjusts.	Adjusts.	Budget	Adjusted	Adjusted
R thousand	1	A	A1	B	C	D	E	F	G	H	Budget	Budget
Revenue - Functional												
Municipal governance and administration		103 244	105 321	-	-	-	-	(1 815)	(1 815)	103 507	108 537	116 161
Executive and council		27 331	27 421	-	-	-	-	(2 262)	(2 262)	25 158	29 664	32 026
Mayor and Council		27 277	27 277	-	-	-	-	(2 445)	(2 445)	24 832	29 607	31 967
Municipal Manager, Town Secretary and Chief		54	144	-	-	-	-	182	182	326	57	60
Finance and administration		75 913	77 901	-	-	-	-	448	448	78 348	78 873	84 134
Administrative and Corporate Support		29	29	-	-	-	-	18	18	47	30	31
Asset Management		-	-	-	-	-	-	-	-	-	-	-
Finance		68 242	69 956	-	-	-	-	345	345	70 302	73 010	77 978
Fleet Management		-	-	-	-	-	-	-	-	-	-	-
Human Resources		7 546	7 820	-	-	-	-	73	73	7 893	5 733	6 020
Information Technology		-	-	-	-	-	-	-	-	-	-	-
Legal Services		-	-	-	-	-	-	-	-	-	-	-
Marketing, Customer Relations, Publicity and Media		-	-	-	-	-	-	-	-	-	-	-
Property Services		1	1	-	-	-	-	(0)	(0)	1	1	1
Risk Management		-	-	-	-	-	-	-	-	-	-	-
Security Services		-	-	-	-	-	-	-	-	-	-	-
Supply Chain Management		95	95	-	-	-	-	12	12	107	100	105
Valuation Service		-	-	-	-	-	-	-	-	-	-	-
Internal audit		-	-	-	-	-	-	-	-	-	-	-
Governance Function		-	-	-	-	-	-	-	-	-	-	-
Community and public safety		119 803	120 694	-	-	-	-	29 240	29 240	149 934	121 377	97 026
Community and social services		7 290	7 290	-	-	-	-	270	270	7 560	7 227	7 550
Aged Care		-	-	-	-	-	-	-	-	-	-	-
Agricultural		-	-	-	-	-	-	-	-	-	-	-
Animal Care and Diseases		-	-	-	-	-	-	-	-	-	-	-
Cemeteries, Funeral Parlours and Crematoriums		81	81	-	-	-	-	(11)	(11)	70	85	89
Child Care Facilities		-	-	-	-	-	-	-	-	-	-	-
Community Halls and Facilities		863	863	-	-	-	-	182	182	1 046	907	952
Consumer Protection		-	-	-	-	-	-	-	-	-	-	-
Cultural Matters		-	-	-	-	-	-	-	-	-	-	-
Disaster Management		-	-	-	-	-	-	-	-	-	-	-
Education		-	-	-	-	-	-	-	-	-	-	-
Indigenous and Customary Law		-	-	-	-	-	-	-	-	-	-	-
Industrial Promotion		-	-	-	-	-	-	-	-	-	-	-
Language Policy		-	-	-	-	-	-	-	-	-	-	-
Libraries and Archives		6 345	6 345	-	-	-	-	99	99	6 444	6 236	6 509
Literacy Programmes		-	-	-	-	-	-	-	-	-	-	-
Media Services		-	-	-	-	-	-	-	-	-	-	-
Museums and Art Galleries		-	-	-	-	-	-	-	-	-	-	-
Population Development		-	-	-	-	-	-	-	-	-	-	-
Provincial Cultural Matters		-	-	-	-	-	-	-	-	-	-	-
Theatres		-	-	-	-	-	-	-	-	-	-	-
Zoo's		-	-	-	-	-	-	-	-	-	-	-
Sport and recreation		945	845	-	-	-	-	80	80	925	5 748	932
Beaches and Jetties		-	-	-	-	-	-	-	-	-	-	-
Casinos, Racing, Gambling, Wagering		-	-	-	-	-	-	-	-	-	-	-
Community Parks (including Nurseries)		-	-	-	-	-	-	-	-	-	-	-
Recreational Facilities		842	842	-	-	-	-	83	83	925	884	928
Sports Grounds and Stadiums		103	3	-	-	-	-	(3)	(3)	-	4 664	3
Public safety		47 659	47 694	-	-	-	-	(415)	(415)	47 278	50 041	52 544
Civil Defence		-	-	-	-	-	-	-	-	-	-	-
Cleansing		-	-	-	-	-	-	-	-	-	-	-
Control of Public Nuisances		-	-	-	-	-	-	-	-	-	-	-
Fencing and Fences		-	-	-	-	-	-	-	-	-	-	-
Fire Fighting and Protection		-	-	-	-	-	-	-	-	-	-	-
Licensing and Control of Animals		-	-	-	-	-	-	-	-	-	-	-
Police Forces, Traffic and Street Parking Control		47 601	47 636	-	-	-	-	(366)	(366)	47 269	49 981	52 480
Pounds		58	58	-	-	-	-	(49)	(49)	9	61	64
Housing		63 910	64 866	-	-	-	-	29 305	29 305	94 171	58 360	36 000
Housing		63 910	64 866	-	-	-	-	29 305	29 305	94 171	58 360	36 000
Informal Settlements		-	-	-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-	-	-
Ambulance		-	-	-	-	-	-	-	-	-	-	-
Health Services		-	-	-	-	-	-	-	-	-	-	-
Laboratory Services		-	-	-	-	-	-	-	-	-	-	-
Food Control		-	-	-	-	-	-	-	-	-	-	-
Health Surveillance and Prevention of		-	-	-	-	-	-	-	-	-	-	-
Vector Control		-	-	-	-	-	-	-	-	-	-	-
Chemical Safety		-	-	-	-	-	-	-	-	-	-	-

Economic and environmental services	8 473	10 181	-	-	-	-	-	(1 078)	(1 078)	9 103	15 946	16 632
Planning and development	3 007	2 962	-	-	-	-	-	267	267	3 229	1 915	1 998
Billboards	-	-	-	-	-	-	-	-	-	-	-	-
Corporate Wide Strategic Planning (IDPs, LEDIs)	-	-	-	-	-	-	-	-	-	-	-	-
Central City Improvement District	-	-	-	-	-	-	-	-	-	-	-	-
Development Facilitation	-	-	-	-	-	-	-	-	-	-	-	-
Economic Development/Planning	-	-	-	-	-	-	-	-	-	-	-	-
Regional Planning and Development	-	-	-	-	-	-	-	-	-	-	-	-
Town Planning, Building Regulations and	2 337	2 337	-	-	-	-	-	267	267	2 605	1 226	1 287
Project Management Unit	669	625	-	-	-	-	-	-	-	625	690	711
Provincial Planning	-	-	-	-	-	-	-	-	-	-	-	-
Support to Local Municipalities	-	-	-	-	-	-	-	-	-	-	-	-
Road transport	5 466	7 219	-	-	-	-	-	(1 345)	(1 345)	5 874	14 031	14 634
Public Transport	-	-	-	-	-	-	-	-	-	-	-	-
Road and Traffic Regulation	4 386	4 386	-	-	-	-	-	(398)	(398)	3 988	4 636	4 900
Roads	1 080	2 833	-	-	-	-	-	(948)	(948)	1 885	9 395	9 734
Taxi Ranks	-	-	-	-	-	-	-	-	-	-	-	-
Environmental protection	-	-	-	-	-	-	-	-	-	-	-	-
Biodiversity and Landscape	-	-	-	-	-	-	-	-	-	-	-	-
Coastal Protection	-	-	-	-	-	-	-	-	-	-	-	-
Indigenous Forests	-	-	-	-	-	-	-	-	-	-	-	-
Nature Conservation	-	-	-	-	-	-	-	-	-	-	-	-
Pollution Control	-	-	-	-	-	-	-	-	-	-	-	-
Soil Conservation	-	-	-	-	-	-	-	-	-	-	-	-
Trading services	230 124	244 047	-	-	-	-	-	12 767	12 767	256 814	238 590	262 589
Energy sources	118 187	123 071	-	-	-	-	-	11 555	11 555	134 626	143 079	154 860
Electricity	118 187	123 071	-	-	-	-	-	11 555	11 555	134 626	143 079	154 860
Street Lighting and Signal Systems	-	-	-	-	-	-	-	-	-	-	-	-
Nonelectric Energy	-	-	-	-	-	-	-	-	-	-	-	-
Water management	56 906	65 207	-	-	-	-	-	(1 274)	(1 274)	63 932	41 065	43 936
Water Treatment	6 260	11 566	-	-	-	-	-	(53)	(53)	11 512	-	-
Water Distribution	50 646	50 219	-	-	-	-	-	(2 037)	(2 037)	48 182	41 065	43 936
Water Storage	-	3 422	-	-	-	-	-	816	816	4 238	-	-
Waste water management	30 025	30 868	-	-	-	-	-	2 150	2 150	33 018	32 301	39 759
Public Toilets	-	-	-	-	-	-	-	-	-	-	-	-
Sewerage	29 997	29 514	-	-	-	-	-	2 111	2 111	31 626	32 272	34 728
Storm Water Management	28	528	-	-	-	-	-	(15)	(15)	513	29	31
Waste Water Treatment	-	826	-	-	-	-	-	53	53	879	-	5 000
Waste management	25 006	24 901	-	-	-	-	-	337	337	25 238	22 144	24 034
Recycling	-	-	-	-	-	-	-	-	-	-	-	-
Solid Waste Disposal (Landfill Sites)	4 844	4 844	-	-	-	-	-	(11)	(11)	4 833	66	69
Solid Waste Removal	20 162	20 057	-	-	-	-	-	348	348	20 405	22 078	23 965
Street Cleaning	-	-	-	-	-	-	-	-	-	-	-	-
Other	65	65	-	-	-	-	-	(32)	(32)	33	68	72
Abattoirs	-	-	-	-	-	-	-	-	-	-	-	-
Air Transport	-	-	-	-	-	-	-	-	-	-	-	-
Forestry	-	-	-	-	-	-	-	-	-	-	-	-
Licensing and Regulation	65	65	-	-	-	-	-	(32)	(32)	33	68	72
Markets	-	-	-	-	-	-	-	-	-	-	-	-
Tourism	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue - Functional	461 709	480 308	-	-	-	-	-	39 082	39 082	519 390	484 519	492 478

2

Expenditure - Functional											
Municipal governance and administration	105 613	106 329	-	-	-	-	3 045	3 045	109 374	109 727	117 115
Executive and council	21 860	23 965	-	-	-	-	(1 026)	(1 026)	22 939	23 039	24 658
Mayor and Council	9 339	11 604	-	-	-	-	(387)	(387)	11 217	9 701	10 449
Municipal Manager, Town Secretary and Chief	12 521	12 361	-	-	-	-	(639)	(639)	11 723	13 338	14 209
Finance and administration	82 248	80 859	-	-	-	-	4 258	4 258	85 117	85 091	90 781
Administrative and Corporate Support	5 602	5 464	-	-	-	-	(888)	(888)	4 576	5 868	6 204
Asset Management	-	-	-	-	-	-	-	-	-	-	-
Finance	30 597	30 547	-	-	-	-	3 849	3 849	34 397	32 213	34 316
Fleet Management	11 476	11 438	-	-	-	-	(127)	(127)	11 311	12 547	13 720
Human Resources	19 043	19 317	-	-	-	-	114	114	19 431	18 062	19 325
Information Technology	4 452	3 112	-	-	-	-	556	556	3 668	4 672	4 904
Legal Services	-	-	-	-	-	-	-	-	-	-	-
Marketing, Customer Relations, Publicity and Media	1 016	916	-	-	-	-	(121)	(121)	795	1 087	1 183
Property Services	4 739	4 742	-	-	-	-	1 087	1 087	5 829	4 897	5 079
Risk Management	200	200	-	-	-	-	(50)	(50)	150	206	212
Security Services	-	-	-	-	-	-	-	-	-	-	-
Supply Chain Management	5 124	5 124	-	-	-	-	(163)	(163)	4 961	5 519	5 637
Valuation Service	-	-	-	-	-	-	-	-	-	-	-
Internal audit	1 505	1 505	-	-	-	-	(187)	(187)	1 318	1 597	1 696
Governance Function	1 505	1 505	-	-	-	-	(187)	(187)	1 318	1 597	1 696
Community and public safety	136 621	137 520	-	-	-	-	14 843	14 843	152 363	138 073	120 073
Community and social services	11 141	11 095	-	-	-	-	(411)	(411)	10 684	11 274	11 847
Aged Care	-	-	-	-	-	-	-	-	-	-	-
Agricultural	-	-	-	-	-	-	-	-	-	-	-
Animal Care and Diseases	-	-	-	-	-	-	-	-	-	-	-
Cemeteries, Funeral Parlours and Crematoriums	922	922	-	-	-	-	(78)	(78)	844	961	1 044
Child Care Facilities	-	-	-	-	-	-	-	-	-	-	-
Community Halls and Facilities	2 629	2 579	-	-	-	-	(57)	(57)	2 523	2 784	2 949
Consumer Protection	-	-	-	-	-	-	-	-	-	-	-
Cultural Matters	-	-	-	-	-	-	-	-	-	-	-
Disaster Management	1 114	1 118	-	-	-	-	(5)	(5)	1 114	1 173	1 238
Education	-	-	-	-	-	-	-	-	-	-	-
Indigenous and Customary Law	-	-	-	-	-	-	-	-	-	-	-
Industrial Promotion	-	-	-	-	-	-	-	-	-	-	-
Language Policy	-	-	-	-	-	-	-	-	-	-	-
Libraries and Archives	6 476	6 476	-	-	-	-	(272)	(272)	6 204	6 337	6 617
Literacy Programmes	-	-	-	-	-	-	-	-	-	-	-
Media Services	-	-	-	-	-	-	-	-	-	-	-
Museums and Art Galleries	-	-	-	-	-	-	-	-	-	-	-
Population Development	-	-	-	-	-	-	-	-	-	-	-
Provincial Cultural Matters	-	-	-	-	-	-	-	-	-	-	-
Theatres	-	-	-	-	-	-	-	-	-	-	-
Zoo's	-	-	-	-	-	-	-	-	-	-	-
Sport and recreation	12 371	12 371	-	-	-	-	(49)	(49)	12 322	13 179	14 042
Beaches and Jetties	-	-	-	-	-	-	-	-	-	-	-
Casinos, Racing, Gambling, Wagering	-	-	-	-	-	-	-	-	-	-	-
Community Parks (including Nurseries)	9 457	9 457	-	-	-	-	(27)	(27)	9 429	10 090	10 767
Recreational Facilities	1 653	1 653	-	-	-	-	(26)	(26)	1 628	1 762	1 878
Sports Grounds and Stadiums	1 262	1 262	-	-	-	-	3	3	1 265	1 327	1 397
Public safety	50 150	50 139	-	-	-	-	(310)	(310)	49 829	52 440	55 181
Civil Defence	-	-	-	-	-	-	-	-	-	-	-
Cleansing	-	-	-	-	-	-	-	-	-	-	-
Control of Public Nuisances	-	-	-	-	-	-	-	-	-	-	-
Fencing and Fences	10	10	-	-	-	-	-	-	10	10	11
Fire Fighting and Protection	-	-	-	-	-	-	-	-	-	-	-
Licensing and Control of Animals	-	-	-	-	-	-	-	-	-	-	-
Police Forces, Traffic and Street Parking Control	50 110	50 089	-	-	-	-	(288)	(288)	49 811	52 399	55 138
Pounds	31	31	-	-	-	-	(22)	(22)	9	32	32
Housing	62 957	63 913	-	-	-	-	15 613	15 613	79 526	61 178	39 001
Housing	62 957	63 913	-	-	-	-	15 613	15 613	79 526	61 178	39 001
Informal Settlements	-	-	-	-	-	-	-	-	-	-	-
Health	1	1	-	-	-	-	0	0	1	1	1
Ambulance	-	-	-	-	-	-	-	-	-	-	-
Health Services	1	1	-	-	-	-	0	0	1	1	1
Laboratory Services	-	-	-	-	-	-	-	-	-	-	-
Food Control	-	-	-	-	-	-	-	-	-	-	-
Health Surveillance and Prevention of	-	-	-	-	-	-	-	-	-	-	-
Vector Control	-	-	-	-	-	-	-	-	-	-	-
Chemical Safety	-	-	-	-	-	-	-	-	-	-	-

Economic and environmental services	29 694	29 845	-	-	-	-	1 234	1 234	31 079	31 323	33 154
Planning and development	9 030	8 935	-	-	-	-	(284)	(284)	8 651	9 357	9 911
Billboards	-	-	-	-	-	-	-	-	-	-	-
Corporate Wide Strategic Planning (IDPs, LEDS)	643	643	-	-	-	-	36	36	679	684	728
Central City Improvement District	-	-	-	-	-	-	-	-	-	-	-
Development Facilitation	-	-	-	-	-	-	-	-	-	-	-
Economic Development/Planning	-	-	-	-	-	-	-	-	-	-	-
Regional Planning and Development	-	-	-	-	-	-	-	-	-	-	-
Town Planning, Building Regulations and Enforcement, and City Engineer	6 564	6 514	-	-	-	-	(321)	(321)	6 193	6 760	7 173
Project Management Unit	1 823	1 778	-	-	-	-	1	1	1 779	1 914	2 009
Provincial Planning	-	-	-	-	-	-	-	-	-	-	-
Support to Local Municipalities	-	-	-	-	-	-	-	-	-	-	-
Road transport	20 020	19 970	-	-	-	-	1 612	1 612	21 583	21 264	22 503
Public Transport	-	-	-	-	-	-	-	-	-	-	-
Road and Traffic Regulation	2 725	2 725	-	-	-	-	513	513	3 238	2 861	3 004
Roads	17 295	17 245	-	-	-	-	1 099	1 099	18 344	18 403	19 499
Taxi Ranks	-	-	-	-	-	-	-	-	-	-	-
Environmental protection	644	940	-	-	-	-	(95)	(95)	845	702	740
Biodiversity and Landscape	644	940	-	-	-	-	(95)	(95)	845	702	740
Coastal Protection	-	-	-	-	-	-	-	-	-	-	-
Indigenous Forests	-	-	-	-	-	-	-	-	-	-	-
Nature Conservation	-	-	-	-	-	-	-	-	-	-	-
Pollution Control	-	-	-	-	-	-	-	-	-	-	-
Soil Conservation	-	-	-	-	-	-	-	-	-	-	-
Trading services	182 761	183 124	-	-	-	-	18 274	18 274	201 399	203 782	225 376
Energy sources	112 790	112 750	-	-	-	-	16 610	16 610	129 360	128 523	145 561
Electricity	112 575	112 535	-	-	-	-	16 638	16 638	129 173	128 301	145 333
Street Lighting and Signal Systems	215	215	-	-	-	-	(28)	(28)	187	221	228
Nonelectric Energy	-	-	-	-	-	-	-	-	-	-	-
Water management	26 334	27 050	-	-	-	-	814	814	27 864	27 701	29 005
Water Treatment	10 300	10 200	-	-	-	-	397	397	10 597	10 994	11 714
Water Distribution	15 792	15 792	-	-	-	-	287	287	16 079	16 452	17 023
Water Storage	242	1 058	-	-	-	-	130	130	1 187	255	269
Waste water management	21 250	21 278	-	-	-	-	729	729	22 008	22 758	24 204
Public Toilets	7	7	-	-	-	-	0	0	7	8	8
Sewerage	8 804	8 756	-	-	-	-	528	528	9 284	9 460	10 041
Storm Water Management	6 378	6 378	-	-	-	-	133	133	6 512	6 794	7 238
Waste Water Treatment	6 100	6 136	-	-	-	-	68	68	6 205	6 495	6 916
Waste management	22 346	22 046	-	-	-	-	121	121	22 167	24 800	26 606
Recycling	-	-	-	-	-	-	-	-	-	-	-
Solid Waste Disposal (Landfill Sites)	10 498	10 308	-	-	-	-	75	75	10 383	11 959	13 064
Solid Waste Removal	10 909	10 811	-	-	-	-	11	11	10 822	11 837	12 469
Street Cleaning	939	927	-	-	-	-	35	35	963	1 004	1 073
Other	1 371	1 371	-	-	-	-	(140)	(140)	1 231	1 398	1 425
Abattoirs	-	-	-	-	-	-	-	-	-	-	-
Air Transport	-	-	-	-	-	-	-	-	-	-	-
Forestry	-	-	-	-	-	-	-	-	-	-	-
Licensing and Regulation	-	-	-	-	-	-	-	-	-	-	-
Markets	-	-	-	-	-	-	-	-	-	-	-
Tourism	1 371	1 371	-	-	-	-	(140)	(140)	1 231	1 398	1 425
Total Expenditure - Functional	3	456 060	458 189	-	-	-	37 256	37 256	495 445	484 303	497 143
Surplus/ (Deficit) for the year		5 649	22 119	-	-	-	1 827	1 827	23 945	216	(4 664)

Table B3 and B3B indicates the adjustment budget figures by municipal vote structure.

Table B3 – Adjustment Budget Financial Performance (Expenditure by municipal vote)

WC034 Swellendam - Table B3 Adjustments Budget Financial Performance (revenue and expenditure by municipal vote) - 28/02/2024												
Vote Description [Insert departmental structure etc]	Ref	Budget Year 2023/24									Budget Year +1 2024/25	Budget Year +2 2025/26
		Original Budget	Prior Adjusted 3	Accum. Funds 4	Multi-year capital 5	Unfore. Unavoid. 6	Nat. or Prov. Govt 7	Other Adjusts. 8	Total Adjusts. 9	Adjusted Budget 10	Adjusted Budget	Adjusted Budget
		A	A1	B	C	D	E	F	G	H		
R thousands												
Revenue by Vote	1											
Vote 1 - Municipal Manager		-	90	-	-	-	-	200	200	290	-	-
Vote 2 - CORPORATE SERVICES		37 190	37 463	-	-	-	-	(2 067)	(2 067)	35 377	36 596	39 305
Vote 3 - FINANCE SERVICES		68 337	70 051	-	-	-	-	357	357	70 408	73 110	78 082
Vote 4 - ENGINEERS SERVICE		206 888	222 624	-	-	-	-	11 467	11 467	234 090	226 552	249 023
Vote 5 - COMMUNITY SERVICES		96 493	97 344	-	-	-	-	29 880	29 880	127 224	88 033	67 901
Vote 6 - COMMUNITY SERVICES CONTINUED		52 801	52 736	-	-	-	-	(734)	(734)	52 001	60 227	58 166
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-
Total Revenue by Vote	2	461 709	480 308	-	-	-	-	39 082	39 082	519 390	484 519	492 478
Expenditure by Vote	1											
Vote 1 - Municipal Manager		10 154	10 064	-	-	-	-	(1 140)	(1 140)	8 924	10 713	11 307
Vote 2 - CORPORATE SERVICES		45 529	47 782	-	-	-	-	(344)	(344)	47 438	45 677	48 697
Vote 3 - FINANCE SERVICES		40 536	39 146	-	-	-	-	4 254	4 254	43 400	42 711	45 320
Vote 4 - ENGINEERS SERVICE		191 674	192 135	-	-	-	-	18 617	18 617	210 752	212 420	234 463
Vote 5 - COMMUNITY SERVICES		118 877	119 750	-	-	-	-	15 876	15 876	135 626	121 286	103 209
Vote 6 - COMMUNITY SERVICES CONTINUED		49 290	49 312	-	-	-	-	(8)	(8)	49 304	51 496	54 146
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-
Total Expenditure by Vote	2	456 060	458 189	-	-	-	-	37 256	37 256	495 445	484 303	497 143
Surplus/ (Deficit) for the year	2	5 649	22 119	-	-	-	-	1 827	1 827	23 945	216	(4 664)

WC034 Swellendam - Table B3 Adjustments Budget Financial Performance (revenue and expenditure by municipal vote) - B - 28/02/2024

Vote Description [Insert departmental structure etc]	Ref	Budget Year 2023/24									Budget Year +1 2024/25	Budget Year +2 2025/26
		Original Budget	Prior Adjusted	Accum. Funds	Multi-year capital	Unfore. Unavoid.	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget	Adjusted Budget	Adjusted Budget
		A	3 A1	4 B	5 C	6 D	7 E	8 F	9 G	10 H		
R thousands												
Revenue by Vote	1											
Vote 1 - Municipal Manager		-	90	-	-	-	-	200	200	290	-	-
1.1 - MUNICIPAL MANAGER		-	90	-	-	-	-	200	200	290	-	-
1.2 - TOURISM		-	-	-	-	-	-	-	-	-	-	-
1.3 - LOCAL ECONOMIC DEVELOPMENT		-	-	-	-	-	-	-	-	-	-	-
1.4 - IDP		-	-	-	-	-	-	-	-	-	-	-
1.5 - INTERNAL AUDIT		-	-	-	-	-	-	-	-	-	-	-
Vote 2 - CORPORATE SERVICES		37 190	37 463	-	-	-	-	(2 087)	(2 087)	35 377	36 596	39 305
2.1 - BUILDING CONTROL		-	-	-	-	-	-	-	-	-	-	-
2.2 - CORPORATE SERVICES		29	29	-	-	-	-	18	18	47	30	31
2.3 - COUNCIL GENERAL		27 277	27 277	-	-	-	-	(2 445)	(2 445)	24 832	29 607	31 967
2.4 - TOWN PLANNING		2 337	2 337	-	-	-	-	267	267	2 606	1 226	1 287
2.5 - HUMAN RESOURCES		7 546	7 820	-	-	-	-	73	73	7 893	5 733	6 020
2.6 - RENTED BUILDINGS		1	1	-	-	-	-	(0)	(0)	1	1	1
2.7 - OFFICE BUILDINGS		-	-	-	-	-	-	-	-	-	-	-
Vote 3 - FINANCE SERVICES		68 337	70 051	-	-	-	-	357	357	70 408	73 110	78 082
3.1 - FINANCIAL SERVICES		68 242	69 956	-	-	-	-	345	345	70 302	73 010	77 978
3.2 - BUDGET AND TREASURY OFFICE		-	-	-	-	-	-	-	-	-	-	-
3.3 - INFORMATION TECHNOLOGY		-	-	-	-	-	-	-	-	-	-	-
3.4 - SUPPLY CHAIN MANAGEMENT		95	95	-	-	-	-	12	12	107	100	105
3.5 - STORES		-	-	-	-	-	-	-	-	-	-	-
Vote 4 - ENGINEERS SERVICE		206 888	222 624	-	-	-	-	11 467	11 467	234 090	226 552	249 023
4.1 - ELECTRICITY		118 187	123 071	-	-	-	-	11 555	11 555	134 626	143 079	154 860
4.2 - ENGINEERS SERVICES		690	646	-	-	-	-	(17)	(17)	629	712	734
4.3 - MAIN ROADS		50	50	-	-	-	-	-	-	50	60	70
4.4 - SEWERAGE		29 997	30 340	-	-	-	-	2 165	2 165	32 505	32 272	39 728
4.5 - STORMWATER		28	528	-	-	-	-	(15)	(15)	513	29	31
4.6 - STREET LIGHTS		-	-	-	-	-	-	-	-	-	-	-
4.7 - STREETS		1 030	2 783	-	-	-	-	(948)	(948)	1 835	9 335	9 664
4.8 - WATER		56 906	65 207	-	-	-	-	(1 274)	(1 274)	63 932	41 065	43 936
4.9 - WORKSHOP FLEET		-	-	-	-	-	-	-	-	-	-	-
Vote 5 - COMMUNITY SERVICES		96 493	97 344	-	-	-	-	29 880	29 880	127 224	88 033	67 981
5.1 - CARAVAN PARK		842	842	-	-	-	-	83	83	925	884	928
5.2 - CEMETERIES		81	81	-	-	-	-	(11)	(11)	70	85	89
5.3 - COMMUNITY SERVICES		33	33	-	-	-	-	(1)	(1)	32	35	36
5.4 - HOUSING		63 910	64 866	-	-	-	-	29 305	29 305	94 171	58 360	36 000
5.5 - HALLS		153	153	-	-	-	-	149	149	302	160	168
5.6 - LIBRARY		6 345	6 345	-	-	-	-	99	99	6 444	6 236	6 509
5.7 - LICENSING		65	65	-	-	-	-	(32)	(32)	33	68	72
5.8 - PARKS		-	-	-	-	-	-	-	-	-	-	-
5.9 - POUND		58	58	-	-	-	-	(49)	(49)	9	61	64
5.10 - REFUSE		25 005	24 901	-	-	-	-	337	337	25 238	22 144	24 034
Vote 6 - COMMUNITY SERVICES CONTINUED		52 804	52 736	-	-	-	-	(734)	(734)	52 001	60 227	58 166
6.1 - SPORTS AND RECREATION		103	3	-	-	-	-	(3)	(3)	-	4 864	3
6.2 - THUSONG MULTIPURPOSE CENTER		711	711	-	-	-	-	33	33	744	746	784
6.3 - TRAFFIC		51 987	52 022	-	-	-	-	(764)	(764)	51 258	54 617	57 380
6.4 - COMMONAGE		-	-	-	-	-	-	-	-	-	-	-
Total Revenue by Vote	2	461 709	480 308	-	-	-	-	39 082	39 082	519 390	484 519	492 478

Expenditure by Vote		1											
Vote 1 - Municipal Manager		10 154	10 064	-	-	-	-	(1 140)	(1 140)	8 924	10 713	11 307	
1.1 - MUNICIPAL MANAGER		6 640	6 550	-	-	-	-	(853)	(853)	5 697	7 038	7 463	
1.2 - TOURISM		1 371	1 371	-	-	-	-	(140)	(140)	1 231	1 398	1 425	
1.3 - LOCAL ECONOMIC DEVELOPMENT		12	12	-	-	-	-	-	-	12	13	14	
1.4 - IDP		626	626	-	-	-	-	40	40	666	666	709	
1.5 - INTERNAL AUDIT		1 505	1 505	-	-	-	-	(187)	(187)	1 318	1 597	1 696	
Vote 2 - CORPORATE SERVICES		45 329	47 782	-	-	-	-	(344)	(344)	47 438	45 677	48 697	
2.1 - BUILDING CONTROL		-	-	-	-	-	-	-	-	-	-	-	
2.2 - CORPORATE SERVICES		8 262	8 127	-	-	-	-	80	80	8 206	8 664	9 144	
2.3 - COUNCIL GENERAL		11 019	13 184	-	-	-	-	(403)	(403)	12 781	11 511	12 374	
2.4 - TOWN PLANNING		6 564	6 514	-	-	-	-	(321)	(321)	6 193	6 760	7 173	
2.5 - HUMAN RESOURCES		19 043	19 317	-	-	-	-	114	114	19 431	18 082	19 325	
2.6 - RENTED BUILDINGS		-	-	-	-	-	-	-	-	-	-	-	
2.7 - OFFICE BUILDINGS		641	641	-	-	-	-	186	186	827	660	680	
Vote 3 - FINANCE SERVICES		40 536	39 146	-	-	-	-	4 254	4 254	43 400	42 711	45 320	
3.1 - FINANCIAL SERVICES		30 958	30 908	-	-	-	-	3 861	3 861	34 769	32 518	34 576	
3.2 - BUDGET AND TREASURY OFFICE		-	-	-	-	-	-	-	-	-	-	-	
3.3 - INFORMATION TECHNOLOGY		4 452	3 112	-	-	-	-	556	556	3 668	4 672	4 904	
3.4 - SUPPLY CHAIN MANAGEMENT		5 126	5 126	-	-	-	-	(163)	(163)	4 963	5 521	5 840	
3.5 - STORES		-	-	-	-	-	-	-	-	-	-	-	
Vote 4 - ENGINEERS SERVICE		191 674	192 135	-	-	-	-	18 617	18 617	210 752	212 420	234 463	
4.1 - ELECTRICITY		111 644	111 604	-	-	-	-	15 888	15 888	127 493	127 150	143 919	
4.2 - ENGINEERS SERVICES		6 892	6 777	-	-	-	-	(130)	(130)	6 647	7 326	7 789	
4.3 - MAIN ROADS		59	59	-	-	-	-	(1)	(1)	58	63	72	
4.4 - SEWERAGE		16 441	16 381	-	-	-	-	509	509	16 890	17 643	18 811	
4.5 - STORMWATER		5 631	5 631	-	-	-	-	132	132	5 763	5 995	6 383	
4.6 - STREET LIGHTS		2 563	2 563	-	-	-	-	542	542	3 105	2 931	3 353	
4.7 - STREETS		19 233	19 183	-	-	-	-	932	932	20 115	20 535	21 840	
4.8 - WATER		27 220	27 946	-	-	-	-	802	802	28 748	28 653	30 028	
4.9 - WORKSHOP FLEET		1 990	1 990	-	-	-	-	(58)	(58)	1 933	2 124	2 268	
Vote 5 - COMMUNITY SERVICES		118 877	119 750	-	-	-	-	15 876	15 876	135 626	121 286	103 209	
5.1 - CARAVAN PARK		1 586	1 586	-	-	-	-	(26)	(26)	1 560	1 690	1 802	
5.2 - CEMETERIES		142	142	-	-	-	-	(78)	(78)	64	146	151	
5.3 - COMMUNITY SERVICES		3 004	3 004	-	-	-	-	282	282	3 285	3 205	3 420	
5.4 - HOUSING		62 957	63 913	-	-	-	-	15 613	15 613	79 526	61 178	39 001	
5.5 - HALLS		2 179	2 097	-	-	-	-	(345)	(345)	1 752	2 310	2 449	
5.6 - LIBRARY		6 480	6 480	-	-	-	-	(268)	(268)	6 212	6 338	6 618	
5.7 - LICENSING		5 377	5 377	-	-	-	-	517	517	5 894	5 698	6 040	
5.8 - PARKS		12 400	12 400	-	-	-	-	(101)	(101)	12 299	13 280	14 225	
5.9 - POUND		31	31	-	-	-	-	(22)	(22)	9	32	32	
5.10 - REFUSE		24 722	24 722	-	-	-	-	303	303	25 025	27 409	29 471	
Vote 6 - COMMUNITY SERVICES CONTINUED		49 290	49 312	-	-	-	-	(8)	(8)	49 304	51 496	54 146	
6.1 - SPORTS AND RECREATION		550	550	-	-	-	-	0	0	550	565	581	
6.2 - THUSONG MULTIPURPOSE CENTER		450	483	-	-	-	-	288	288	771	474	499	
6.3 - TRAFFIC		48 011	48 001	-	-	-	-	(227)	(227)	47 774	50 170	52 771	
6.4 - COMMONAGE		279	279	-	-	-	-	(70)	(70)	209	287	296	
Total Expenditure by Vote		2	456 060	458 189	-	-	-	37 256	37 256	495 445	484 303	497 143	
Surplus/ (Deficit) for the year		2	5 649	22 119	-	-	-	1 827	1 827	23 945	216	(4 664)	

Table B4 – Adjustment Budget Financial Performance (revenue by source)

WC034 Swellendam - Table B4 Adjustments Budget Financial Performance (revenue and expenditure) - 28/02/2024												
Description	Ref	Budget Year 2023/24									Budget Year +1 2024/25	Budget Year +2 2025/26
		Original Budget	Prior Adjusted 3	Accum. Funds 4	Multi-year capital 5	Unfore. Unavoid. 6	Nat. or Prov. Govt 7	Other Adjusts. 8	Total Adjusts. 9	Adjusted Budget 10	Adjusted Budget	Adjusted Budget
R thousands	1	A	A1	B	C	D	E	F	G	H		
Revenue												
Exchange Revenue												
Service charges - Electricity	2	113 936	113 936	-	-	-	-	(280)	(280)	113 655	128 344	144 582
Service charges - Water	2	25 388	25 388	-	-	-	-	(2 973)	(2 973)	22 415	27 438	29 655
Service charges - Waste Water Management	2	20 521	20 521	-	-	-	-	(23)	(23)	20 497	22 128	23 868
Service charges - Waste Management	2	14 707	14 707	-	-	-	-	(68)	(68)	14 639	16 077	17 424
Sale of Goods and Rendering of Services		2 736	2 736	-	-	-	-	153	153	2 889	2 873	3 016
Agency services		3 062	3 062	-	-	-	-	(245)	(245)	2 817	3 245	3 440
Interest		-	-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables		1 880	1 880	-	-	-	-	(171)	(171)	1 709	2 022	2 172
Interest earned from Current and Non Current Assets		6 660	6 660	-	-	-	-	2 355	2 355	9 015	6 676	6 692
Dividends		2	2	-	-	-	-	-	-	2	2	2
Rent on Land		-	-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets		867	867	-	-	-	-	179	179	1 046	911	956
Licence and permits		1 410	1 410	-	-	-	-	(180)	(180)	1 230	1 481	1 555
Operational Revenue		415	415	-	-	-	-	2 283	2 283	2 698	436	458
Non-Exchange Revenue												
Property rates		57 462	57 462	-	-	-	-	(1 109)	(1 109)	56 353	62 059	66 713
Surcharges and Taxes		994	994	-	-	-	-	(34)	(34)	960	1 054	1 117
Fines, penalties and forfeits		47 744	47 744	-	-	-	-	(466)	(466)	47 278	50 132	52 638
Licences or permits		-	-	-	-	-	-	-	-	-	-	-
Transfer and subsidies - Operational		117 848	121 265	-	-	-	-	34 415	34 415	155 679	117 449	98 886
Interest		324	324	-	-	-	-	63	63	387	340	357
Fuel Levy		-	-	-	-	-	-	-	-	-	-	-
Operational Revenue		3 487	3 487	-	-	-	-	(54)	(54)	3 433	3 802	4 147
Gains on disposal of Assets		4 399	4 399	-	-	-	-	(4 394)	(4 394)	5	4 618	4 849
Other Gains		12 847	12 847	-	-	-	-	363	363	13 211	13 342	13 857
Discontinued Operations		-	-	-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)		436 688	440 104	-	-	-	-	29 816	29 816	469 921	464 428	476 385

The main adjustments to the Revenue Budget are:

- Decrease in water revenue to the amount of R2,9 million. The projected water consumption decreased based on consumer trends and higher winter rains experienced. An error was also incurred on the budget for availability charges for water services which was corrected.
- Interest earned from current and non-current assets increases by R2,3m from R6,6 million to R9,1 million. More interest revenue is projected due to the municipality's favorable cash position.
- Operational revenue increased by R2,3 million which includes the refund for the replacement of damaged assets incurred to date.
- Property rates are projected to decrease by R1,1 million which is due to the objections and category changes in the roll.
- The gains on disposal of assets were removed as no auction is planned for this year.
- Transfers and subsidies increase with R34,4 million which includes additional grants as gazetted by the province on 16 January 2024:
 - R8,1 million from the provincial contribution towards acceleration of housing delivery grants for solar geysers at the housing development (R6.9m) and correction of vat recognition.

- R16 million from the provincial contribution towards the acceleration of housing delivery grants for the upgrade of the Eskom bulk line for the housing electrification project.
- R9,3 million from human settlement for the top structure on the Railton Housing project.
- R428 000 additional for the informal settlements upgrading partnership grant for the formalization studies of the informal settlement.
- R200 000 from the Western Cape financial management grant which is used for external bursaries.
- R35 000 from the Overberg District Safety Forum for public safety equipment.

WC034 Swellendam - Table B4 Adjustments Budget Financial Performance (revenue and expenditure) - 28/02/2024

Description	Ref	Budget Year 2023/24									Budget Year	Budget Year
		Original	Prior	Accum. Funds	Multi-year	Unfore.	Nat. or	Other	Total	Adjusted	+1 2024/25	+2 2025/26
		Budget	Adjusted	4	5	6	7	8	9	10	Adjusted	Adjusted
R thousands	1	A	A1	B	C	D	E	F	G	H		
Expenditure By Type												
Employee related costs		142 965	141 525	-	-	-	-	(2 334)	(2 334)	139 191	150 617	160 754
Remuneration of councillors		6 083	6 083	-	-	-	-	-	-	6 083	6 387	6 707
Bulk purchases - electricity		95 137	95 137	-	-	-	-	2 321	2 321	97 458	109 750	125 591
Inventory consumed		18 928	18 617	-	-	-	-	814	814	19 431	19 685	20 510
Debt Impairment		29 302	29 302	-	-	-	-	(10 306)	(10 306)	18 996	30 999	32 750
Depreciation and amortisation		16 178	16 178	-	-	-	-	4 285	4 285	20 463	17 148	18 177
Interest		6 301	6 301	-	-	-	-	2 371	2 371	8 671	6 905	6 763
Contracted services		95 295	97 197	-	-	-	-	14 535	14 535	111 732	95 412	75 612
Transfers and subsidies		1 185	1 185	-	-	-	-	140	140	1 325	1 230	1 255
Irrecoverable debts written off		13 613	13 613	-	-	-	-	11 055	11 055	24 669	14 302	15 027
Operational costs		30 932	32 910	-	-	-	-	14 517	14 517	47 427	31 722	33 847
Losses on disposal of Assets		129	129	-	-	-	-	(129)	(129)	-	133	137
Other Losses		12	12	-	-	-	-	(12)	(12)	-	13	13
Total Expenditure		456 060	458 189	-	-	-	-	37 256	37 256	495 445	484 303	497 143
Surplus/(Deficit)		(19 372)	(18 085)	-	-	-	-	(7 439)	(7 439)	(25 524)	(19 875)	(20 758)
Transfers and subsidies - capital (monetary allocations)		20 240	35 423	-	-	-	-	9 266	9 266	44 689	20 091	16 093
Transfers and subsidies - capital (in-kind)		4 781	4 781	-	-	-	-	-	-	4 781	-	-
Surplus/(Deficit) after capital transfers & contributions		5 649	22 119	-	-	-	-	1 827	1 827	23 945	216	(4 664)
Income Tax		-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax		5 649	22 119	-	-	-	-	1 827	1 827	23 945	216	(4 664)
Share of Surplus/Deficit attributable to Joint Venture		-	-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities		-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality		5 649	22 119	-	-	-	-	1 827	1 827	23 945	216	(4 664)
Share of Surplus/Deficit attributable to Associate		-	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions		-	-	-	-	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year		5 649	22 119	-	-	-	-	1 827	1 827	23 945	216	(4 664)

The main adjustments to the Expenditure Budget are:

- Employee-related costs decrease by R2,3 million due to positions not being filled pending the organization structure.
- Bulk purchases increased by R2,3 million. Lessor levels of load shedding are experienced when compared to the previous financial year.
- A correction is made between debt impairment and bad debt written off per the Grap requirements. Thus certain accounting transactions on debtors have been shifted between debt impairment and bad debts written off.
- Depreciation increased by R4,2 million to adjust for increased capital and align with actual depreciation charges allocated in the 2022/2023 financial year-end. Depreciation is currently non-cash on the budget.

- Interest paid includes the projected actuarial calculations which were aligned with the 2022/2023 actuarial reports. These costs are accounting entries and non-cash.
- Contracted services increase with R14,5 million and include the expense items for the increased grants as follows:
 - R6 million from the provincial contribution towards the acceleration of housing delivery. See revenue above.
 - R9,3 million from Human Settlement for the construction of top structures on the Railton housing development. See revenue above.
- Operational Cost increase with R14,8 million which includes the grant received from the housing acceleration programme to increase the demand from Eskom through the upgrade of the bulk Eskom line.

Other key expenditure inputs which are funded from savings or re-allocation of funds are the following:

- An additional amount of R972 000 for security services;
- An amount of R1- million for SALGA fees;
- An additional amount of R2,1 million for bulk purchases;
- An additional amount of R500 000 for legal fees;

Table B5 – Adjustment Budget Capital expenditure

WC034 Swellendam - Table B5 Adjustments Capital Expenditure Budget by vote and funding - 28/02/2024

Description	Ref	Budget Year 2023/24										Budget Year	Budget Year
		Original	Prior	Accum.	Multi-year	Unfore.	Nat. or	Other	Total	Adjusted	Adjusted	+1 2024/25	+2 2025/26
		Budget	Adjusted	Funds	capital	Unavoid.	Prov. Govt	Adjusts.	Adjusts.	Budget	Budget		
R thousands		A	A1	B	C	D	E	F	G	H			
Capital expenditure - Vote													
Multi-year expenditure to be adjusted	2												
Vote 1 - Municipal Manager		-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - CORPORATE SERVICES		-	-	-	-	-	-	-	-	-	-	-	-
Vote 3 - FINANCE SERVICES		-	-	-	-	-	-	-	-	-	-	-	-
Vote 4 - ENGINEERS SERVICE		20 081	19 482	-	-	-	-	5 715	5 715	25 197	24 214	20 927	-
Vote 5 - COMMUNITY SERVICES		-	-	-	-	-	-	-	-	-	-	-	-
Vote 6 - COMMUNITY SERVICES CONTINUED		87	-	-	-	-	-	-	-	-	4 227	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	3	20 168	19 482	-	-	-	-	5 715	5 715	25 197	28 440	20 927	-
Single-year expenditure to be adjusted	2												
Vote 1 - Municipal Manager		20	20	-	-	-	-	-	-	20	30	35	-
Vote 2 - CORPORATE SERVICES		1 003	1 003	-	-	-	-	295	295	1 298	126	123	-
Vote 3 - FINANCE SERVICES		2 660	3 040	-	-	-	-	(940)	(940)	2 100	465	460	-
Vote 4 - ENGINEERS SERVICE		16 139	34 076	-	-	-	-	967	967	35 043	904	585	-
Vote 5 - COMMUNITY SERVICES		5 605	5 889	-	-	-	-	4 644	4 644	10 533	716	455	-
Vote 6 - COMMUNITY SERVICES CONTINUED		736	797	-	-	-	-	(85)	(85)	712	160	500	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total		26 162	44 825	-	-	-	-	4 881	4 881	49 705	2 401	2 158	-
Total Capital Expenditure - Vote		46 330	64 307	-	-	-	-	10 596	10 596	74 903	30 841	23 085	-
Capital Expenditure - Functional													
Governance and administration		2 918	3 298	-	-	-	-	(769)	(769)	2 529	628	628	-
Executive and council		8	8	-	-	-	-	1	1	9	-	-	-
Finance and administration		2 910	3 290	-	-	-	-	(770)	(770)	2 520	628	628	-
Internal audit		-	-	-	-	-	-	-	-	-	-	-	-
Community and public safety		1 218	1 192	-	-	-	-	4 651	4 651	5 843	4 796	746	-
Community and social services		195	195	-	-	-	-	268	268	463	258	126	-
Sport and recreation		332	245	-	-	-	-	(46)	(46)	200	4 528	120	-
Public safety		641	702	-	-	-	-	(15)	(15)	687	10	500	-
Housing		50	50	-	-	-	-	4 444	4 444	4 494	-	-	-
Health		-	-	-	-	-	-	-	-	-	-	-	-
Economic and environmental services		7 418	9 163	-	-	-	-	(93)	(93)	9 069	13 465	9 010	-
Planning and development		783	783	-	-	-	-	135	135	918	3	-	-
Road transport		6 635	8 380	-	-	-	-	(228)	(228)	8 152	13 462	9 010	-
Environmental protection		-	-	-	-	-	-	-	-	-	-	-	-
Trading services		34 777	50 654	-	-	-	-	6 807	6 807	57 461	11 953	12 701	-
Energy sources		2 914	7 459	-	-	-	-	4 431	4 431	11 889	9 847	5 322	-
Water management		20 698	28 207	-	-	-	-	3 099	3 099	31 306	1 336	1 337	-
Waste water management		5 963	9 502	-	-	-	-	(629)	(629)	8 873	464	5 833	-
Waste management		5 202	5 486	-	-	-	-	(93)	(93)	5 393	307	209	-
Other		-	-	-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Functional	3	46 330	64 307	-	-	-	-	10 596	10 596	74 903	30 841	23 085	-
Funded by:													
National Government		16 183	24 101	-	-	-	-	(254)	(254)	23 846	20 091	16 093	-
Provincial Government		8 838	16 103	-	-	-	-	9 059	9 059	25 163	-	-	-
District Municipality		-	-	-	-	-	-	526	526	526	-	-	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		-	-	-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	4	25 021	40 204	-	-	-	-	9 331	9 331	49 535	20 091	16 093	-
Borrowing		3 598	3 732	-	-	-	-	1 985	1 985	5 717	3 000	-	-
Internally generated funds		17 712	20 371	-	-	-	-	(720)	(720)	19 651	7 750	6 992	-
Total Capital Funding		46 330	64 307	-	-	-	-	10 596	10 596	74 903	30 841	23 085	-

Table B6 - Adjustment Budget Financial Position

WC034 Swellendam - Table B6 Adjustments Budget Financial Position - 28/02/2024

WC034 Swellendam - Table B6 Adjustments Budget Financial Position - 26/02/2024											Budget Year +1	Budget Year +2
Description	Ref	Budget Year 2023/24									2024/25	2025/26
		Original Budget	Prior Adjusted	Accum. Funds	Multi-year capital	Unfore. Unavoid.	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget	Adjusted Budget	
		A	3 A1	4 B	5 C	6 D	7 E	8 F	9 G	10 H		
R thousands												
ASSETS												
Current assets												
Cash and cash equivalents		89 968	76 282	-	-	-	-	7 069	7 069	83 371	108 263	110 014
Trade and other receivables from exchange trans	1	6 332	6 332	-	-	-	-	14 260	14 260	20 592	18 129	18 391
Receivables from non-exchange transactions	1	19 641	19 965	-	-	-	-	(1 069)	(1 069)	18 896	17 938	18 190
Current portion of non-current receivables		43	43	-	-	-	-	(32)	(32)	10	10	10
Inventory		7 170	7 170	-	-	-	-	1 911	1 911	9 061	10 563	10 938
VAT		17 527	17 527	-	-	-	-	(2 726)	(2 726)	14 802	7 425	7 425
Other current assets		(3 145)	(3 145)	-	-	-	-	176	176	(2 968)	(2 968)	(2 968)
Total current assets		137 537	124 174	-	-	-	-	19 609	19 609	143 784	159 361	162 001
Non current assets												
Investments		-	-	-	-	-	-	-	-	-	-	-
Investment property		11 353	11 353	-	-	-	-	(478)	(478)	10 875	10 860	10 855
Property, plant and equipment		561 418	579 395	-	-	-	-	(15 221)	(15 221)	564 173	523 331	514 558
Biological assets		-	-	-	-	-	-	-	-	-	-	-
Living and non-living resources	1	-	-	-	-	-	-	-	-	-	-	-
Heritage assets		171	171	-	-	-	-	-	-	171	171	171
Intangible assets		284	284	-	-	-	-	100	100	384	361	349
Trade and other receivables from exchange trans		423	423	-	-	-	-	(423)	(423)	-	-	-
Non-current receivables from non-exchange trans		-	-	-	-	-	-	79	79	79	79	79
Other non-current assets		155	155	-	-	-	-	83	83	238	238	238
Total non current assets		573 803	591 780	-	-	-	-	(15 860)	(15 860)	575 920	535 040	526 251
TOTAL ASSETS		711 341	715 954	-	-	-	-	3 749	3 749	719 703	694 401	688 252
LIABILITIES												
Current liabilities												
Bank overdraft		-	-	-	-	-	-	-	-	-	-	-
Financial liabilities		2 982	2 982	-	-	-	-	1 585	1 585	4 568	3 730	4 609
Consumer deposits		4 721	4 721	-	-	-	-	202	202	4 923	5 024	5 140
Trade and other payables from exchange trans		46 674	48 414	-	-	-	-	6 227	6 227	54 641	33 750	33 840
Trade and other payables from non-exchange trans		10 386	(3 210)	-	-	-	-	(5 319)	(5 319)	(8 529)	20 389	20 389
Provisions		21 111	21 111	-	-	-	-	(3 411)	(3 411)	17 699	17 960	18 239
VAT		21 216	21 216	-	-	-	-	(8 774)	(8 774)	12 441	5 065	5 065
Other current liabilities		-	-	-	-	-	-	-	-	-	-	-
Total current liabilities		197 090	95 234	-	-	-	-	(9 498)	(9 498)	85 744	85 918	87 281
Non current liabilities												
Financial liabilities	1	27 980	27 980	-	-	-	-	(4 009)	(4 009)	23 971	24 251	21 251
Provisions	1	95 412	95 412	-	-	-	-	6 930	6 930	102 342	100 314	100 682
Long term portion of trade payables		-	-	-	-	-	-	-	-	-	-	-
Other non-current liabilities		-	-	-	-	-	-	-	-	-	-	-
Total non current liabilities		123 392	123 392	-	-	-	-	2 921	2 921	126 313	124 565	121 933
TOTAL LIABILITIES		230 482	218 626	-	-	-	-	(6 569)	(6 569)	212 057	210 483	209 215
NET ASSETS	2	480 859	497 328	-	-	-	-	10 318	10 318	507 647	483 917	479 037
COMMUNITY WEALTH/EQUITY												
Accumulated Surplus/(Deficit)		477 359	493 828	-	-	-	-	(11 254)	(11 254)	482 575	455 845	452 465
Funds and Reserves		3 500	3 500	-	-	-	-	21 572	21 572	25 072	28 072	26 572
Other		-	-	-	-	-	-	-	-	-	-	-
TOTAL COMMUNITY WEALTH/EQUITY		480 859	497 328	-	-	-	-	10 318	10 318	507 647	483 917	479 037

Table B6 - Adjustment Budget Cash Flow

WC034 Swellendam - Table B7 Adjustments Budget Cash Flows - 28/02/2024												
Description	Ref	Budget Year 2023/24								Budget Year		Budget Year
		Original Budget	Prior Adjusted	Accum. Funds	Multi-year capital	Unfore. Unavold.	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget	Adjusted Budget	Adjusted Budget
R thousands		A	3 A1	4 B	5 C	6 D	7 E	8 F	9 G	10 H		
CASH FLOW FROM OPERATING ACTIVITIES												
Receipts												
Property rates		57 258	57 258	-	-	-	-	(2 373)	(2 373)	54 884	61 817	66 453
Service charges		172 979	172 979	-	-	-	-	415	415	173 394	189 157	210 163
Other revenue		20 129	20 129	-	-	-	-	2 281	2 281	22 410	21 339	22 449
Transfers and Subsidies - Operational	1	117 848	119 290	-	-	-	-	32 150	32 150	151 440	117 449	98 886
Transfers and Subsidies - Capital	1	20 240	23 801	-	-	-	-	(3 828)	(3 828)	19 973	20 091	16 093
Interest		8 864	8 540	-	-	-	-	475	475	9 015	7 016	7 049
Dividends		2	2	-	-	-	-	-	-	2	2	2
Payments												
Suppliers and employees		(377 281)	(377 670)	-	-	-	-	(12 423)	(12 423)	(390 094)	(398 906)	(407 598)
Finance charges		(3 164)	(3 164)	-	-	-	-	-	-	(3 164)	(3 674)	(3 436)
Transfers and Grants	1	(925)	(925)	-	-	-	-	(665)	(665)	(1 590)	(925)	(925)
NET CASH FROM/(USED) OPERATING ACTIVITIES		15 949	20 239	-	-	-	-	16 032	16 032	36 271	13 365	9 137
CASH FLOWS FROM INVESTING ACTIVITIES												
Receipts												
Proceeds on disposal of PPE		4 399	4 399	-	-	-	-	(4 394)	(4 394)	5	4 618	4 849
Decrease (increase) in non-current receivables		-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments		-	-	-	-	-	-	-	-	-	-	-
Payments												
Capital assets		(46 330)	(64 307)	-	-	-	-	(10 224)	(10 224)	(74 531)	(30 841)	(23 085)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(41 932)	(59 908)	-	-	-	-	(14 618)	(14 618)	(74 526)	(26 223)	(18 236)
CASH FLOWS FROM FINANCING ACTIVITIES												
Receipts												
Short term loans		-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing		3 598	3 598	-	-	-	-	-	-	3 598	3 000	-
Increase (decrease) in consumer deposits		640	640	-	-	-	-	-	-	640	741	857
Payments												
Repayment of borrowing		(4 273)	(4 273)	-	-	-	-	-	-	(4 273)	(4 232)	(3 353)
NET CASH FROM/(USED) FINANCING ACTIVITIES		(35)	(35)	-	-	-	-	-	-	(35)	(491)	(2 496)
NET INCREASE/ (DECREASE) IN CASH HELD		(26 017)	(39 703)	-	-	-	-	1 414	1 414	(38 289)	(13 348)	(11 596)
Cash/cash equivalents at the year begin:	2	116 145	116 145	-	-	-	-	5 628	5 628	121 773	121 773	121 773
Cash/cash equivalents at the year end:	2	90 128	76 441	-	-	-	-	7 043	7 043	83 484	108 425	110 178

Table B8 - Adjustment Budget Cash Reserves / Accumulated Surplus

WC034 Swellendam - Table B8 Cash backed reserves/accumulated surplus reconciliation - 28/02/2024												
Description	Ref	Budget Year 2023/24								Budget Year +1 2024/25		Budget Year +2 2025/26
		Original Budget	Prior Adjusted	Accum. Funds	Multi-year capital	Unfore. Unavoid.	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget	Adjusted Budget	Adjusted Budget
		A	3 A1	4 B	5 C	6 D	7 E	8 F	9 G	10 H		
R thousands												
<u>Cash and investments available</u>												
Cash/cash equivalents at the year end	1	90 128	76 441	-	-	-	-	7 043	7 043	83 484	108 425	110 178
Other current investments > 90 days		(159)	(159)	-	-	-	-	46	46	(113)	(162)	(163)
Non current assets - Investments	1	-	-	-	-	-	-	-	-	-	-	-
Cash and Investments available:		89 968	76 282	-	-	-	-	7 089	7 089	83 371	108 263	110 014
<u>Applications of cash and investments</u>												
Unspent conditional transfers		10 386	(3 210)	-	-	-	-	(5 319)	(5 319)	(8 529)	20 389	20 389
Unspent borrowing		-	-	-	-	-	-	-	-	-	-	-
Statutory requirements		3 688	3 688	-	-	-	-	(6 048)	(6 048)	(2 360)	(2 360)	(2 360)
Other working capital requirements	2	24 031	25 494	-	-	-	-	(5 190)	(5 190)	20 304	2 901	2 390
Other provisions		21 111	21 111	-	-	-	-	(3 777)	(3 777)	17 334	17 960	18 239
Long term investments committed		-	-	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments		3 500	3 500	-	-	-	-	21 572	21 572	25 072	22 072	23 572
Total Application of cash and Investments:		62 716	50 583	-	-	-	-	1 239	1 239	51 821	50 962	62 231
Surplus(shortfall)		27 252	25 699	-	-	-	-	5 850	5 850	31 550	47 301	47 784
<u>Other working capital requirements</u>												
Debtors		22 643	22 920							34 337	30 850	31 449
Creditors due		46 674	48 414							54 641	33 750	33 840
Total		(24 031)	(25 494)							(20 304)	(2 901)	(2 390)
<u>Debtors collection assumptions:</u>												
Balance outstanding - debtors		26 396	26 719							39 566	36 146	36 660
Estimate of debtors collection rate		85.78%	85.78%							86.78%	85.35%	85.79%
<u>Long term investments committed</u>												
<i>Balance (Insert description; eg sinking fund)</i>												
Bankers Acceptance Certificate		-	-							-	-	-
Deposit Taking Institutions		-	-							-	-	-
Bank Repurchase Agreements		-	-							-	-	-
Derivative Financial Assets		-	-							-	-	-
Guaranteed Endowment Policies (Sinking)		-	-							-	-	-
Listed/Unlisted Bonds and Stocks		-	-							-	-	-
Municipal Bonds		-	-							-	-	-
National Government Securities		-	-							-	-	-
Negotiable Certificate of Deposits: Banks		-	-							-	-	-
Unamortised Debt Expense		-	-							-	-	-
Unamortised Preference Share Expense		-	-							-	-	-
Interest Rate Swaps		-	-							-	-	-
		-	-							-	-	-
<u>Reserves to be backed by cash/investments</u>												
Housing Development Fund		-	-							-	-	-
Capital replacement		3 500	3 500							25 072	25 072	25 072
Self-insurance		-	-							-	-	-
Compensation for Occupational Injuries and Diseases		-	-							-	-	-
Employee Benefit		-	-							-	-	-
Non-current Provisions		-	-							-	-	-
Valuation		-	-							-	-	-
Investment in associate account		-	-							-	-	-
Capitalisation		-	-							-	(3 000)	(1 500)
		3 500	3 500							25 072	22 072	23 572

Table B9 - Adjustment Budget Asset Management

WC034 Swellendam - Table B9 Asset Management - 28/02/2024

Description	Ref	Budget Year 2023/24									Budget Year	
											+1 2024/25	+2 2025/26
		Original Budget	Prior Adjusted 7	Accum. Funds 8	Multi-year capital 9	Unfora. Unavoid. 10	Nat. or Prov. Govt 11	Other Adjus. 12	Total Adjus. 13	Adjusted Budget 14	Adjusted Budget	Adjusted Budget
R thousands		A	A1	B	C	D	E	F	G	H		
CAPITAL EXPENDITURE												
Total New Assets to be adjusted	1	17 851	32 401	-	-	-	-	15 480	15 480	47 882	11 671	7 761
Roads Infrastructure		983	983	-	-	-	-	135	135	1 118	-	-
Storm water Infrastructure		-	-	-	-	-	-	-	-	-	-	-
Electrical Infrastructure		2 174	6 719	-	-	-	-	4 442	4 442	11 160	8 696	4 348
Water Supply Infrastructure		1 911	8 750	-	-	-	-	744	744	9 494	1 304	1 304
Sanitation Infrastructure		5 548	7 003	-	-	-	-	(530)	(530)	6 473	-	-
Solid Waste Infrastructure		211	278	-	-	-	-	(93)	(93)	185	265	165
Rail Infrastructure		-	-	-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		100	100	-	-	-	-	550	550	650	100	100
Infrastructure		10 926	23 831	-	-	-	-	5 248	5 248	29 079	10 385	5 917
Community Facilities		-	-	-	-	-	-	210	210	210	-	-
Sport and Recreation Facilities		-	-	-	-	-	-	-	-	-	-	-
Community Assets		-	-	-	-	-	-	210	210	210	-	-
Heritage Assets		-	-	-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-	-	-
Operational Buildings		275	275	-	-	-	-	145	145	420	110	170
Housing		50	50	-	-	-	-	(2)	(2)	48	-	-
Other Assets	6	325	325	-	-	-	-	143	143	468	110	170
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	-	-	-	-	-	-	-
Intangible Assets		-	-	-	-	-	-	-	-	-	-	-
Computer Equipment		240	400	-	-	-	-	600	600	1 000	240	240
Furniture and Office Equipment		239	239	-	-	-	-	405	405	644	236	628
Machinery and Equipment		1 140	2 730	-	-	-	-	(7)	(7)	2 723	569	805
Transport Assets		4 781	4 876	-	-	-	-	(10)	(10)	4 866	151	-
Land		-	-	-	-	-	-	4 446	4 446	4 446	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	4 446	4 446	4 446	-	-
Mature		-	-	-	-	-	-	-	-	-	-	-
Immature		-	-	-	-	-	-	-	-	-	-	-
Living Resources		-	-	-	-	-	-	-	-	-	-	-
Total Renewal of Existing Assets to be adjusted	2	5 360	7 125	-	-	-	-	(60)	(60)	7 065	8 053	2 209
Roads Infrastructure		5 100	5 100	-	-	-	-	-	-	5 100	7 758	2 209
Storm water Infrastructure		-	435	-	-	-	-	-	-	435	-	-
Electrical Infrastructure		-	-	-	-	-	-	-	-	-	-	-
Water Supply Infrastructure		-	1 130	-	-	-	-	-	-	1 130	-	-
Sanitation Infrastructure		200	400	-	-	-	-	-	-	400	145	-
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-	-	-
Infrastructure		5 300	7 065	-	-	-	-	(60)	(60)	7 065	7 903	2 209
Community Facilities		60	60	-	-	-	-	(60)	(60)	-	150	-
Sport and Recreation Facilities		-	-	-	-	-	-	-	-	-	-	-
Community Assets		60	60	-	-	-	-	(60)	(60)	-	150	-
Heritage Assets		-	-	-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-	-	-
Operational Buildings		-	-	-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-	-	-
Other Assets	6	-	-	-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	-	-	-	-	-	-	-
Intangible Assets		-	-	-	-	-	-	-	-	-	-	-
Computer Equipment		-	-	-	-	-	-	-	-	-	-	-
Furniture and Office Equipment		-	-	-	-	-	-	-	-	-	-	-
Machinery and Equipment		-	-	-	-	-	-	-	-	-	-	-
Transport Assets		-	-	-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-	-	-
Mature		-	-	-	-	-	-	-	-	-	-	-
Immature		-	-	-	-	-	-	-	-	-	-	-
Living Resources		-	-	-	-	-	-	-	-	-	-	-

Total Upgrading of Existing Assets to be adjusted	2a	23 319	24 780	-	-	-	-	(378)	(378)	24 402	11 117	13 116
Roads Infrastructure		1 305	3 058	-	-	-	-	(228)	(228)	2 829	5 703	6 801
Storm water Infrastructure		-	-	-	-	-	-	-	-	-	-	-
Electrical Infrastructure		680	688	-	-	-	-	(28)	(28)	660	885	500
Water Supply Infrastructure		18 327	17 810	-	-	-	-	2 533	2 533	20 343	-	-
Sanitation Infrastructure		530	615	-	-	-	-	(235)	(235)	380	252	5 765
Solid Waste Infrastructure		170	170	-	-	-	-	-	-	170	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-	-	-
Infrastructure		21 012	22 340	-	-	-	-	2 042	2 042	24 382	6 840	13 066
Community Facilities		-	-	-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities		87	-	-	-	-	-	-	-	-	4 227	-
Community Assets		87	-	-	-	-	-	-	-	-	4 227	-
Heritage Assets		-	-	-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-	-	-
Operational Buildings		2 220	2 440	-	-	-	-	(2 420)	(2 420)	20	50	50
Housing		-	-	-	-	-	-	-	-	-	-	-
Other Assets	6	2 220	2 440	-	-	-	-	(2 420)	(2 420)	20	50	50
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	-	-	-	-	-	-	-
Intangible Assets		-	-	-	-	-	-	-	-	-	-	-
Computer Equipment		-	-	-	-	-	-	-	-	-	-	-
Furniture and Office Equipment		-	-	-	-	-	-	-	-	-	-	-
Machinery and Equipment		-	-	-	-	-	-	-	-	-	-	-
Transport Assets		-	-	-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-	-	-
Mature		-	-	-	-	-	-	-	-	-	-	-
Immature		-	-	-	-	-	-	-	-	-	-	-
Living Resources		-	-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure to be adjusted	4	7 388	9 140	-	-	-	-	(93)	(93)	9 047	13 462	9 010
Roads Infrastructure		-	435	-	-	-	-	-	-	435	-	-
Storm water Infrastructure		2 854	7 407	-	-	-	-	4 414	4 414	11 820	9 581	4 848
Electrical Infrastructure		20 238	27 690	-	-	-	-	3 277	3 277	30 967	1 304	1 304
Water Supply Infrastructure		6 278	8 018	-	-	-	-	(765)	(765)	7 253	397	5 765
Sanitation Infrastructure		381	448	-	-	-	-	(93)	(93)	355	265	165
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		100	100	-	-	-	-	550	550	650	100	100
Infrastructure		37 238	53 237	-	-	-	-	7 289	7 289	60 526	25 109	21 192
Community Facilities		60	60	-	-	-	-	150	150	210	150	-
Sport and Recreation Facilities		87	-	-	-	-	-	-	-	-	4 227	-
Community Assets		147	60	-	-	-	-	150	150	210	4 377	-
Heritage Assets		-	-	-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-	-	-
Operational Buildings		2 495	2 715	-	-	-	-	(2 275)	(2 275)	440	160	220
Housing		50	50	-	-	-	-	(2)	(2)	48	-	-
Other Assets		2 545	2 765	-	-	-	-	(2 277)	(2 277)	488	160	220
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	-	-	-	-	-	-	-
Intangible Assets		-	-	-	-	-	-	-	-	-	-	-
Computer Equipment		240	400	-	-	-	-	600	600	1 000	240	240
Furniture and Office Equipment		239	239	-	-	-	-	405	405	644	236	628
Machinery and Equipment		1 140	2 730	-	-	-	-	(7)	(7)	2 723	569	805
Transport Assets		4 781	4 876	-	-	-	-	(10)	(10)	4 866	151	-
Land		-	-	-	-	-	-	4 446	4 446	4 446	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	4 446	4 446	4 446	-	-
Mature		-	-	-	-	-	-	-	-	-	-	-
Immature		-	-	-	-	-	-	-	-	-	-	-
Living Resources		-	-	-	-	-	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURE to be adjusted	4	46 330	64 307	-	-	-	-	15 042	15 042	79 349	30 841	23 085

ASSET REGISTER SUMMARY - PPE (WDV)		5												
Roads Infrastructure		77 971	79 724	-	-	-	-	34 777	34 777	114 500	120 472	115 871		
Storm water Infrastructure		37 210	37 645	-	-	-	-	6 082	6 082	43 727	43 823	43 765		
Electrical Infrastructure		22 828	27 381	-	-	-	-	25 200	25 200	52 581	50 904	46 311		
Water Supply Infrastructure		168 745	176 197	-	-	-	-	(65 891)	(65 891)	110 305	81 692	81 561		
Sanitation Infrastructure		98 193	99 933	-	-	-	-	12 325	12 325	112 259	105 479	110 672		
Solid Waste Infrastructure		1 197	1 264	-	-	-	-	5 915	5 915	7 179	2 045	1 690		
Rail Infrastructure		-	-	-	-	-	-	-	-	-	-	-		
Coastal Infrastructure		-	-	-	-	-	-	-	-	-	-	-		
Information and Communication Infrastructure		380	380	-	-	-	-	265	265	645	243	237		
Infrastructure		406 524	422 523	-	-	-	-	18 674	18 674	441 196	404 658	400 108		
Community Assets		47 286	47 199	-	-	-	-	1 516	1 516	48 715	52 934	48 527		
Heritage Assets		171	171	-	-	-	-	-	-	171	171	171		
Investment properties		11 353	11 353	-	-	-	-	(467)	(467)	10 886	10 860	10 855		
Other Assets		90 248	90 468	-	-	-	-	(64 534)	(64 534)	25 934	24 468	24 519		
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-	-	-		
Intangible Assets		284	284	-	-	-	-	111	111	395	361	349		
Computer Equipment		2 633	2 793	-	-	-	-	562	562	3 365	2 569	2 532		
Furniture and Office Equipment		3 190	3 190	-	-	-	-	213	213	3 403	3 401	3 764		
Machinery and Equipment		2 722	4 311	-	-	-	-	(839)	(839)	3 472	1 159	1 152		
Transport Assets		8 816	8 911	-	-	-	-	4 805	4 805	13 716	13 946	13 753		
Land		-	-	-	-	-	-	20 204	20 204	20 204	20 204	20 204		
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-	-	-		
Living Resources		-	-	-	-	-	-	-	-	-	-	-		
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)		5	573 226	561 202	-	-	-	(19 755)	(19 755)	571 447	534 723	525 934		
EXPENDITURE OTHER ITEMS														
Depreciation & asset impairment		16 178	16 178	-	-	-	-	4 285	4 285	20 463	17 148	18 177		
Repairs and Maintenance by asset class	3	24 109	24 334	-	-	-	-	(2 482)	(2 482)	21 853	25 655	27 951		
Roads Infrastructure		7 322	7 270	-	-	-	-	343	343	7 613	7 690	8 082		
Storm water Infrastructure		520	520	-	-	-	-	(161)	(161)	359	536	552		
Electrical Infrastructure		2 510	2 476	-	-	-	-	(103)	(103)	2 373	2 614	2 722		
Water Supply Infrastructure		981	1 069	-	-	-	-	(111)	(111)	958	1 010	1 041		
Sanitation Infrastructure		1 092	1 220	-	-	-	-	(134)	(134)	1 086	1 137	1 183		
Solid Waste Infrastructure		5 660	5 368	-	-	-	-	(2 008)	(2 008)	3 360	6 211	7 417		
Rail Infrastructure		-	-	-	-	-	-	-	-	-	-	-		
Coastal Infrastructure		-	-	-	-	-	-	-	-	-	-	-		
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-	-	-		
Infrastructure		18 086	17 924	-	-	-	-	(2 175)	(2 175)	15 749	19 198	20 997		
Community Facilities		758	720	-	-	-	-	(4)	(4)	715	758	779		
Sport and Recreation Facilities		215	215	-	-	-	-	(61)	(61)	154	221	228		
Community Assets		973	934	-	-	-	-	(65)	(65)	869	979	1 007		
Heritage Assets		-	-	-	-	-	-	-	-	-	-	-		
Revenue Generating		-	-	-	-	-	-	-	-	-	-	-		
Non-revenue Generating		84	384	-	-	-	-	(262)	(262)	123	87	90		
Investment properties		84	384	-	-	-	-	(262)	(262)	123	87	90		
Operational Buildings		486	493	-	-	-	-	108	108	601	500	515		
Housing		-	-	-	-	-	-	-	-	-	-	-		
Other Assets		486	493	-	-	-	-	108	108	601	500	515		
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-	-	-		
Servitudes		-	-	-	-	-	-	-	-	-	-	-		
Licences and Rights		-	-	-	-	-	-	-	-	-	-	-		
Intangible Assets		-	-	-	-	-	-	-	-	-	-	-		
Computer Equipment		25	60	-	-	-	-	5	5	65	26	27		
Furniture and Office Equipment		14	14	-	-	-	-	(5)	(5)	9	15	15		
Machinery and Equipment		490	551	-	-	-	-	37	37	588	505	520		
Transport Assets		3 951	3 973	-	-	-	-	(124)	(124)	3 849	4 346	4 781		
Land		-	-	-	-	-	-	-	-	-	-	-		
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-	-	-		
Mature		-	-	-	-	-	-	-	-	-	-	-		
Immature		-	-	-	-	-	-	-	-	-	-	-		
Living Resources		-	-	-	-	-	-	-	-	-	-	-		
TOTAL EXPENDITURE OTHER ITEMS to be adjusted		6	40 287	40 512	-	-	-	1 803	1 803	42 315	42 804	46 128		
Renewal and upgrading of Existing Assets as % of total capex			61.9%	49.6%						39.7%	62.2%	66.4%		
Renewal and upgrading of Existing Assets as % of deprecn"			177.3%	197.2%						153.8%	111.8%	84.3%		
R&M as a % of PPE			4.2%	4.1%						3.8%	4.6%	5.3%		
Renewal and upgrading and R&M as a % of PPE			9.2%	9.5%						9.3%	8.4%	8.2%		

Table B10 - Adjustment Budget – Basic Service Delivery measurement

WC034 Swellendam - Table B10 Basic service delivery measurement - 28/02/2024

Description	Ref	Budget Year 2023/24									Budget Year	Budget Year
		Original	Prior	Accum.	Multi-year	Unfore.	Net. or Prov.	Other	Total	Adjusted	Adjusted	Adjusted
		Budget	Adjusted	Funds	capital	Unavoid.	Govt	Adjusts.	Adjusts.	Budget	Budget	Budget
		A	A1	B	C	D	E	F	G	H		
Household service targets												
Water:												
Piped water inside dwelling		6 693	-	-	-	-	-	-	-	-	7 028	7 379
Piped water inside yard (but not in dwelling)		-	-	-	-	-	-	-	-	-	-	-
Using public tap (at least min.service level)	2	1 450	-	-	-	-	-	-	-	-	1 523	1 599
Other water supply (at least min.service level)		-	-	-	-	-	-	-	-	-	-	-
Minimum Service Level and Above sub-total		8 143	0	0	0	0	0	0	0	0	8 550	8 978
Using public tap (< min.service level)	3	-	-	-	-	-	-	-	-	-	-	-
Other water supply (< min.service level)	3,4	490	-	-	-	-	-	-	-	-	515	540
No water supply		24	-	-	-	-	-	-	-	-	25	25
Below Minimum Service Level sub-total		1	-	-	-	-	-	-	-	-	1	1
Total number of households	5	8 657	0	0	0	0	0	0	0	0	9 090	9 544
Sanitation/sewerage:												
Flush toilet (connected to sewerage)		6 200	-	-	-	-	-	-	-	-	6 510	6 836
Flush toilet (with septic tank)		-	-	-	-	-	-	-	-	-	-	-
Chemical toilet		1 297	-	-	-	-	-	-	-	-	1 362	1 430
Pit toilet (ventilated)		-	-	-	-	-	-	-	-	-	-	-
Other toilet provisions (> min.service level)		-	-	-	-	-	-	-	-	-	-	-
Minimum Service Level and Above sub-total		7 497	-	-	-	-	-	-	-	-	7 872	8 265
Bucket toilet		-	-	-	-	-	-	-	-	-	-	-
Other toilet provisions (< min.service level)		487	-	-	-	-	-	-	-	-	511	537
No toilet provisions		152	-	-	-	-	-	-	-	-	160	168
Below Minimum Service Level sub-total		639	-	-	-	-	-	-	-	-	671	704
Total number of households	5	8 136	-	-	-	-	-	-	-	-	8 543	8 970
Energy:												
Electricity (at least min. service level)		745	-	-	-	-	-	-	-	-	782	821
Electricity - prepaid (> min.service level)		6 203	-	-	-	-	-	-	-	-	6 513	6 839
Minimum Service Level and Above sub-total		6 948	-	-	-	-	-	-	-	-	7 295	7 660
Electricity (< min.service level)		-	-	-	-	-	-	-	-	-	-	-
Electricity - prepaid (< min. service level)		-	-	-	-	-	-	-	-	-	-	-
Other energy sources		-	-	-	-	-	-	-	-	-	-	-
Below Minimum Service Level sub-total		-	-	-	-	-	-	-	-	-	-	-
Total number of households	5	6 948	-	-	-	-	-	-	-	-	7 295	7 660
Refuse:												
Removed at least once a week (min.service)		6 589	-	-	-	-	-	-	-	-	-	-
Minimum Service Level and Above sub-total		6 589	-	-	-	-	-	-	-	-	-	-
Removed less frequently than once a week		-	-	-	-	-	-	-	-	-	-	-
Using communal refuse dump		-	-	-	-	-	-	-	-	-	-	-
Using own refuse dump		-	-	-	-	-	-	-	-	-	-	-
Other rubbish disposal		-	-	-	-	-	-	-	-	-	-	-
No rubbish disposal		-	-	-	-	-	-	-	-	-	-	-
Below Minimum Service Level sub-total		-	-	-	-	-	-	-	-	-	-	-
Total number of households	5	6 589	-	-	-	-	-	-	-	-	-	-
Households receiving Free Basic Service	15											
Water (6 kilolitres per household per month)		4 052 180	4 052 180	-	-	-	-	-	-	4 052 180	4 335 833	4 639 341
Sanitation (free minimum level service)		7 896 500	7 896 500	-	-	-	-	-	-	7 896 500	8 449 255	9 040 703
Electricity/other energy (50kwh per household per month)		2 312 488	2 312 488	-	-	-	-	-	-	2 312 488	2 600 775	2 925 439
Refuse (removed at least once a week)		5 090 437	5 090 437	-	-	-	-	-	-	5 090 437	5 599 481	6 103 434
Informal Settlements		-	-	-	-	-	-	-	-	-	-	-
Cost of Free Basic Services provided (R'000)	16											
Water (6 kilolitres per indigent household per month)		4 052	4 052	-	-	-	-	-	-	4 052	4 336	4 639
Sanitation (free sanitation service to indigent households)		7 897	7 897	-	-	-	-	-	-	7 897	8 449	9 041
Electricity/other energy (50kwh per indigent household per month)		2 312	2 312	-	-	-	-	-	-	2 312	2 601	2 925
Refuse (removed once a week for indigent households)		5 090	5 090	-	-	-	-	-	-	5 090	5 599	6 103
Cost of Free Basic Services provided - Informal Formal Settlements (R'000)		-	-	-	-	-	-	-	-	-	-	-
Total cost of FBS provided		19 352	19 352	-	-	-	-	-	-	19 352	20 985	22 709
Highest level of free service provided												
Property rates (R'000 value threshold)		750000	-	-	-	-	-	-	-	-	750000	750000
Water (kilolitres per household per month)		6	-	-	-	-	-	-	-	-	6	6
Sanitation (kilolitres per household per month)		0	-	-	-	-	-	-	-	-	0	0
Sanitation (Rand per household per month)		341	-	-	-	-	-	-	-	-	365	390
Electricity (kw per household per month)		50	-	-	-	-	-	-	-	-	50	50
Refuse (average litres per week)		-	-	-	-	-	-	-	-	-	-	-
Revenue cost of free services provided (R'000)	17											
Property rates (tariff adjustment) (impermissible values per section 17 of MPR)		768	-	-	-	-	-	-	-	-	830	892
Property rates exemptions, reductions and rebates and impermissible values in excess of section 17 of MPR		3 885	-	-	-	-	-	-	-	-	4 196	4 511
Water (in excess of 6 kilolitres per indigent household per month)		-	-	-	-	-	-	-	-	-	-	-
Sanitation (in excess of free sanitation service to indigent households)		-	-	-	-	-	-	-	-	-	-	-
Electricity/other energy (in excess of 50 kwh per indigent household per month)		-	-	-	-	-	-	-	-	-	-	-
Refuse (in excess of one removal a week for indigent households)		-	-	-	-	-	-	-	-	-	-	-
Municipal Housing - rental rebates		-	-	-	-	-	-	-	-	-	-	-
Housing - top structure subsidies	6	-	-	-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-	-	-
Total revenue cost of subsidised services provided		4 654	-	-	-	-	-	-	-	-	5 026	5 403

Part 2 – Supporting Documentation

Section 5 - Adjustments of budget assumptions

The following adjustments were made to the budget assumptions for the adjustment budget

5.1 The collection rate for revenue services

The average collection rate slightly decreased from 98% to 96%. The base assumption was adjusted to 97% and the impairment of debtors was increased with R415 000. Stricter credit control will have to be introduced in the second half of the year to increase the average payment rate to above 97% again.

The rate of revenue collection is currently expressed as 96,4% of the annual amounts billed.

5.2 Water charges

Water sales were adjusted downwards with +- 100 000 kl. This resulted in a reduction of water revenue as indicated in Table B4.

The below table indicates the budget indicators and benchmarks.

WC034 Swellendam - Supporting Table SB4 Adjustments to budgeted performance indicators and benchmarks - 28/02/2024

		2020/21	2021/22	2022/23	Budget Year 2023/24			Budget Year +1 2024/25	Budget Year +2 2025/26
Description of financial indicator	Basis of calculation	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Prior Adjusted	Adjusted Budget	Adjusted Budget	Adjusted Budget
<u>Borrowing Management</u>									
Credit Rating	Short term/long term rating								
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	2.8%	1.4%	2.6%	2.3%	2.3%	2.6%	2.3%	2.0%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	2.9%	1.4%	2.8%	0.0%	0.0%	0.0%	0.0%	0.0%
Borrowed funding of 'own n' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants	0.0%	0.0%	65.1%	16.9%	15.5%	10.4%	20.3%	0.0%
<u>Safety of Capital</u>									
Gearing	Long Term Borrowing/ Funds & Reserves	157.1%	158.1%	457.4%	0.0%	0.0%	0.0%	0.0%	0.0%
<u>Liquidity</u>									
Current Ratio	Current assets/current liabilities	1.7%	1.6%	1.5%	128.4%	130.4%	167.7%	185.5%	185.6%
Current Ratio adjusted for aged debtors	Current assets/current liabilities less debtors > 90 days/current liabilities	1.7%	1.6%	1.5%	128.4%	130.4%	0.0%	0.0%	0.0%
Liquidity Ratio	Monetary Assets/Current Liabilities	1.5%	1.3%	1.1%	0.9	0.9	1.2	1.5	1.5
<u>Revenue Management</u>									
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/ Last 12 Mths Billing	130.0%	123.5%	127.6%	130.5%	130.5%	130.5%	129.7%	127.4%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		123.5%	127.6%	127.4%	129.7%	129.7%	129.7%	127.4%	126.4%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	9.6%	12.2%	9.4%	6.1%	6.2%	6.0%	6.1%	6.1%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<u>Creditors Management</u>									
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA s 65(e))	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Creditors to Cash and Investments		30.3%	98.3%	51.8%	86.9%	86.9%	70.1%	54.6%	53.8%
<u>Other Indicators</u>									
Electricity Distribution Losses (2)	Total Volume Losses (kW)								
	Total Cost of Losses (Rand '000)	6 552	5 266	5 266	5 266	5 266	5 530	5 806	6 096
	% Volume (units purchased and generated less units sold)/units purchased and generated	0	0	0	0	0	0	0	0
Water Distribution Losses (2)	Total Volume Losses (kℓ)								
	Total Cost of Losses (Rand '000)	1	2	2	2	2	2	2	2
	% Volume (units purchased and generated less units sold)/units purchased and generated	0	0	0	0	0	0	0	0
Employee costs	Employee costs/(Total Revenue - capital revenue)	36.6%	34.8%	36.8%	32.7%	32.2%	29.6%	32.4%	33.7%
Remuneration	Total remuneration/(Total Revenue - capital revenue)								
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	8.4%	7.7%	6.0%	5.5%	5.5%	4.7%	5.5%	5.9%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	4.5%	5.8%	5.9%	5.8%	5.7%	6.0%	5.7%	5.7%
<u>IDP regulation financial viability indicators</u>									
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	481.0%	26.8%	39.0%	0.0%	0.0%	0.0%	0.0%	0.0%
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	11.6%	18.2%	18.2%	4.5%	4.5%	4.0%	3.9%	3.8%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	4.9%	2.6%	2.0%	0.0	0.0	0.0	0.0	0.0

Section 6 – Adjustments to budget funding

Municipal Tariifs may not be adjusted during a financial year. The budget is funded from the various revenue sources for operating expenditure and a combination of own funds and government grants for capital expenditure.

Where revenue targets were not met the revenue was adjusted to either decrease or increase based on the first six months' results. Government grants which were allocated additionally are included in the budget funding.

The expenditure budget was adjusted to ensure the budget was fully funded and the new grant expenditures were taken up.

The adjustments to revenue and expenditure targets are explained in section 4.

Section 7 – Adjustments to expenditure on allocations and grant programmes

During January, the Western Cape Government have allocated additional grants which are both operational and capital in nature. The vat components on the grants were also adjusted to be in line with the latest requirements. Operational Transfers and Subsidies increased by R34,3 million of which the main adjustments to be grant programmes are:

- R8,1 million from the provincial contribution towards acceleration of housing delivery grants for solar geysers at the housing development (R6.9m) and correction of vat recognition;
- R16 million from the provincial contribution towards the acceleration of housing delivery grants for the upgrade of the Eskom bulk line for the housing electrification project;
- R9,3 million from human settlement for the top structure on the Railton Housing project;
- R428 000 additional for the informal settlements upgrading partnership grant for the formalization studies of the informal settlement;
- R200 000 from the Western Cape financial management grant which is used for external bursaries;
- R35 000 from the Overberg District Safety Forum for public safety equipment;

Capital Transfers and Subsidies increased by R9,3 million of which the main adjustments to the grant programmes are:

- R500 000 for the rollover amount of the Railton front sewers (Confirmation only received end of November 2023);
- R3,5 million for the electrification of the houses in the Railton housing development;
- R675 522 for high masts at the informal settlement;
- R4,4 million re-gazetted for the purchase of the Transnet Land;
- R371 740 was reallocated from operational cost to the capital on the Municipal Library Replacement Fund.

WC034 Swellendam - Supporting Table SB7 Adjustments Budget - transfers and grant receipts - 28/02/2024

Description	Ref	Budget Year 2023/24							Budget Year	Budget Year
									+1 2024/25	+2 2025/26
		Original Budget	Prior Adjusted 7	Multi-year capital 8	Nat. or Prov. Govt 9	Other Adjusts. 10	Total Adjusts. 11	Adjusted Budget 12	Adjusted Budget	Adjusted Budget
R thousands		A	A1	B	C	D	E	F		
RECEIPTS:	1, 2									
Operating Transfers and Grants										
National Government:		49 895	50 771	-	-	(1 109)	(1 109)	49 662	52 805	56 319
Operational Revenue: General Revenue: Equitable Share		43 487	43 487	-	-	-	-	43 487	47 332	51 266
Operational Revenue: General Revenue: Fuel Levy	3	-	-	-	-	-	-	-	-	-
2014 African Nations Championship Host City Operating Grant [Schedule 5B]		-	-	-	-	-	-	-	-	-
Agriculture Research and Technology		-	-	-	-	-	-	-	-	-
Agriculture, Conservation and Environmental		-	-	-	-	-	-	-	-	-
Arts and Culture Sustainable Resource Management		-	-	-	-	-	-	-	-	-
Community Library		-	-	-	-	-	-	-	-	-
Department of Environmental Affairs		-	-	-	-	-	-	-	-	-
Department of Tourism		-	-	-	-	-	-	-	-	-
Department of Water Affairs and Sanitation Masibambane		-	-	-	-	-	-	-	-	-
Emergency Medical Service		-	-	-	-	-	-	-	-	-
Energy Efficiency and Demand-side [Schedule 5B]		-	-	-	-	-	-	-	-	-
Expanded Public Works Programme Integrated Grant for Municipalities [Schedule 5B]		1 541	1 541	-	-	-	-	1 541	-	-
HIV and Aids		-	-	-	-	-	-	-	-	-
Housing Accreditation		-	-	-	-	-	-	-	-	-
Housing Top structure		-	-	-	-	-	-	-	-	-
Infrastructure Skills Development Grant [Schedule 5B]		-	-	-	-	-	-	-	-	-
Integrated City Development Grant		-	-	-	-	-	-	-	-	-
Khayelitsha Urban Renewal		-	-	-	-	-	-	-	-	-
Local Government Financial Management Grant [Schedule 5B]		1 770	1 770	-	-	-	-	1 770	1 770	1 908
Mitchell's Plain Urban Renewal		-	-	-	-	-	-	-	-	-
Municipal Demarcation and Transition Grant [Schedule 5B]		-	-	-	-	-	-	-	-	-
Municipal Disaster Grant [Schedule 5B]		-	-	-	-	-	-	-	-	-
Municipal Human Settlement Capacity Grant [Schedule 5B]		-	-	-	-	-	-	-	-	-
Municipal Systems Improvement Grant		-	-	-	-	-	-	-	-	-
Natural Resource Management Project		-	-	-	-	-	-	-	-	-
Neighbourhood Development Partnership Grant		-	-	-	-	-	-	-	-	-
Operation Clean Audit		-	-	-	-	-	-	-	-	-
Municipal Disaster Recovery Grant		-	235	-	-	(235)	(235)	-	-	-
Public Service Improvement Facility		-	-	-	-	-	-	-	-	-
Public Transport Network Operations Grant [Schedule 5B]		-	-	-	-	-	-	-	-	-
Restructuring - Seed Funding		-	-	-	-	-	-	-	-	-
Revenue Enhancement Grant Debtors Book		-	-	-	-	-	-	-	-	-
Rural Road Asset Management Systems Grant		-	-	-	-	-	-	-	-	-
Sport and Recreation		-	-	-	-	-	-	-	-	-
Terrestrial Invasive Alien Plants		-	-	-	-	-	-	-	-	-
Water Services Operating Subsidy Grant [Schedule 5B]		-	-	-	-	-	-	-	-	-
Health Hygiene in Informal Settlements		-	-	-	-	-	-	-	-	-
Municipal Infrastructure Grant [Schedule 5B]		2 328	2 236	-	-	(64)	(64)	2 173	2 399	2 473
Water Services Infrastructure Grant		769	1 502	-	-	(810)	(810)	692	-	-
Public Transport Network Grant [Schedule 5B]		-	-	-	-	-	-	-	-	-
Smart Connect Grant		-	-	-	-	-	-	-	-	-
Urban Settlement Development Grant		-	-	-	-	-	-	-	-	-
WIFI Grant [Department of Telecommunications and Postal Services]		-	-	-	-	-	-	-	-	-
Street Lighting		-	-	-	-	-	-	-	-	-
Traditional Leaders - Imbizo		-	-	-	-	-	-	-	-	-
Department of Water and Sanitation Smart Living Handbook		-	-	-	-	-	-	-	-	-
Integrated National Electrification Programme Grant		-	-	-	-	-	-	-	1 304	652
Municipal Restructuring Grant		-	-	-	-	-	-	-	-	-
Regional Bulk Infrastructure Grant		-	-	-	-	-	-	-	-	-
Municipal Emergency Housing Grant		-	-	-	-	-	-	-	-	-
Metro Informal Settlements Partnership Grant		-	-	-	-	-	-	-	-	-
Integrated Urban Development Grant		-	-	-	-	-	-	-	-	-
Programme and Project Preparation Support Grant		-	-	-	-	-	-	-	-	-
Provincial Government:		67 953	68 510	-	-	33 259	33 259	101 769	64 644	42 567
Capacity Building		-	-	-	-	-	-	-	-	-
Capacity Building and Other		67 190	67 588	-	-	9 985	9 985	77 570	64 584	42 497
Disaster and Emergency Services		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Infrastructure		783	924	-	-	23 274	23 274	24 198	60	70
Libraries, Archives and Museums		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Public Transport		-	-	-	-	-	-	-	-	-
Road Infrastructure - Maintenance	4	-	-	-	-	-	-	-	-	-
Sports and Recreation		-	-	-	-	-	-	-	-	-
Waste Water Infrastructure - Maintenance		-	-	-	-	-	-	-	-	-
Water Supply Infrastructure - Maintenance	5	-	-	-	-	-	-	-	-	-
District Municipality:		-	9	-	-	-	-	9	-	-
All Grants		-	9	-	-	-	-	9	-	-
Other grant providers:		-	-	-	-	-	-	-	-	-
Departmental Agencies and Accounts		-	-	-	-	-	-	-	-	-
Foreign Government and International Organisations		-	-	-	-	-	-	-	-	-
Households		-	-	-	-	-	-	-	-	-
Non-profit Institutions		-	-	-	-	-	-	-	-	-
Private Enterprises		-	-	-	-	-	-	-	-	-
Public Corporations		-	-	-	-	-	-	-	-	-
Higher Educational Institutions		-	-	-	-	-	-	-	-	-
Parent Municipality / Entity		-	-	-	-	-	-	-	-	-
Total Operating Transfers and Grants	6	117 848	119 290	-	-	32 150	32 150	151 440	117 449	98 886

Section 8 – Adjustments to expenditure and grants made by the municipality

Grants made by the municipality are done per agreement. The following additional amount is provided based on the requests received:

- An additional amount of R100 000 for GrootVsadersboch to unlock more government funds for this purpose.
- An additional amount of R40 000 for an event in Barrydale.

Section 9 – Adjustments to councillor allowances and employee benefits

The remuneration of Councillors was not adjusted in total. The adjustments relate to amendments within the various expenditure categories. Employee-related costs decreased by R2,7 million. This is mainly due to vacant positions which were not filled pending the organisational structure.

See the table below for the adjustments.

WC034 Swellendam - Supporting Table SB11 Adjustments Budget - councillor and staff benefits - 28/02/2024

Summary of remuneration		Ref	Budget Year 2023/24									
			Original Budget	Prior Adjusted	Accum. Funds	Multi-year capital	Unfore. Unavoid.	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget	% change
			A	A1	B	C	D	E	F	G	H	
R thousands												
Councillors (Political Office Bearers plus Other)												
Basic Salaries and Wages			-	-			-		-	-	-	0.0%
Pension and UIF Contributions			415	415			-		(202)	(202)	212	-48.8%
Medical Aid Contributions			41	41			-		(41)	(41)	-	-100.0%
Motor Vehicle Allowance			187	187			-		(1)	(1)	186	-0.4%
Cellphone Allowance			504	504			-		0	0	504	0.0%
Housing Allowances			-	-			-		-	-	-	0.0%
Other benefits and allowances			4 937	4 937			-		244	244	5 181	4.9%
Sub Total - Councillors			6 083	6 083			-		-	-	6 083	
% increase				0.0%								0.0%
Senior Managers of the Municipality												
Basic Salaries and Wages			4 010	3 940	-		-		(7)	(7)	3 933	-1.9%
Pension and UIF Contributions			740	740	-		-		-	-	740	0.0%
Medical Aid Contributions			93	93	-		-		-	-	93	0.0%
Overtime			-	-	-		-		-	-	-	0.0%
Performance Bonus			861	861	-		-		-	-	861	0.0%
Motor Vehicle Allowance			113	113	-		-		-	-	113	0.0%
Cellphone Allowance			50	50	-		-		4	4	54	7.1%
Housing Allowances			-	-	-		-		-	-	-	0.0%
Other benefits and allowances			39	39	-		-		-	-	39	0.0%
Payments in lieu of leave			-	-	-		-		-	-	-	0.0%
Long service awards			-	-	-		-		-	-	-	0.0%
Post-retirement benefit obligations			-	-	-		-		-	-	-	0.0%
Entertainment			-	-	-		-		-	-	-	0.0%
Scarcity			-	-	-		-		-	-	-	0.0%
Acting and post related allowance			75	75	-		-		-	-	75	0.0%
In kind benefits			-	-	-		-		-	-	-	0.0%
Sub Total - Senior Managers of Municipality			5 981	5 911	-		-		(3)	(3)	5 907	
% increase				-1.2%								-1.2%
Other Municipal Staff												
Basic Salaries and Wages			76 982	75 808	-		-		(2 520)	(2 520)	73 288	-4.8%
Pension and UIF Contributions			14 101	14 022	-		-		(270)	(270)	13 752	-2.5%
Medical Aid Contributions			9 161	9 161	-		-		(264)	(264)	8 897	-2.9%
Overtime			3 897	3 897	-		-		1 688	1 688	5 585	43.3%
Performance Bonus			6 523	6 523	-		-		(670)	(670)	5 853	-10.3%
Motor Vehicle Allowance			7 234	7 118	-		-		(230)	(230)	6 888	-4.8%
Cellphone Allowance			383	383	-		-		5	5	388	1.3%
Housing Allowances			664	664	-		-		17	17	680	2.5%
Other benefits and allowances			5 785	5 785	-		-		(1)	(1)	5 784	0.0%
Payments in lieu of leave			1 354	1 354	-		-		-	-	1 354	0.0%
Long service awards			768	768	-		-		3	3	772	0.4%
Post-retirement benefit obligations			9 820	9 820	-		-		-	-	9 820	0.0%
Entertainment			-	-	-		-		-	-	-	0.0%
Scarcity			-	-	-		-		-	-	-	0.0%
Acting and post related allowance			310	310	-		-		(90)	(90)	220	-29.0%
In kind benefits			-	-	-		-		-	-	-	0.0%
Sub Total - Other Municipal Staff			136 984	135 614	-		-		(2 331)	(2 331)	133 283	
% increase				-1.0%								-2.7%
Total Parent Municipality			149 048	147 608	-		-		(2 334)	(2 334)	145 274	-2.5%

Section 10 – Adjustments to service delivery and budget implementations plans

Section 1 of the MFMA defines the SDBIP as a detailed plan approved by the Mayor of a municipality in terms of section 53 (1)(c)(ii) which must include projections for each month of:

- Revenue to be collected by source;
- Operational and capital expenditure by vote;
- Any other matters that may be prescribed.

The adjusted SDBIP and performance agreements in line with the adjustment budget are contained in the following tables:

- Supporting Table SB12 – Adjustment Budget on monthly revenue and expenditure by municipal vote;

WC034 Swellendam - Supporting Table SB12 Adjustments Budget - monthly revenue and expenditure (municipal vote) - 28/02/2024																
Description	Ref	Budget Year 2023/24												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
		Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget
R thousands																
Revenue by Vote																
Vote 1 - Municipal Manager		-	-	-	-	-	30	-	-	65	65	65	65	290	-	-
Vote 2 - CORPORATE SERVICES		17 033	(511)	(140)	(2 634)	(1 151)	14 868	(1 123)	(74)	1 236	845	850	8 179	35 377	36 506	39 305
Vote 3 - FINANCE SERVICES		7 265	5 594	7 404	8 089	5 752	5 709	5 682	4 531	5 581	5 517	5 410	5 874	70 406	73 110	78 082
Vote 4 - ENGINEERS SERVICE		16 167	17 308	18 881	16 972	17 002	21 136	16 879	11 003	21 026	27 389	21 625	39 793	234 090	226 552	240 023
Vote 5 - COMMUNITY SERVICES		2 120	2 168	1 321	3 063	17 763	2 452	12 721	4 074	20 282	20 286	20 291	20 664	127 224	88 033	67 901
Vote 6 - COMMUNITY SERVICES CONTINUED		268	391	480	12 511	379	12 194	528	(606)	8 462	415	424	16 916	52 001	60 227	58 166
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue by Vote		42 853	24 949	25 945	36 821	39 745	56 387	34 687	16 539	56 682	54 517	48 665	80 401	519 390	484 519	482 478
Expenditure by Vote																
Vote 1 - Municipal Manager		593	306	396	396	426	972	388	895	1 069	874	874	1 747	8 924	10 713	11 307
Vote 2 - CORPORATE SERVICES		1 917	2 800	2 891	3 061	2 918	3 324	2 072	4 636	6 216	5 636	5 636	6 509	47 438	46 677	48 697
Vote 3 - FINANCE SERVICES		1 789	3 093	2 867	2 998	4 684	4 116	2 853	3 731	9 739	3 740	3 740	6 220	43 400	42 711	45 320
Vote 4 - ENGINEERS SERVICE		4 954	16 580	19 532	12 712	12 178	16 379	11 567	19 513	19 219	19 519	19 519	39 090	210 752	212 420	234 463
Vote 5 - COMMUNITY SERVICES		3 000	3 856	4 385	3 560	19 082	8 355	14 188	13 838	15 379	15 381	15 380	21 421	135 626	121 288	103 209
Vote 6 - COMMUNITY SERVICES CONTINUED		722	868	862	10 078	795	10 708	1 011	1 127	9 879	1 130	1 130	10 993	48 304	51 406	54 146
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure by Vote		12 978	27 393	30 533	32 815	40 082	41 852	32 111	43 740	55 501	46 280	46 282	85 970	485 445	484 393	487 143
Surplus/ (Deficit)		29 877	(2 354)	(4 588)	3 206	(337)	14 534	2 576	(25 201)	1 181	8 237	2 383	(5 569)	23 945	216	(4 664)

- Supporting Table SB13 – Adjustment Budget on monthly revenue and expenditure by vote;

WC034 Swellendam - Supporting Table SB13 Adjustments Budget - monthly revenue and expenditure (functional classification) - 28/02/2024

Budget Year 2023/24														Medium Term Revenue and Expenditure Framework		
Description - Standard classification	Ref	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
		Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget
R thousands																
Revenue - Functional																
Governance and administration		24 226	4 915	7 062	3 244	4 458	20 491	4 482	4 352	6 212	6 149	6 042	11 875	103 587	108 537	116 161
Executive and council		16 783	(872)	(529)	(3 015)	(1 593)	14 530	(1 493)	-	359	359	359	269	25 158	29 664	32 026
Finance and administration		7 443	5 787	7 591	6 259	6 051	5 961	5 974	4 352	5 853	5 789	5 683	11 606	78 348	78 873	84 134
Internal audit		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and public safety		630	785	467	13 418	16 199	12 913	11 512	1 485	25 457	17 387	17 387	32 293	149 934	121 377	97 026
Community and social services		444	470	151	676	520	717	450	932	750	750	750	750	7 560	7 227	7 550
Sport and recreation		30	62	58	135	88	86	89	85	80	75	75	60	925	5 748	932
Public safety		156	254	257	12 408	226	12 110	427	(1 588)	8 075	10	11	14 933	47 278	50 041	52 544
Housing		-	-	-	-	15 366	-	10 545	2 057	16 551	16 551	16 551	16 549	94 171	58 360	36 000
Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and environmental services		251	472	439	467	421	333	328	(99)	1 531	1 127	1 141	2 692	9 103	15 946	16 632
Planning and development		79	274	257	267	200	173	133	106	731	340	345	325	3 229	1 915	1 998
Road transport		172	199	182	200	221	160	195	(205)	800	787	796	2 368	5 874	14 031	14 634
Environmental protection		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trading services		17 449	18 482	17 686	18 603	18 383	22 364	18 098	12 511	23 190	29 564	23 802	36 681	256 814	238 590	262 589
Energy sources		10 760	9 918	9 274	10 096	9 180	9 418	10 539	5 377	10 951	17 243	11 617	20 254	134 626	143 079	154 860
Water management		2 808	4 731	5 426	3 609	4 296	9 140	2 964	4 085	6 165	6 119	6 168	8 420	63 932	41 065	43 936
Waste water management		2 227	2 180	1 747	2 821	3 085	2 156	2 954	1 812	3 110	3 227	3 039	4 659	33 018	32 301	39 759
Waste management		1 654	1 653	1 238	2 077	1 823	1 651	1 641	1 237	2 964	2 975	2 978	3 348	25 238	22 144	24 034
Other		5	6	2	-	2	2	-	2	3	3	5	4	33	68	72
Total Revenue - Functional		42 561	24 661	25 656	35 732	39 462	56 103	34 420	18 251	56 394	54 229	48 377	83 546	519 390	484 519	492 478
Expenditure - Functional																
Governance and administration		4 743	6 935	6 344	7 327	8 888	8 810	6 049	10 493	11 963	11 537	11 540	14 746	109 374	109 727	117 115
Executive and council		1 353	1 683	1 480	2 063	1 527	1 547	1 210	1 509	2 844	2 416	2 419	2 887	22 939	23 039	24 658
Finance and administration		3 308	5 169	4 768	5 181	7 277	7 138	4 756	8 848	8 983	8 984	8 984	11 721	85 117	85 091	90 761
Internal audit		82	83	96	84	83	125	83	136	136	136	136	138	1 318	1 597	1 696
Community and public safety		2 576	2 793	2 769	11 937	18 043	14 245	13 232	12 286	22 607	13 832	13 831	24 362	152 363	138 073	120 073
Community and social services		582	623	699	616	695	1 710	656	860	928	900	900	1 516	10 684	11 274	11 847
Sport and recreation		948	901	978	956	894	1 591	911	1 021	1 025	1 026	1 026	1 045	12 322	13 179	14 042
Public safety		856	988	935	10 213	936	10 695	967	1 131	9 881	1 132	1 132	10 963	49 829	52 440	55 181
Housing		191	192	156	153	15 518	249	10 698	9 273	10 773	10 773	10 773	10 778	79 526	61 178	39 001
Health		-	-	0	-	-	0	-	0	0	0	0	0	1	1	1
Economic and environmental services		970	1 436	2 402	1 521	1 333	3 071	1 422	3 645	3 742	3 589	3 589	4 158	31 079	31 323	33 154
Planning and development		504	528	726	539	547	868	535	887	831	831	831	1 026	8 651	9 367	9 911
Road transport		466	908	1 676	981	987	2 049	791	2 701	2 701	2 701	2 701	2 921	21 583	21 264	22 503
Environmental protection		-	-	-	-	-	155	95	58	211	58	58	211	845	702	740
Trading services		4 487	16 229	19 004	12 020	11 528	15 725	11 409	17 209	16 906	17 206	17 206	42 480	201 399	203 782	225 376
Energy sources		864	12 023	12 788	8 108	8 506	8 502	7 895	10 540	10 241	10 541	10 541	28 812	129 360	128 523	145 561
Water management		1 829	1 965	2 381	1 811	1 054	2 017	1 224	3 053	3 058	3 058	3 058	3 354	27 864	27 701	29 005
Waste water management		1 062	1 146	2 054	1 291	1 131	2 999	1 253	2 061	2 061	2 061	2 061	2 826	22 008	22 758	24 204
Waste management		731	1 095	1 781	810	838	2 208	1 036	1 545	1 545	1 545	1 545	7 489	22 167	24 800	26 606
Other		200	-	15	10	90	-	-	116	284	116	116	284	1 231	1 398	1 425
Total Expenditure - Functional		12 976	27 383	30 533	32 815	40 082	41 852	32 111	43 740	55 501	46 280	46 282	85 970	495 445	484 303	497 143
Surplus/ (Deficit) 1.		29 586	(2 642)	(4 877)	2 917	(520)	14 250	2 309	(25 489)	893	7 949	2 094	(2 424)	23 945	216	(4 664)

- Supporting Table SB14 – Adjustment Budget on monthly revenue and expenditure by revenue source and expenditure type;

WC034 Swellendam - Supporting Table SB14 Adjustments Budget - monthly revenue and expenditure - 28/02/2024

WC034 Swellendam - Supporting Table SB14 Adjustments Budget - monthly revenue and expenditure - 26/02/2024																
Description	Ref	Budget Year 2023/24												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
		Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget
R thousands																
Revenue By Source																
Exchange Revenue																
Service charges - Electricity		10 753	9 896	9 157	9 431	9 003	9 214	9 319	6 557	6 381	12 676	7 050	14 218	113 655	128 344	144 582
Service charges - Water		1 637	1 764	1 641	2 023	1 679	2 219	2 390	2 393	1 684	1 639	1 688	1 637	22 415	27 438	29 855
Service charges - Waste Water Management		1 629	1 582	1 723	1 621	1 695	1 556	2 337	1 706	1 667	1 785	1 597	1 600	20 497	22 128	23 868
Service charges - Waste Management		1 218	1 222	1 231	1 212	1 218	1 205	1 197	1 197	1 196	1 197	1 212	1 333	14 639	16 077	17 424
Sale of Goods and Rendering of Services		153	258	314	381	290	217	180	240	225	212	205	213	2 889	2 873	3 016
Agency services		154	254	257	298	225	-	401	(1 344)	248	246	246	1 835	2 817	3 245	3 440
Interest		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest earned from Receivables		130	138	143	143	144	157	142	(765)	144	140	142	1 052	1 709	2 022	2 172
Interest earned from Current and Non Current Assets		636	929	901	920	996	968	1 029	885	560	500	400	290	9 015	6 676	6 692
Dividends		-	-	-	-	-	-	-	-	-	-	-	2	2	2	2
Rent on Land		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental from Fixed Assets		58	64	193	32	77	37	36	185	91	91	91	91	1 046	911	956
Licence and permits		104	120	95	99	120	82	96	111	107	93	104	99	1 230	1 481	1 555
Operational Revenue		14	75	184	158	58	23	174	8	8	14	8	1 976	2 698	436	458
Non-Exchange Revenue																
Property rates		8 401	4 336	6 031	4 411	4 381	4 401	4 389	4 392	4 402	4 402	4 402	4 406	56 353	62 059	66 713
Surcharges and Taxes		80	80	80	79	80	80	80	(480)	80	80	80	630	960	1 054	1 117
Fines, penalties and forfeits		6	0	0	12 117	(5)	12 110	49	-	8 070	2	2	14 926	47 278	50 132	52 638
Licences or permits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer and subsidies - Operational		18 726	873	587	1 867	16 577	16 148	11 479	404	22 529	22 142	22 142	22 207	155 679	117 449	98 886
Interest		31	51	34	13	32	36	35	30	30	34	34	26	367	340	357
Fuel Levy		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Operational Revenue		292	289	289	289	283	284	267	288	288	288	288	288	3 433	3 802	4 147
Gains on disposal of Assets		-	564	-	30	-	1 472	-	-	-	-	-	(2 061)	5	4 618	4 849
Other Gains		581	1 092	575	537	-	-	-	1 650	580	580	580	7 036	13 211	13 342	13 857
Discontinued Operations		(7)	(12)	(8)	(13)	(15)	(3)	(5)	(3)	(180)	(3)	(8)	256	-	-	-
Total Revenue		42 598	23 594	23 430	35 649	36 837	50 206	33 594	17 456	48 102	46 120	40 265	72 070	469 921	484 428	476 385
Expenditure By Type																
Employee related costs		9 421	8 985	9 087	9 092	9 229	14 502	10 009	13 785	13 759	13 759	13 759	13 815	139 191	150 617	160 754
Remuneration of councillors		454	454	454	454	717	472	256	578	561	561	561	561	6 083	6 387	6 707
Bulk purchases - electricity		42	11 119	11 352	7 107	7 383	6 881	6 831	9 167	8 867	9 167	9 167	10 367	97 458	109 750	125 591
Inventory consumed		1 011	2 100	1 191	1 747	997	1 270	1 053	1 962	1 964	1 964	1 964	2 208	19 431	18 685	20 510
Debt impairment		-	-	-	-	-	-	-	-	-	-	-	-	18 996	30 999	32 750
Depreciation and amortisation		-	-	4 044	-	-	4 044	-	2 159	2 159	2 159	2 159	3 738	20 463	17 148	18 177
Interest		511	83	953	30	29	420	29	264	264	264	264	5 680	8 671	6 905	6 763
Contracted services		327	1 426	1 353	2 629	17 545	2 410	11 786	13 367	15 220	14 924	14 923	15 841	111 732	95 412	75 612
Transfers and subsidies		200	-	-	11	90	-	-	-	292	-	-	732	1 325	1 230	1 255
Irrecoverable debts written off		-	-	-	3 250	-	3 250	-	-	8 750	-	-	9 419	24 689	14 302	15 027
Operational costs		1 003	3 143	2 083	2 457	4 077	2 565	2 162	2 161	3 164	3 164	3 164	18 285	47 427	31 722	33 847
Losses on disposal of Assets		-	-	-	-	-	-	-	-	-	-	-	-	-	133	137
Other Losses		-	-	-	6 025	-	6 025	-	317	317	317	317	(13 310)	-	13	13
Total Expenditure		12 969	27 291	30 527	32 802	40 067	41 650	32 106	43 738	55 316	46 277	46 277	86 226	495 445	484 303	497 143
Surplus/(Deficit)		29 629	(3 697)	(7 098)	2 847	(3 230)	8 556	1 488	(26 281)	(7 214)	(157)	(6 012)	(14 156)	(25 524)	(19 875)	(20 758)
Transfers and subsidies - capital (monetary allocations)																
		(248)	(1 343)	(2 510)	(358)	(2 893)	(6 178)	(1 067)	(1 080)	(7 199)	(7 199)	(7 199)	81 986	44 689	20 091	16 093
Transfers and subsidies - capital (in-kind)																
		-	-	-	-	-	-	-	-	(1 195)	(1 195)	(1 195)	8 367	4 781	-	-
Surplus/(Deficit) after capital transfers & contributions																
		29 381	(5 040)	(9 608)	2 488	(6 124)	2 179	401	(27 361)	(15 608)	(8 552)	(14 407)	76 196	23 945	216	(4 664)
Income Tax																
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after income tax																
		29 381	(5 040)	(9 608)	2 488	(6 124)	2 179	401	(27 361)	(15 608)	(8 552)	(14 407)	76 196	23 945	216	(4 664)
Share of Surplus/Deficit attributable to Joint Venture																
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of Surplus/Deficit attributable to Minorities																
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality																
		29 381	(5 040)	(9 608)	2 488	(6 124)	2 179	401	(27 361)	(15 608)	(8 552)	(14 407)	76 196	23 945	216	(4 664)
Share of Surplus/Deficit attributable to Associate																
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Intercompany/Parent subsidiary transactions																
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions																
		29 381	(5 040)	(9 608)	2 488	(6 124)	2 179	401	(27 361)	(15 608)	(8 552)	(14 407)	76 196	23 945	216	(4 664)

- Supporting Table SB15 – Adjustment Budget on monthly cash flow;

WC034 Swellendam - Supporting Table SB15 Adjustments Budget - monthly cash flow - 28/02/2024

Monthly cash flows	Ref	Budget Year 2023/24												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
		Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget
R thousands																
Cash Receipts By Source	1															
Property rates		3 659	4 790	4 578	4 124	4 033	3 789	4 175	4 574	4 574	4 574	4 574	7 441	54 884	61 817	66 453
Service charges - electricity revenue		10 021	11 437	10 412	11 164	10 314	9 923	10 805	9 538	9 538	9 538	9 538	2 230	114 458	125 148	140 982
Service charges - water revenue		1 818	1 583	1 864	1 944	2 148	1 738	2 531	1 925	1 925	1 925	1 925	1 772	23 095	26 755	28 916
Service charges - sanitation revenue		1 518	1 473	1 584	1 773	1 709	1 545	1 787	1 783	1 783	1 783	1 783	2 800	21 400	21 577	23 274
Service charges - refuse		1 074	1 106	1 202	1 310	1 246	1 152	1 293	1 203	1 203	1 203	1 203	1 245	14 442	15 677	16 991
Service charges - other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment		47	50	48	68	52	32	30	198	95	95	95	360	1 171	1 074	1 128
Interest earned - external investments		814	837	825	791	735	975	606	885	560	500	400	1 087	9 015	7 016	7 049
Interest earned - outstanding debtors		-	-	-	-	1	-	-	-	-	-	-	(1)	-	-	-
Dividends received		-	-	-	-	-	-	-	-	-	-	-	2	2	2	2
Fines, penalties and forfeits		-	0	0	162	458	445	475	887	887	887	887	5 554	10 644	11 177	11 735
Licences and permits		104	120	94	99	120	82	96	111	107	93	104	100	1 230	1 481	1 555
Agency services		-	-	-	-	-	-	-	(1 344)	246	246	246	3 425	2 817	3 245	3 440
Transfer receipts - operational		18 120	386	2 114	66	17 476	24 845	2	9 069	11 705	11 705	11 705	44 225	151 440	117 449	98 886
Other revenue		444	436	383	547	429	409	295	(231)	313	306	233	2 923	6 547	4 362	4 591
Cash Receipts by Source		37 616	22 218	23 105	22 059	38 723	44 934	22 075	28 619	32 936	32 856	32 753	73 263	411 146	396 780	405 002
Other Cash Flows by Source																
Transfers receipts - capital		-	-	-	-	-	-	-	2 010	1 575	898	898	14 593	19 973	20 091	16 093
Contributions & Contributed assets		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds on disposal of PPE		-	564	-	30	-	1 472	-	-	-	-	-	(2 061)	5	4 618	4 849
Short term loans		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing		-	-	-	-	-	-	-	300	300	300	300	2 399	3 598	3 000	-
Increase (decrease) in consumer deposits		(9)	(7)	(13)	(7)	(6)	(2)	(6)	53	53	53	53	476	640	741	857
Decrease (increase) other non-current receivables		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Receipts by Source		37 608	22 775	23 091	22 073	38 717	46 404	22 069	30 981	34 864	34 107	34 004	88 669	435 362	425 230	426 801
Cash Payments by Type																
Employee related costs		1 770	1 685	1 647	1 654	1 746	-	3 672	10 802	10 802	10 802	10 802	74 242	129 626	139 990	149 381
Remuneration of councillors		-	-	-	-	-	-	-	507	507	507	507	4 055	6 083	6 387	6 707
Finance charges		-	-	-	-	-	-	-	264	264	264	264	2 109	3 154	3 674	3 436
Bulk purchases - Electricity		-	11 019	11 183	6 550	7 290	6 677	6 725	8 121	8 121	8 121	8 121	15 527	97 458	109 750	125 591
Acquisitions - water & other inventory		44	226	964	2 090	1 389	1 617	1 584	973	973	973	973	(126)	11 680	13 550	14 522
Contracted services		338	1 510	931	3 589	17 698	2 542	12 121	9 311	9 311	9 311	9 311	35 759	111 732	96 804	76 934
Transfers and grants - other municipalities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and grants - other		-	-	-	-	-	-	-	107	260	107	107	1 009	1 560	925	925
Other expenditure		2 967	(20 679)	(55 217)	5 044	89 681	3 791	2 939	2 699	2 699	2 699	2 699	(6 937)	32 385	30 610	32 565
Cash Payments by Type		5 119	(6 239)	(40 492)	18 927	117 805	14 628	27 039	32 784	32 937	32 784	32 784	125 640	393 717	401 691	410 060
Other Cash Flows/Payments by Type																
Capital assets		-	-	-	-	-	-	-	6 211	6 211	6 211	6 211	49 687	74 531	30 841	23 085
Repayment of borrowing		-	-	-	-	-	-	-	356	356	356	356	2 848	4 273	4 232	3 353
Other Cash Flows/Payments		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Payments by Type		5 119	(6 239)	(40 492)	18 927	117 805	14 628	27 039	39 351	39 504	39 351	39 351	178 176	472 521	436 763	436 498
NET INCREASE/(DECREASE) IN CASH HELD		32 489	29 014	63 583	3 146	(79 089)	31 776	(4 970)	(8 370)	(4 640)	(5 244)	(5 347)	(89 507)	(37 159)	(11 534)	(9 696)
Cash/cash equivalents at the monthly year beginning:		121 773	154 262	183 276	246 859	250 005	170 916	202 693	197 723	189 353	184 713	179 469	174 121	121 773	84 615	73 081
Cash/cash equivalents at the monthly year end:		154 262	183 276	246 859	250 005	170 916	202 693	197 723	189 353	184 713	179 469	174 121	84 615	84 615	73 081	63 384

- Supporting Table SB16- Adjustment Budget on monthly capital expenditure by municipal vote;

WC034 Swellendam - Supporting Table SB16 Adjustments Budget - monthly capital expenditure (municipal vote) - 28/02/2024

Description - Municipal Vote	Ref	Budget Year 2023/24												Medium Term Revenue and		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
		Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget
R thousands																
Multi-year expenditure appropriation	1															
Vote 1 - Municipal Manager		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - CORPORATE SERVICES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 3 - FINANCE SERVICES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 4 - ENGINEERS SERVICE		248	1 348	2 083	2 437	1 297	1 446	874	342	6 054	3 054	4 359	1 655	25 197	24 214	20 927
Vote 5 - COMMUNITY SERVICES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 6 - COMMUNITY SERVICES CONTINUED		-	-	-	-	-	-	-	-	-	-	-	-	-	4 227	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital Multi-year expenditure sub-total	3	248	1 348	2 083	2 437	1 297	1 446	874	342	6 054	3 054	4 359	1 655	25 197	28 440	20 927
Single-year expenditure appropriation																
Vote 1 - Municipal Manager		-	-	-	-	-	-	-	-	5	5	5	5	20	30	35
Vote 2 - CORPORATE SERVICES		-	-	-	28	15	-	28	30	298	298	298	303	1 298	126	123
Vote 3 - FINANCE SERVICES		-	241	167	-	1	260	9	-	403	403	403	212	2 100	465	460
Vote 4 - ENGINEERS SERVICE		-	502	104	716	2 187	1 458	196	631	4 905	4 167	6 179	13 997	35 043	904	585
Vote 5 - COMMUNITY SERVICES		-	-	9	14	298	6	74	125	2 334	2 382	2 485	2 807	10 533	716	455
Vote 6 - COMMUNITY SERVICES CONTINUED		-	-	19	-	24	-	-	-	154	154	154	208	712	160	500
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total	3	-	742	298	758	2 526	1 724	307	787	8 098	7 409	9 524	17 532	48 705	2 401	2 158
Total Capital Expenditure	2	248	2 090	2 382	3 195	3 822	3 171	1 182	1 129	14 152	10 463	13 883	19 187	74 903	30 841	23 085

- Supporting Table SB17 – Adjustment Budget on monthly capital expenditure by vote;

WC034 Swellendam - Supporting Table SB17 Adjustments Budget - monthly capital expenditure (functional classification) - 28/02/2024

Description	Ref	Budget Year 2023/24												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
		Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget	Adjusted Budget
R thousands																
Capital Expenditure - Functional																
Governance and administration																
Executive and council		-	-	-	-	-	-	-	30	484	484	494	1 037	2 529	628	628
Finance and administration		-	-	-	-	-	-	-	30	484	484	494	1 028	2 520	628	628
Internal audit		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and public safety																
Community and social services		-	-	-	-	-	-	0	-	2	62	2	398	463	258	126
Sport and recreation		-	-	-	-	-	-	1	21	25	6	6	140	200	4 528	120
Public safety		-	-	-	-	-	-	-	-	154	154	154	226	687	10	500
Housing		-	-	-	-	-	-	-	-	1 112	1 112	1 112	1 160	4 494	-	-
Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and environmental services																
Planning and development		-	-	-	-	-	-	-	-	5 322	222	1 727	1 798	9 069	13 465	9 010
Road transport		-	-	-	-	-	-	-	-	222	222	222	251	918	3	-
Environmental protection		-	-	-	-	-	-	-	-	5 100	-	1 505	1 547	8 152	13 462	9 010
Trading services																
Energy services		-	-	(1 287)	10	1 277	-	-	1 078	7 054	8 424	10 389	30 517	57 461	11 953	12 701
Water services		-	-	-	-	-	-	-	342	2 592	2 592	2 592	3 773	11 889	9 847	5 322
Water management		-	-	(597)	(680)	1 277	-	-	510	2 812	3 412	5 043	19 528	31 306	1 336	1 337
Waste water management		-	-	(690)	690	-	-	-	121	455	1 217	1 389	5 692	8 873	464	5 833
Waste management		-	-	-	-	-	-	-	105	1 195	1 203	1 365	1 524	5 393	307	209
Other																
Total Capital Expenditure - Functional		-	-	(1 287)	10	1 277	-	1	1 129	14 152	10 463	13 883	35 275	74 903	30 841	23 085

Section 11 – Adjustments to capital expenditure

The capital budget has been adjusted to adjust for savings, increased costs and new grant allocations. A summary of the capital budget funding sources are as follows:

WC034 Swellendam - Table B5 Adjustments Capital Expenditure Budget by vote and funding - 28/02/2024

Description	Ref	Budget Year 2023/24									Budget Year +1 2024/25	Budget Year +2 2025/26
		Original Budget	Prior Adjusted	Accum. Funds	Multi-year capital	Unfore. Unavoid.	Nat. or Prov. Govt	Other Adjusts.	Total Adjusts.	Adjusted Budget	Adjusted Budget	Adjusted Budget
		A	5 A1	6 B	7 C	8 D	9 E	10 F	11 G	12 H		
R thousands												
Funded by:												
National Government		16 183	24 101	-	-	-	-	(254)	(254)	23 846	20 091	16 093
Provincial Government		8 838	16 103	-	-	-	-	9 059	9 059	25 163	-	-
District Municipality		-	-	-	-	-	-	526	526	526	-	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		-	-	-	-	-	-	-	-	-	-	-
Transfers recognised - capital	4	25 021	40 204	-	-	-	-	9 331	9 331	49 535	20 091	16 093
Public contributions & donations		-	-	-	-	-	-	-	-	-	-	-
Borrowing		3 598	3 732	-	-	-	-	1 985	1 985	5 717	3 000	-
Internally generated funds		17 712	20 371	-	-	-	-	(720)	(720)	19 651	7 750	6 992
Total Capital Funding		46 330	64 307	-	-	-	-	10 596	10 596	74 903	30 841	23 085

The main capital amendments are indicated in the table below:

Function	Project Name	Funding Source	Amended Budget 2023/2024	Adjustments	Feb Mid-year Adjustments Budget 2023/2024	Comments
Information Technology	ICT network	Transfer from Operational Revenue	100 000	150 000	250 000	Additional Funds are needed to re-establish the ICT network between the various remote offices.
Property Services	Conversion of old Library into offices	Transfer from Operational Revenue	920 000	(920 000)	-	The project estimated cost on the bill of quantity amounts to +-R4.7m. Insufficient funds on the budget to complete the project. Project halted.
Property Services	Conversion of old Library into offices	Transfer from Operational Revenue	1 500 000	(1 500 000)	-	The project estimated cost on the bill of quantity amounts to +-R4.7m. Insufficient funds on the budget to complete the project. Project halted.
Property Services	Replace Airconditioners at various buildings 2023-2026	Transfer from Operational Revenue	50 000	160 000	210 000	Installation of air conditioning at various new remote offices to improve working conditions.
Housing	Emergency Housing alternative	Transfer from Operational Revenue	50 000	(2 000)	48 000	Project Completed, saving on budget
Community Halls and Facilities	Replace alarm system	Transfer from Operational Revenue	60 000	(60 000)	-	An alarm system was for Thusong, but no longer needed due riots to building. Will be implemented with the rebuild of Thusong.
Community Parks (including Nurseries)	Toilet and garage (Buffeljags)	Transfer from Operational Revenue	50 000	(50 000)	-	Project cost exceeds budget. The project can not continue. Will be re-budgeted.
Community Parks (including Nurseries)	Grass cutting equipment (Brush cutters)	Transfer from Operational Revenue	50 000	(1 500)	48 500	Project completed, saving.
Community Parks (including Nurseries)	Parks - Machinery and Equipment	Transfer from Operational Revenue	10 000	18 000	28 000	Additional equipment is needed for cutting and cleaning. (Chainsaws & Chan sharpeners)
Community Parks (including Nurseries)	Roller Mower 1.5M 2023-2026	Transfer from Operational Revenue	70 000	(12 000)	58 000	Project Completed. Savings
Solid Waste Removal	Skip for hazardous materials Bontebok, Infanta	Transfer from Operational Revenue	30 000	7 000	37 000	Additional funds are needed to complete the project.

Function	Project Name	Funding Source	Amended Budget 2023/2024	Adjustments	Feb Mid-year Adjustments Budget 2023/2024	Comments
Solid Waste Disposal (Landfill Sites)	Mini drop off sites for Raitlon	Transfer from Operational Revenue	100 000	(100 000)	-	Project scope to be revisited.
Municipal Manager, Town Secretary and Chief Executive	Cell phones x 5	Transfer from Operational Revenue	8 000	700	8 700	Additional funds are needed to replace broken cell phones.
Disaster Management	Fire skids	Transfer from Operational Revenue	35 000	(10 000)	25 000	Project Completed, saving.
Community Halls and Facilities	Community halls furniture and equipment 2023-2026	Transfer from Operational Revenue	40 000	(34 000)	6 000	Project Completed, saving.
Police Forces, Traffic and Street Parking Control	Traffic mascot for road safety	Transfer from Operational Revenue	15 000	(15 000)		Cost increased budget provision, the project to be re-considered.
Police Forces, Traffic and Street Parking Control	Tables for Barrydale learners classes 2023/24	Transfer from Operational Revenue	16 000	(3 500)	12 500	Project Completed, saving.
Police Forces, Traffic and Street Parking Control	New vehicle testing system	Transfer from Operational Revenue	300 000	15 000	315 000	The tender amount is more than the budgeted, Funds needed to complete the project.
Police Forces, Traffic and Street Parking Control	Traffic: Machinery and Equipment 2023_2024	Transfer from Operational Revenue	10 000	3 500	13 500	Additional Machinery and Equipment are needed for operations.
Police Forces, Traffic and Street Parking Control	2 x 4 seater Sedans (2023/2024)	Borrowing	35 000	(15 000)	20 000	Project rollover from the previous financial year. Project complete, savings
Water Treatment	Diesel Trailor 500l x1	Transfer from Operational Revenue	60 000	5 000	65 000	Quotations more than budget provision. Funds needed to complete the project.
Water Distribution	Swellendam (Raitlon): Bulk Water Reticulation and Distribution	Borrowing	1 599 000	2 300 000	3 899 000	An amount of R2 300 000 was originally budgeted for in 2023/2024 whilst an amount of R1 599 000 was unspent for the 2022/2023 financial year. With the Aug 2023 roll-over budget, the funds on this project were incorrectly rolled over to R1 599 000 instead of being added to the original budget amount of

Function	Project Name	Funding Source	Amended Budget 2023/2024	Adjustments	Feb Mid-year Adjustments Budget 2023/2024	Comments
						R2 300 000. The full rollover funds are required to complete the project.
Waste Water Treatment	Barrydale Pump Station Fencing 2023/2024	Transfer from Operational Revenue	92 000	136 000	136 000	Additional funds in the amount of R44,000 are required to complete the project. The project function is also corrected from water to wastewater pump station.
Water Distribution	Upgrade of Irrigation pump station Suurbraak	Transfer from Operational Revenue	250 000	50 000	300 000	The tender exceeds the budget provision, Additional funds are required to complete the project.
Water Treatment	Installation of chlorination system WTW	Borrowing		700 000	700 000	The original budget from CRR for this project was R1 400 000. Additional funds are required to implement the project based on the tenders received. Based on the tender insufficient funds are available to install both chlorination systems at the water and wastewater works. The waterworks were prioritised. The shortfall is allocated from the wastewater chlorination system. For 2023/2024 only the dosing system at the wastewater works will then be upgraded.
Water Treatment	Upgrade of Telemetry (Swellendam) Conversion from analogue to digital	Transfer from Operational Revenue	322 500	183 000	505 500	Additional funds are required to upgrade the telemetry system as the current system software cannot be upgraded anymore.
Street Lighting and Signal Systems	Replace 70 LED Streetlights: Barrydale	Transfer from Operational Revenue	180 000	(28 130)	151 870	Project completed, savings.
Sewerage	Barrydale - Manhole - wilge street	Transfer from Operational Revenue	30 000	(30 000.00)	-	Project scope change, Project to be reconsidered in 2024/2025 financial year.
Waste Water Treatment	Silo pump station manifold upgrade	Transfer from Operational Revenue	85 000	(85 000.00)		Manifold upgrade will be done with the upgrade to the Silo Pump

Function	Project Name	Funding Source	Amended Budget 2023/2024	Adjustments	Feb Mid-year Adjustments Budget 2023/2024	Comments
						Station. Included in the project scope for Silo Pump Station.
Waste Water Treatment	Installation of chlorination system WWTW 2023/24	Borrowing	1 298 050	(1 000 000)	298 050	The original budget from CRR for this project was R1 400 000. Additional funds are required to implement the project based on the tenders received. Based on the tender insufficient funds are available to install both chlorination systems at the water and wastewater works. The waterworks were prioritised. The shortfall is allocated from the wastewater chlorination system. For 2023/2024 only the dosing system at the wastewater works will then be upgraded.
Sewerage	Railton sanitation upgrade, street front sewers 2023-2026	Transfer from Operational Revenue	150 000	(150 000)		Sufficient funds on grant to complete the project.
Sewerage	Railton sanitation upgrade, street front sewers	JDMA		500 000	500 000	Confirmation from Province for the 2022/2023 roll over received on 28 Nov 2023.
Roads	Hermitage Gravel road Upgrade	Municipal Disaster Recovery Grant	1 752 620	(228 270)	1 524 350	Correction of vat recognition.
Water Storage	Access ladder and grids- Suurbraak	Transfer from Operational Revenue	47 500	(47 500)		Project scope change, to be re-budgeted.
Fleet Management	Fleet - Machinery and equipment	Transfer from Operational Revenue	10 000	10 000	20 000	Additional machinery and equipment are required for fleet maintenance.
Electricity	Machinery and Equipment - ELECTRICITY	Transfer from Operational Revenue	52 007	17 200	69 207	Additional funds are required for machinery and equipment for electricity.
Electricity	Electriccaiton of housing project 950 erven	Provincial Acceleration Housing Delivery	2 173 913	3 565 217	5 739 130	Additional funds were received in the provincial gazette for the electrification of the houses.
Electricity	Railton High mast light	Municipal service deliver and capacity		676 522	676 522	Additional funds were received in the provincial gazette for the electrification of the houses.

Function	Project Name	Funding Source	Amended Budget 2023/2024	Adjustments	Feb Mid-year Adjustments Budget 2023/2024	Comments
		building grant Provincial Grant				
Housing	Purchase of Transnet land	Human Settlement Development		4 446 000	4 446 000	Transnet land funds relocated back to the municipality in the provincial gazette.
Finance	New Furniture (Insurance Claim)	Transfer from Operational Revenue		100 000	100 000	Capital replacements due to assets lost during the riots. (Insurance)
Finance	New Computer Equipment (Insurance Claim)	Transfer from Operational Revenue		600 000	600 000	Capital replacements due to assets lost during the riots. (Insurance)
Finance	Replace ICT Network and equipment (Insurance)	Transfer from Operational Revenue		400 000	400 000	Capital replacements due to assets lost during the riots. (Insurance)
Finance	Replace stolen Airconditioning Traffic Department (11)	Transfer from Operational Revenue		230 000	230 000	Air-conditioners vandalized and stolen at Traffic department. (Insurance claim to replace air conditioning.
Libraries	Paving at Desmond Tutu Library (Back entrance)	Municipal Library Replacement Fund		210 000	210 000	Capital project to be done from Municipal Library fund provided for under operational budget. Move to capital budget.
Libraries	Gate Motor back entrance	Municipal Library Replacement Fund		35 000	35 000	Capital project to be done from Municipal Library fund provided for under operational budget. Move to capital budget.
Libraries	Airconditioning Libraries	Municipal Library Replacement Fund		126 740	126 740	Capital project to be done from Municipal Library fund provided for under operational budget. Move to capital budget.
Town Planning, Building Regulations and Enforcement, and City Engineer	Railton Walkway Project	Transfer from Operational Revenue		135 000	135 000	The tender amount exceeds the available funds received from the province for the Railton Walkway. The relevant department was contacted, but they indicated they can only consider additional funds in the 2024/2025 financial year. The project scope was already reduced. To implement the project, it is

Function	Project Name	Funding Source	Amended Budget 2023/2024	Adjustments	Feb Mid-year Adjustments Budget 2023/2024	Comments
						requested that the shortfall be funded from own funds.
Electricity	Railton High mast light	Transfer from Operational Revenue	-	200 000	200 000	Counterfunding is required to implement the new allocation for a high mast in the Railton informal settlement.

Section 12 - Municipal manager's quality certificate

I, A Vorster, Municipal Manager of Swellendam Municipality, hereby certify that the annual budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act and that the annual budget and supporting documents are consistent with the Integrated Development Plan of the municipality.

Print Name: Annelleen Vorster

Municipal Manager of Swellendam Municipality (WC034)



Signature: _____

Date: 2024/02/22

WC034 Swellendam - Table B1 Adjustments Budget Summary - 28/02/2024

Description	Budget Year 2023/24									Budget Year +1 2024/25	Budget Year +2 2025/26
	Original Budget	Prior Adjusted	Accum. Funds	Multi-year capital	Unfore. Unavold.	Nat. or Prov. Govt	Other Adjuts.	Total Adjuts.	Adjusted Budget	Adjusted Budget	Adjusted Budget
	A	1 A1	2 B	3 C	4 D	5 E	6 F	7 G	8 H		
R thousands											
Financial Performance											
Property rates	57 462	57 462	-	-	-	-	(1 109)	(1 109)	56 353	62 059	66 713
Service charges	174 551	174 551	-	-	-	-	(3 344)	(3 344)	171 207	193 987	215 530
Investment revenue	6 660	6 660	-	-	-	-	2 355	2 355	9 015	6 676	6 692
Transfers recognised - operational	117 848	121 265	-	-	-	-	34 415	34 415	155 679	117 449	98 886
Other own revenue	80 167	80 167	-	-	-	-	(2 501)	(2 501)	77 666	84 257	88 565
Total Revenue (excluding capital transfers and contributions)	436 688	440 104	-	-	-	-	29 816	29 816	469 921	464 428	476 385
Employee costs	142 965	141 525	-	-	-	-	(2 334)	(2 334)	139 191	150 617	160 754
Remuneration of councillors	6 083	6 083	-	-	-	-	-	-	6 083	6 387	6 707
Depreciation & asset impairment	16 178	16 178	-	-	-	-	4 285	4 285	20 463	17 148	18 177
Interest	6 301	6 301	-	-	-	-	2 371	2 371	8 671	6 905	6 763
Inventory consumed and bulk purchases	114 064	98 382	-	-	-	-	14 675	14 675	113 057	96 642	78 867
Transfers and subsidies	1 185	1 185	-	-	-	-	140	140	1 325	1 230	1 255
Other expenditure	169 284	188 536	-	-	-	-	18 119	18 119	206 655	205 373	226 620
Total Expenditure	456 060	458 189	-	-	-	-	37 256	37 256	495 445	484 303	497 143
Surplus/(Deficit)	(19 372)	(18 085)	-	-	-	-	(7 439)	(7 439)	(25 524)	(19 875)	(20 758)
Transfers and subsidies - capital (monetary allocation)	20 240	35 423	-	-	-	-	9 266	9 266	44 689	20 091	16 093
Transfers and subsidies - capital (in-kind - all)	4 781	4 781	-	-	-	-	-	-	4 781	-	-
Surplus/(Deficit) after capital transfers & contributions	5 649	22 119	-	-	-	-	1 827	1 827	23 945	216	(4 664)
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year	5 649	22 119	-	-	-	-	1 827	1 827	23 945	216	(4 664)
Capital expenditure & funds sources											
Capital expenditure	46 330	64 307	-	-	-	-	10 596	10 596	74 903	30 841	23 085
Transfers recognised - capital	25 021	40 204	-	-	-	-	9 331	9 331	49 535	20 091	16 093
Borrowing	3 598	3 732	-	-	-	-	1 985	1 985	5 717	3 000	-
Internally generated funds	17 712	20 371	-	-	-	-	(720)	(720)	19 651	7 750	6 992
Total sources of capital funds	46 330	64 307	-	-	-	-	10 596	10 596	74 903	30 841	23 085
Financial position											
Total current assets	137 537	124 174	-	-	-	-	19 609	19 609	143 784	159 361	162 001
Total non current assets	573 803	591 780	-	-	-	-	(15 860)	(15 860)	575 920	535 040	526 251
Total current liabilities	107 090	95 234	-	-	-	-	(9 490)	(9 490)	85 744	85 918	87 281
Total non current liabilities	123 392	123 392	-	-	-	-	2 921	2 921	126 313	124 565	121 933
Community wealth/Equity	480 859	497 328	-	-	-	-	10 318	10 318	507 647	483 917	479 037
Cash flows											
Net cash from (used) operating	15 949	20 239	-	-	-	-	16 032	16 032	36 271	13 365	9 137
Net cash from (used) investing	(41 932)	(59 908)	-	-	-	-	(14 618)	(14 618)	(74 526)	(26 223)	(18 236)
Net cash from (used) financing	(35)	(35)	-	-	-	-	-	-	(35)	(491)	(2 496)
Cash/cash equivalents at the year end	90 128	78 441	-	-	-	-	7 043	7 043	83 484	108 425	110 178
Cash backing/surplus reconciliation											
Cash and investments available	89 968	76 282	-	-	-	-	7 089	7 089	83 371	108 263	110 014
Application of cash and investments	62 716	50 583	-	-	-	-	1 239	1 239	51 821	60 962	62 231
Balance - surplus (shortfall)	27 252	25 699	-	-	-	-	5 850	5 850	31 550	47 301	47 784
Asset Management											
Asset register summary (WDV)	573 226	591 202	-	-	-	-	(19 755)	(19 755)	571 447	534 723	525 934
Depreciation	16 178	16 178	-	-	-	-	4 285	4 285	20 463	17 148	18 177
Renewal and Upgrading of Existing Assets	28 679	31 905	-	-	-	-	(438)	(438)	31 467	19 170	15 325
Repairs and Maintenance	24 109	24 334	-	-	-	-	(2 482)	(2 482)	21 853	25 655	27 951
Free services											
Cost of Free Basic Services provided	19 352	19 352	-	-	-	-	-	-	19 352	20 985	22 709
Revenue cost of free services provided	4 654	-	-	-	-	-	-	-	-	5 026	5 403
Households below minimum service level											
Water:	1	-	-	-	-	-	-	-	-	1	1
Sanitation/sewerage:	1	-	-	-	-	-	-	-	-	1	1
Energy:	-	-	-	-	-	-	-	-	-	-	-
Refuse:	-	-	-	-	-	-	-	-	-	-	-

REVISED TOP LAYER SDBIP

2023/24

SWELLEN DAM MUNICIPALITY





2023/24

SWELLENDAM MUNICIPALITY

Top Layer Service Delivery Budget Implementation Plan





Swellendam Municipality Top Layer Service Delivery and Budget Implementation Plan 2023/24



-Ref	Directorate	KPI Name [R]	Unit of Measurement	Strategic Objective	National KPA	Municipal KPA	Ward	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL1	Office of the Municipal Manager	Compile the Risk Based Audit Plan (RBAP) and submit to the Audit Committee by 30 June 2024	RBAP submitted to the Audit Committee by 30 June 2024	To promote good governance and community participation	Good Governance and Public Participation	Good governance and public participation	Whole Municipal Area: All	1	Number	1	0	0	0	1
TL2	Office of the Municipal Manager	90% of the RBAP for 2023/24 implemented by 30 June 2024 ((Number of audits and tasks completed for the period /Number of audits and tasks identified in the RBAP) x 100)	% of the RBAP implemented by 30 June 2024	To promote good governance and community participation	Good Governance and Public Participation	Good governance and public participation	Whole Municipal Area: All	90,00%	Percentage	90	15	40	60	90
TL3	Office of the Municipal Manager	Compile and submit the 2nd review of the <u>final draft</u> IDP for the 2024/25 financial year to Council by 31 May 2024	Final IDP compiled and submitted to Council	To promote good governance and community participation	Good Governance and Public Participation	Good governance and public participation	Whole Municipal Area: All	1	Number	1	0	0	1	0
TL4	Office of the Municipal Manager	Compile and submit the final IDP for 2023/24 financial year to Council by 31 May 2024	Council item on final IDP for 2023/24 tabled to Council by 31 May 2024	To promote good governance and community participation	Good Governance and Public Participation	Good governance and public participation	Whole Municipal Area: All	1	Number	1	0	0	1	0
TL5	Office of the Municipal Manager	Submit the draft Annual Report for 2022/23 in terms of the MFMA to Council by 31 January 2024	Draft report submitted to Council by 31 January 2024	To promote good governance and community participation	Good Governance and Public Participation	Good governance and public participation	Whole Municipal Area: All	1	Number	1	0	0	1	0



Swellendam Municipality Top Layer Service Delivery and Budget Implementation Plan 2023/24



-Ref	Directorate	KPI Name [K]	Unit of Measurement	Strategic Objective	National KPA	Municipal KPA	Ward	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL6	Office of the Municipal Manager	Approve the Annual Report in terms of MFMA within two months after submission of draft	Annual Report approval within 2 months of draft submission	To promote good governance and community participation	Good Governance and Public Participation	Good Governance and Public Participation	Whole Municipal Area: All	1	Number	1	0	0	1	0
TL7	Office of the Municipal Manager	Complete the annual risk assessment and submit to the Audit Committee by 30 June 2024	Completed risk assessment submitted to the Audit Committee	To create a capacitated, people-centred institution	Municipal Transformation and Institutional Development	Institutional development and transformation	Whole Municipal Area: All	1	Number	1	0	0	0	1
TL8	Infrastructure Services	Number of residential properties that receive piped water that is connected to the municipal water infrastructure network as at 30 June 2024	Number of residential properties which are billed for water or have pre-paid meters as at 30 June 2024	To enhance access to basic services and address maintenance backlogs	Basic Service Delivery	Basic service delivery	Whole Municipal Area: All	6 711 6 496	Number	6 622 7 015	0	6 622 7 010	0	6 622 7 015
TL9	Infrastructure Services	Number of residential properties connected to the municipal electrical infrastructure network (credit and prepaid electrical metering and excluding Eskom areas) as at 30 June 2024	Number of residential properties which are billed for electricity or have pre-paid meters (Excluding Eskom areas) as at 30 June 2024	To enhance access to basic services and address maintenance backlogs	Basic Service Delivery	Basic service delivery	Whole Municipal Area: All	6 575 6 948	Number	6 578 6 940	0	6 578 6 955	0	6 578 6 940
TL10	Infrastructure Services	Number of residential properties connected which have access to a sewerage network or septic tank irrespective of the number of water closets (toilets) as at 30 June	Number of residential properties which are billed for sewerage as at 30 June	To enhance access to basic services and address maintenance backlogs	Basic Service Delivery	Basic service delivery	Whole Municipal Area: All	6 392 540	Number	6 560 4	0	6 560 4	0	6 560 4



Swellendam Municipality Top Layer Service Delivery and Budget Implementation Plan 2023/24



Ref	Directorate	KPI Name [R]	Unit of Measurement	Strategic Objective	National KPA	Municipal KPA	Ward	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL11	Community Services	Number of residential properties for which refuse is removed once per week as at 30 June 2024	Number of residential properties which are billed for refuse removal as at 30 June	To enhance access to basic services and address maintenance backlog	Basic Service Delivery	Basic service delivery	Whole Municipal Area: All	6 200	Number	6 200 453	0	6 200 453	0	6 200 453
TL12	Financial services	Provide access of 6kl free basic water to indigent and poor households in terms of the approved indigent policy	Number of registered indigent and poor households receiving or that have access to free basic water	To enhance access to basic services and address maintenance backlog	Basic Service Delivery	Basic service delivery	Whole Municipal Area: All	2 291	Number	2 291 339	0	2 291 339	0	2 291 339
TL13	Financial Services	Provide access of 50kwh free basic electricity to indigent households in terms of the approved indigent policy	Number of registered indigent households receiving electricity	To enhance access to basic services and address maintenance backlog	Basic Service Delivery	Basic service delivery	Whole Municipal Area: All	1 967	Number	1 967 2015	0	1 967 2015	0	1 967 2015
TL14	Financial Services	Provide access of 20kwh free basic electricity to poor households in terms of the approved indigent policy	Number of registered poor households receiving or that have access to free basic electricity	To enhance access to basic services and address maintenance backlog	Basic Service Delivery	Basic service delivery	Whole Municipal Area: All	316	Number	324	0	324	0	324
TL15	Financial Services	Provide free basic sanitation to indigent households in terms of the approved indigent policy	Number of registered indigent households receiving free basic sanitation	To enhance access to basic services and address maintenance backlog	Basic Service Delivery	Basic service delivery	Whole Municipal Area: All	2 023 1 967	Number	1 967 2015	0	1 967 2015	0	1 967 2015



Swellendam Municipality Top Layer Service Delivery and Budget Implementation Plan 2023/24



-Ref	Directorate	KPI Name [K]	Unit of Measurement	Strategic Objective	National KPA	Municipal KPA	Ward	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL16	Financial Services	Provide discounted basic sanitation to poor households in terms of the approved indigent policy (50% discount)	Number of registered poor households receiving discounted basic sanitation	To enhance access to basic services and address maintenance backlogs	Basic Service Delivery	Basic service delivery	Whole Municipal Area: All	324	Number	324	0	324	0	324
TL17	Financial Services	Provide free basic refuse removal to indigent households in terms of the approved indigent policy	Number of registered indigent households receiving free basic refuse removal	To enhance access to basic services and address maintenance backlogs	Basic Service Delivery	Basic service delivery	Whole Municipal Area: All	2 023 1 967	Number	1 967 2 045	0	1 967 2 015	0	19 67 2015
TL18	Financial Services	Provide discounted basic refuse removal to poor households in terms of the approved indigent policy (50% discount)	Number of registered poor households receiving free basic refuse removal	To enhance access to basic services and address maintenance backlogs	Basic Service Delivery	Basic service delivery	Whole Municipal Area: All	316	Number	324	0	324	0	324
TL19	Financial Services	Spend 90% the percentage of the municipality's capital budget actually spent by 30 June 2024 ((Amount actually spent on capital projects/ Amount budgeted for capital projects)x100)	% of capital budget spent by 30 June	To improve financial viability and management	Municipal Financial Viability and Management	Financial management	Whole Municipal Area: All	90,00%	Percentage	90	0	20	40	90
TL20	Financial Services	Financial viability measured in terms of the municipality's ability to meet it's service debt obligations as at 30 June 2024 ((Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / Total Operating Revenue	Debt to revenue as at 30 June	To improve financial viability and management	Municipal Financial Viability and Management	Financial management	Whole Municipal Area: All	25,00%	Percentage	25,30	0	0	0	25,30



Swellendam Municipality Top Layer Service Delivery and Budget Implementation Plan 2023/24



Ref	Directorate	KPI Name [R]	Unit of Measurement	Strategic Objective	National KPA	Municipal KPA	Ward	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
		Operating Conditional Grant) x 100												
TL21	Financial Services	Financial viability measured in terms of the outstanding service debtors as at 30 June ((Total outstanding service debtors/ revenue received for services) x 100)	Service debtors to revenue as at 30 June 2024	To improve financial viability and management	Municipal Financial Viability and Management	Financial management	Whole Municipal Area: All	8,31%	Percentage	18	0	0	0	18
TL22	Financial Services	Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2024 ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly fixed Operational Expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets)	Cost coverage as at 30 June 2024	To improve financial viability and management	Municipal Financial Viability and Management	Financial management	Whole Municipal Area: All	5,18%	Percentage	1,8	0	0	0	1,8
TL23	Infrastructure Services	Limit unaccounted for water to less than 25% by 30 June 2024 ((Number of Kilolitres Water Purchased or Purified - Number of Kilolitres Water Sold) / Number of Kilolitres Water Purchased or Purified x 100)	% unaccounted for water by 30 June 2024	To enhance access to basic services and address maintenance backlogs	Basic Service Delivery	Basic service delivery	Whole Municipal Area: All	25,00%	Percentage	25	0	25	0	25
TL24	Infrastructure Services	Limit unaccounted for electricity to less than 12% by 30 June 2024 ((Number of Electricity Units Purchased and/or Generated - Number of Electricity Units Sold) / Number of Electricity	% unaccounted for electricity by 30 June 2024	To enhance access to basic services and address maintenance backlogs	Basic Service Delivery	Basic service delivery	Whole Municipal Area: All	12,00%	Percentage	12	0	12	0	12



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Ref	Directorate	KPI Name [R]	Unit of Measurement	Strategic Objective	National KPA	Municipal KPA	Ward	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
		Units Purchased and/or Generated) x100)												
TL25	Financial Services	Achieve a debtors payment percentage of 95% by 30 June 2024 ((Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off) / Billed Revenue) x 100)	Debtors' payment percentage as at 30 June 2024	To improve financial viability and management	Municipal Financial Viability and Management	Financial management	Whole Municipal Area: All	95.00%	Percentage	95	95	95	95	95
T26	Financial Services	Approve an action plan to address all the issues raised in the management letter of the Auditor-General by 31 March	Action plan approved by the MM by 31 March	To improve financial viability and management	Municipal Financial Viability and Management	Financial management	Whole Municipal Area: All	1	Number	1	0	0	1	0
TL27	Financial Services	Achieve an Unqualified Audit Opinion for the 2022/23 financial year	Unqualified Audit Opinion Achieved	To improve financial viability and management	Municipal Financial Viability and Management	Financial management	Whole Municipal Area: All	New KPI	Number	1	0	1	0	0
TL50	Financial Services	Submit annual financial budget by 31 May 2024 to Council	Submission of annual financial budget to Council by 31 May 2024	To improve financial viability and management	Municipal Financial Viability and Management	Financial management	Whole Municipal Area: All	1	Number	1	0	0	0	1



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-Ref	Directorate	KPI Name [R]	Unit of Measurement	Strategic Objective	National KPA	Municipal KPA	Ward	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL28	Municipal Manager	The number of people from employment equity target groups employed in the three highest levels of management in compliance with the equity plan by 30 June 2024	Number of people employed from equity target groups in the three highest levels of management	To create a capacitated, people-centered institution	Municipal Transformation and Institutional Development	Institutional development and transformation	Whole Municipal Area: All	0	Number	1	0	0	0	1
TL29	Municipal Manager	The percentage of the municipality's personnel budget actually spent on implementing its workplace skills plan by 30 June 2023 ((Actual amount spent on training/total personnel budget)x100)	% of the personnel budget spent on implementing the workplace skills plan	To create a capacitated, people-centered institution	Municipal Transformation and Institutional Development	Institutional development and transformation	Whole Municipal Area: All	0,09%	Percentage	0.50	0	0	0	0.50
TL30	Municipal Manager	Limit quarterly vacancy rate to less than 10% of funded posts ((Number of funded posts vacant / number of funded posts) x100)	% quarterly vacancy rate	To create a capacitated, people-centered institution	Municipal Transformation and Institutional Development	Institutional development and transformation	Whole Municipal Area: All	10,00%	Percentage	10	10	10	10	10
TL31	Municipal Manager	Create temporary work opportunities in terms of EPWP by 30 June 2024	Number of temporary work opportunities created	To enhance economic development with focus on both first and second economies	Local Economic Development	Economic development	Whole Municipal Area: All	353	Number	210	45	55	55	55
TL32	Municipal Manager	Review the Spatial Development Framework and submit to Council for consideration by 31 May 2024	SDF review and submitted to Council for consideration	To create a safe and healthy living environment	Good Governance and Public Participation	Good governance and public participation	Whole Municipal Area: All	1	Number	1	0	0	0	1



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Ref	Directorate	KPI Name [R]	Unit of Measurement	Strategic Objective	National KPA	Municipal KPA	Ward	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL33	Infrastructure Services	Spend 90% of the roads and stormwater maintenance (excluding general vehicles-streets) budget by 30 June {(Actual expenditure on maintenance divided by the total approved maintenance budget)(x100)}	% of the maintenance budget spent	To enhance access to basic services and address maintenance backlogs	Basic Service Delivery	Basic service delivery	Whole Municipal Area: All	90,00%	Percentage	90	10	30	60	90
TL34	Infrastructure Services	Spend 90% of the electricity maintenance (excluding general vehicles-electricity) budget by 30 June {(Actual expenditure on maintenance divided by the total approved maintenance budget)(x100)}	% of the maintenance budget spent on the electricity maintenance vote	To enhance access to basic services and address maintenance backlogs	Basic Service Delivery	Basic service delivery	Whole Municipal Area: All	88,00%	Percentage	90	10	30	60	90
TL35	Infrastructure Services	Spend 90% of the waste water maintenance (excluding general vehicles-sewerage network & general vehicles sewerage administration) budget by 30 June 2024 {(Actual expenditure on maintenance divided by the total approved maintenance budget)(x100)}	% of the maintenance budget spent on the waste water maintenance vote	To enhance access to basic services and address maintenance backlogs	Basic Service Delivery	Basic service delivery	Whole Municipal Area: All	40,00%	Percentage	90	10	30	60	90
TL36	Infrastructure Services	Spend 90% of the water maintenance (excluding general vehicles-water purification, general vehicles-irrigation water & vehicle costs-water dams) budget by 30 June {(Actual expenditure on maintenance divided by the total approved maintenance budget)(x100)}	% of the maintenance budget spent on the water maintenance votes	To enhance access to basic services and address maintenance backlogs	Basic Service Delivery	Basic service delivery	Whole Municipal Area: All	70,00%	Percentage	90	10	30	60	90



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-Ref	Directorate	KPI Name [R]	Unit of Measurement	Strategic Objective	National KPA	Municipal KPA	Ward	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
		by the total approved maintenance budget												
TL37	Infrastructure Services	Spend 95% of the MKG funding allocated for completion of projects by 30 June (Actual expenditure on MKG funding received divided by the total MKG funding received)x100)	% of MKG funding received spent	To enhance access to basic services and address maintenance backlogs	Basic Service Delivery	Basic service delivery	Whole Municipal Area: All	94.00%	Percentage	95	0	40	60	95
TL38	Infrastructure Services	Spend 95% of the capital budget allocated for the upgrade of the Raiton Bulk water Reticulation program by 30 June (Actual capital expenditure on the project divided by the total approved capital budget for the project) x100)	% of the capital budget spent for the upgrade of the Raiton Bulk Water Reticulation program by 30 June 2024	To enhance access to basic services and address maintenance backlogs	Basic Service Delivery	Basic service delivery	Whole Municipal Area: All	New KPI	Percentage	95	0	10	40	95
TL39	Infrastructure Services	Spend 95% of the capital budget allocated for the Raiton Upgrading of Gravel Roads and Stormwater Phase 3 by 30 June (Actual capital expenditure on the project divided by the total approved capital budget for the project) x100)	% of the capital budget spent for the Raiton Upgrading of Gravel Roads and Stormwater Phase 3 by 30 June 2024	To enhance access to basic services and address maintenance backlogs	Basic Service Delivery	Basic service delivery	Whole Municipal Area: 5;6	New KPI	Percentage	95	0	10	40	95
TL40	Infrastructure Services	Spend 95% of the capital budget allocated for the Rehabilitation of a section of Van Riebeeck street in Barrydale by 30 June (Actual capital expenditure on the project divided by the	% of the capital budget spent from amount allocated for the Rehabilitation of Van Riebeeck Street in	To enhance access to basic services and address maintenance backlogs	Basic Service Delivery	Basic service delivery	Whole Municipal Area: 5;6	New KPI	Percentage	95	0	10	40	95



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-Ref	Directorate	KPI Name [R]	Unit of Measurement	Strategic Objective	National KPA	Municipal KPA	Ward	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
		total approved capital budget for the project) x100)	Barydale by 30 June 2024											
TL41	Infrastructure Services	Spend 90% of the capital budget allocated for the upgrade of Bakenskop and Raiton Pumpstation by 30 June 2024 ((Actual capital expenditure on the project divided by the total approved capital budget for the project)x100)	% of the budget spent in respect of the upgrade of Bakenskop and Raiton pump station by 30 June 2024	To enhance access to basic services and address maintenance backlog	Basic Service Delivery	Basic service delivery	Whole Municipal Area: 2	0,00%	Percentage	90	0	10	40	90
TL42	Infrastructure Services	Spend 95% of the capital budget allocated for the Electrification of housing project 950 even by 30 June 2024 ((Actual capital expenditure on the project divided by the total approved capital budget for the project) x100)	% of the capital budget spent, allocated for the electrification of housing project (950 units)	To enhance access to basic services and address maintenance backlog	Basic Service Delivery	Basic service delivery	Whole Municipal Area: 5/6	New KPI	Percentage	95	0	10	40	95
TL43	Infrastructure Services	Spend 90% of the capital budget allocated for the construction of a new Silo at the wastewater Pump Station by 30 June 2024 ((Actual capital expenditure on the project divided by the total approved capital budget for the project)x100)	% of the capital budget spent allocated for the construction of a new Silo waste water Pump station by 30 June 2024	To enhance access to basic services and address maintenance backlog	Basic Service Delivery	Basic service delivery	Whole Municipal Area: All	0,00%	Percentage	90	0	10	40	90



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Ref	Directorate	KPI Name [R]	Unit of Measurement	Strategic Objective	National KPA	Municipal KPA	Ward	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL44	Community Services	Spend 90% of the capital budget allocated for the Fencing of the Bontebok Landfill site by 30 June ((Actual capital expenditure on the project divided by the total approved capital budget for the project)x100)	% of the capital budget spent for fencing of the Bontebok Landfill site	To enhance access to basic services and address maintenance backlogs	Basic Service Delivery	Basic service delivery	Whole Municipal Area: 5;6	0,00%	Percentage	90	0	10	40	90
TL45	Infrastructure Services	Spend 95% of the capital budget allocated for the Rehabilitation of roads in Industrial Area (RRAMS priority list) by 30 June ((Actual capital expenditure on the project divided by the total approved capital budget for the project) x100)	% of the capital budget spent to Rehabilitation of roads in Industrial area by 30 June 2024	To enhance access to basic services and address maintenance backlogs	Basic Service Delivery	Basic service delivery	Whole Municipal Area: 5;6	New KPI	Percentage	95	0	10	40	95
TL46	Infrastructure Services	95% microbiological quality level achieved for water as per SANS 241	% microbiological water quality level achieved as per SANS 241 criteria	To enhance access to basic services and address maintenance backlogs	Basic Service Delivery	Basic service delivery	Whole Municipal Area: All	95,90%	Percentage	95	95	95	95	95
TL47	Community Services	Review the Disaster Management Plan and submit to Council by 31.0 May 2024	Disaster Management Plan reviewed and submitted to Council	To create a safe and healthy living environment	Good Governance and Public Participation	Good governance and public participation	Whole Municipal Area: All	1	Number	1	0	0	04	10

Ref	Directorate	KPI Name [K]	Unit of Measurement	Strategic Objective	National KPA	Municipal KPA	Ward	Baseline	Target Type	Annual Target	Q1	Q2	Q3	Q4
TL48	Community Services	Review the Human Settlements Pipeline and submit to Council by 30 June 2024	Human Settlements Plan reviewed and submitted to Council	To develop integrated and sustainable settlements with the view to correct spatial imbalances	Good Governance and Public Participation	Good governance and public participation	Whole Municipal Area: All	1	Number	1	0	0	1	0
TL49	Community Services	Develop Phase I of the draft Integrated Waste Management Plan and submit to Director by 30 June	Phase I of the draft Integrated Waste Management Plan developed and submitted to Director	To promote good governance and community participation	Good Governance and Public Participation	Good governance and public participation	Whole Municipal Area: All	0	Number	1	0	0	0	1
TL50	Infrastructure Services	Spend 90% of the capital budget allocated for installation of Chlorination system WTW by 30 June [(Actual capital expenditure on the project divided by the total approved capital budget for the project]	% of the budget spent in respect of the installation of Chlorination system WTW by 30 June	To enhance access to basic services and address maintenance backlog	Basic Service Delivery	Basic service delivery	Whole Municipal Area: All	New KPI	Percentage	90%	0	10	40	90
TL51	Infrastructure Services	Spend 95% of the capital budget allocated for the upgrading of Barrydale Bulk Water Supply Phase 2 by 30 June [(Actual capital expenditure on the project divided by the total approved capital budget for the project]	% of the budget spent in respect of the installation of Chlorination system WTW by 30 June	To enhance access to basic services and address maintenance backlog	Basic Service Delivery	Basic service delivery	Whole Municipal Area: All	New KPI	Percentage	95%	0	10	40	95
TL52	Infrastructure Services	Spend 90% of the capital budget allocated for the Rietkull reservoir and supply link by 30 June [(Actual capital expenditure on the project divided by the total approved capital budget for the project]	% of the budget spent in respect of the installation of Chlorination system WTW by 30 June	To enhance access to basic services and address maintenance backlog	Basic Service Delivery	Basic service delivery	Whole Municipal Area: All	New KPI	Percentage	90%	0	10	40	90